



**Pensions Board**  
13 December 2018

**Report from the Chief Finance  
Officer**

## **Risk Management Strategy and Risk Register**

|   |                                  |
|---|----------------------------------|
| <b>Wards Affected:</b>  | N/A                              |
| <b>Key or Non-Key Decision:</b>   | N/A                              |
| <b>Open or Part/Fully Exempt:</b><br><small>(If exempt, please highlight relevant paragraph of Part 1, Schedule 12A of 1972 Local Government Act)</small> | Open                             |
| <b>No. of Appendices:</b>   | 1                                |
| <b>Background Papers:</b>   | ▪ N/A                            |
| <b>Contact Officer(s):</b><br><small>(Name, Title, Contact Details)</small>   | Ravinder Jassar, Head of Finance |

### **1.0 Purpose of the Report**

1.1 This report presents the revised Risk Management Strategy and Risk Register for the Brent Pension Fund Pensions Administration Service.

### **2.0 Recommendation(s)**

2.1 The board is asked to note the report.

### **3.0 Background**

3.1 Effective risk management is the foundation of sound corporate governance and for the LGPS the focus should be on all aspects of the scheme's operation, not just investment matters. Having a strategy and register in place is a way for the scheme manager to identify and manage scheme risks and it is considered good practice to have a strategy and register in place alongside established reporting mechanisms.

3.2 Using guidance from The Pensions Regulator and CIPFA, together with Brent's internal risk management resources, a process was undertaken to produce a risk management strategy that was unique to Brent's circumstances. This involved a workshop that identified all of the relevant risks, assessed those risks in terms of likelihood, understanding risk management and contingency planning, monitoring risks and documentation in a register.

- 3.3 It is recognised that risk management works well when the administering authority, the Pensions Board and employers work together. All parties then understand each other's capacity and appetite for risk. Key elements of this strategy were discussed at a recent working party set up with the scheme manager, administrator and select employers for feedback and comment. Further engagement is planned as part of the employer consultation of the new Pensions Administration Strategy.
- 3.4 Since the Risk Register was presented to the Pension Board at its last meeting, it has been revised and updated following the move to LPP as the new systems and processes change the risk profile of certain activities.
- 3.5 The revised Risk Management Strategy and Risk Register are attached at Appendix A and it is proposed to present any changes or updates to this document to the Pension Board at every meeting.

## **5.0 Financial Implications**

- 5.1 There are no specific financial implications associated with noting this report.

## **6.0 Legal Implications**

- 6.1 None arising directly from this report

## **7.0 Equality Implications**

- 7.1 None arising directly from this report

## **8.0 Consultation with Ward Members and Stakeholders**

- 8.1 Not applicable for this report.

## **9.0 Human Resources/Property Implications (if appropriate)**

- 9.1 None arising directly from this report

**Report sign off:**

**Conrad Hall, Chief Finance Officer**