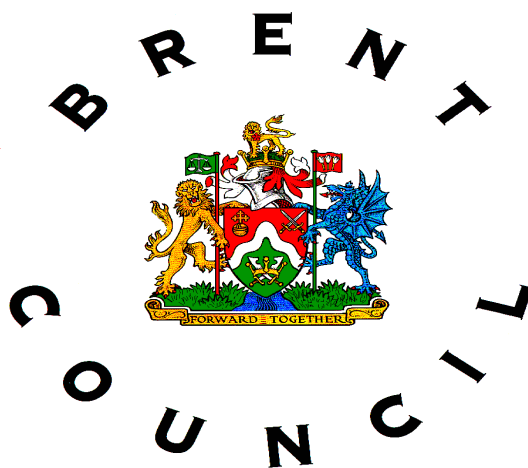


# PERFORMANCE AND FINANCE REVIEW

Appendix B: Finance – 2011/12 Quarter 1






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## This report sets out this quarter's financial information

<b>Adults Social Care:</b>
General fund data
Capital programme monitoring
<b>Children and Families:</b>
General fund data
Capital programme monitoring
<b>Environment and Neighbourhoods:</b>
General fund data
Capital programme monitoring
<b>Regeneration and Major Projects:</b>
General fund data
Capital programme monitoring
Housing Revenue Account
<b>Central Services:</b>
General fund data
Capital programme: Corporate Units
Capital programme: Regeneration and Major Projects
<b>Summary</b>

### Document Key

	'Low risk' performance indicator – this means the target is either being met or exceeded
	'Medium risk' performance indicator - this means performance is not being met but is within set tolerance of the target
	'High risk' performance indicator - this means the target is not being met and performance is not within set tolerance of the target

## Adult Social Care

Budget: GENERAL FUND					
Community Care					
Unit	2010/11 Outturn £000	2011/12 Budget £000	2011/12 Forecast £000	2011/12 (Under)/Over Spend £000	Alert
Older People	38,699	41,111	41,161	50	
Learning Disabilities	20,080	24,089	24,289	200	
Physical Disabilities	13,800	12,665	12,715	50	
Mental Health	10,582	8,571	8,671	100	
Core Services	6,260	5,719	5,719	0	
<b>Total</b>	<b>89,421</b>	<b>92,155</b>	<b>92,555</b>	<b>400</b>	

Budget: CAPITAL					
Unit	2010/11 Outturn £000	2011/12 Budget £000	2011/12 Forecast £000	2011/12 (Under)/Over Spend £000	Alert
Adults: Individual schemes	0	0	0	0	
Ring-fenced grant notifications for adult care	94	1,102	1,724	622	
<b>Total</b>	<b>94</b>	<b>1,102</b>	<b>1,724</b>	<b>622</b>	

## Children and Families

Budget: GENERAL FUND					
Children and Families					
Unit	2010/11 Outturn £000	2011/12 Budget £000	2011/12 Forecast £000	2011/12 (Under)/Over Spend £000	Alert
Achievement & Inclusion	29,886	23,391	23,539	148	▲
Social Care	41,451	51,118	51,348	230	▲
Finance & Performance	5,515	3,576	3,604	28	●
Strategy & Partnerships	766	822	815	(7)	★
Schools and Dedicated School Grants	(21,076)	(21,076)	(21,076)	0	★
<b>Total</b>	<b>56,542</b>	<b>57,831</b>	<b>58,230</b>	<b>399</b>	<b>▲</b>

Budget: CAPITAL					
Unit	2010/11 Outturn £000	2011/12 Budget £000	2011/12 Forecast £000	2011/12 (Under)/Over Spend £000	Alert
School Schemes	0	0	0	0	★
Non-School Schemes	114	0	170	170	★
Ring Fenced Grant Notifications	1,058	0	682	682	★
Children's Centre Surestart Grant	0	0	0	0	★
LEA Controlled Voluntary Aided Programme	0	0	0	0	★
Devolved Formula Capital	3,177	631	3,609	2,978	★
Additional External Grant	0	0	0	0	★
School Loan Scheme	43	0	0	0	★
<b>Total Children and Families Capital Programme</b>	<b>4,392</b>	<b>631</b>	<b>4,461</b>	<b>3,830</b>	

## Environment and Neighbourhood Services

Budget: GENERAL FUND					
Environment and Neighbourhood Services					
Unit	2010/11 Outturn £000	2011/12 Budget £000	2011/12 Forecast £000	2011/12 (Under)/Over Spend £000	Alert
<b>Unit</b>					
Environment Directorate	1,961	1,991	1,991	0	★
Libraries, Arts & Heritage	6,607	5,490	5,490	0	★
Parks	3,054	2,963	2,963	0	★
Sports	2,303	2,223	2,223	0	★
Streetcare	25,033	27,128	27,128	0	★
Transportation	(454)	380	380	0	★
<b>Total excluding units</b>	<b>38,504</b>	<b>40,175</b>	<b>40,175</b>	<b>0</b>	<b>★</b>
Units (Including Parking )	6,427	2,392	2,392	0	★
<b>Total</b>	<b>44,931</b>	<b>42,567</b>	<b>42,567</b>	<b>0</b>	<b>★</b>

Budget: CAPITAL					
Unit	2010/11 Outturn £000	2011/12 Budget £000	2011/12 Forecast £000	2011/12 (Under)/Over Spend £000	Alert
TfL grant funded schemes	4,408	4,000	4,140	140	★
Estate Access Corridor	74	0	1,794	1,794	★
Stadium Access Corridor	870	0	30	30	★
Leisure & Sports schemes	440	535	1,354	819	★
Environmental Initiative schemes	619	0	1,429	1,429	★
Highways schemes	5,885	2,920	2,975	55	★
Parks & Cemeteries schemes	426	85	940	855	★
Library schemes	0	0	0	0	★
S106 works	0	0	0	0	★
<b>Total Environment &amp; Neighbourhoods Capital Programme</b>	<b>12,722</b>	<b>7,540</b>	<b>12,662</b>	<b>5,122</b>	

## Regeneration and Major Projects

Budget: GENERAL FUND					
Housing					
	2010/11 Outturn £000	2011/12 Budget £000	2011/12 Forecast £000	2011/12 (Under)/Over Spend £000	Alert
Housing Benefit Deficit	443	500	500	0	★
Advice Centres	692	669	669	0	★
Housing Resource Centre	6,424	7,033	7,033	0	★
Housing Solutions	1,562	1,595	1,595	0	★
Private Housing Services	969	857	857	0	★
Supporting People	12,303	11,022	11,022	0	★
Other Housing Services	2,037	1,621	1,621	0	★
<b>Total</b>	<b>24,430</b>	<b>23,297</b>	<b>23,297</b>	<b>0</b>	<b>★</b>
Regeneration and Major Projects					
Unit	2010/11 Outturn £000	2011/12 Budget £000	2011/12 Forecast £000	2011/12 (Under)/Over Spend £000	Alert
Regeneration and Major Projects	(159)	(1,323)	(1,323)	0	★
<b>Total</b>	<b>(159)</b>	<b>(1,323)</b>	<b>(1,323)</b>	<b>0</b>	<b>★</b>
<b>Total Regeneration and Major Projects</b>	<b>24,271</b>	<b>21,974</b>	<b>21,974</b>	<b>0</b>	<b>★</b>

Budget: CAPITAL					
Housing	2010/11 Outturn £000	2011/12 Budget £000	2011/12 Forecast £000	2011/12 (Under)/Over Spend £000	Alert
PSRSG & DFG Council	4,158	4,780	7,219	2,439	★
New units	0	0	0	0	★
Housing: Individual schemes	786	0	115	115	★
S106 works	0	0	0	0	★
<b>Total Housing Capital Programme</b>	<b>5,038</b>	<b>4,780</b>	<b>7,334</b>	<b>2,554</b>	
<b>Total Housing Revenue Account Capital Programme</b>	<b>14,493</b>	<b>9,284</b>	<b>20,529</b>	<b>11,245</b>	

## Regeneration and Major Projects

Budget: CAPITAL					
Regeneration & Major Projects	2010/11 Outturn £000	2011/12 Budget £000	2011/12 Forecast £000	2011/12 (Under)/Over Spend £000	Alert
Civic Centre	16,131	47,456	50,981	3,525	★
Children & Families	44,697	37,722	53,863	16,141	★
Culture	539	0	0	0	★
Adults & Social Care	0	0	39	39	★
Housing	564	100	627	527	★
Corporate	9,608	17,482	18,574	1,092	★
S106 Works	547	8,401	15,519	7,118	★
<b>Total Regeneration and Major Projects Capital Programme</b>	<b>72,086</b>	<b>111,161</b>	<b>139,603</b>	<b>28,442</b>	

Budget					
HRA	2010/11 Outturn £000	2011/12 Budget £000	2011/12 Forecast £000	2011/12 (Under)/Over Spend £000	Alert
Rent and Rates	963	572	572	0	★
Capital Financing	20,131	20,660	20,660	0	★
Depreciation (MRA)	2,363	8,078	8,078	0	★
General/Special Management/Services	13,955	15,614	15,614	0	★
Housing Repairs	11,858	11,766	11,766	0	★
Provision for Bad Debts	1,140	200	200	0	★
HRA Subsidy	(5,670)	(8,553)	(8,553)	0	★
Rent Income	(45,342)	(47,314)	(47,314)	0	★
Other Income	(98)	(281)	(281)	0	★
Transfer to/(from) Reserves	1,033	699	699	0	★
<b>Total</b>	<b>333</b>	<b>1,441</b>	<b>1,441</b>	<b>0</b>	<b>★</b>
Balances b/fwd	(2,174)	(1,841)	(1,841)	0	★
Surplus c/fwd	(1,841)	(400)	(400)	0	★

Budget: GENERAL FUND					
Unit	2010/11 Outturn £000	2011/12 Budget £000	2011/12 Forecast £000	2011/12 (Under)/Over Spend £000	Alert
Chief Executive's Office	496	732	732	0	★
Customer & Community Engagement	7,274	7,348	7,348	0	★
Legal and Procurement	2,145	1,567	1,567	0	★
Finance & Corporate Services	14,861	13,864	13,864	0	★
Strategy, Partnerships and Improvement	3,609	2,896	2,896	0	★
<b>Total</b>	<b>28,385</b>	<b>26,407</b>	<b>26,407</b>	<b>0</b>	<b>★</b>

Budget: CAPITAL					
Unit	2010/11 Outturn £000	2011/12 Budget £000	2011/12 Forecast £000	2011/12 (Under)/Over Spend £000	Alert
ICT schemes	367	400	806	406	★
Property schemes	0	0	0	0	★
Strategy, Partnerships and Improvement Schemes	0	0	0	0	★
Central Items	5,147	2431	3,501	1,070	★
S106 works	0	0	0	0	★
<b>Total Corporate Capital Programme</b>	<b>5,514</b>	<b>2,831</b>	<b>4,307</b>	<b>1,476</b>	



	Original Budget	Latest Budget	Forecast Outturn	Variance
	£000	£000	£000	£000
<b>Departmental Budgets</b>				
Adult Social Care	92,155	92,155	92,555	400
Children and Families	57,831	57,831	58,230	399
Environment and Neighbourhood Services	42,567	42,567	42,567	0
Regeneration & Major Projects	21,974	21,974	21,974	0
Finance & Corporate Services & Central Services	26,407	26,407	26,407	0
<b>Total</b>	<b>240,934</b>	<b>240,934</b>	<b>241,733</b>	<b>799</b>
<b>Central Items</b>				
Capital Financing Charges	25,359	25,359	25,359	0
Levies	2,238	2,238	2,238	0
Premature Retirement Compensation	5,148	5,148	5,148	0
Insurance Fund	1,800	1,800	1,800	0
New Homes Bonus	(1,250)	(1,250)	(1,065)	185
Regeneration	1,250	1,250	1,065	(185)
Efficiency Programme	(31)	(31)	(31)	0
Remuneration Strategy	229	229	229	0
South Kilburn Development	900	900	900	0
Affordable Housing PFI	1,159	1,159	1,159	0
Schools Refurbishment	1,500	1,500	1,500	0
Carbon Tax	227	227	227	0
Redundancy & Restructuring Costs	6,354	6,354	6,354	0
Inflation Provision	2,520	2,520	2,520	0
Centrally Held Cost Pressures	2,000	2,000	2,500	500
Government Grants	(25,999)	(25,999)	(26,004)	(5)
Other Items	1,051	1,051	1,051	0
<b>Total central items</b>	<b>24,455</b>	<b>24,455</b>	<b>24,950</b>	<b>495</b>
Contribution to/(from) balances	2,500	2,500	1,206	(1,294)
<b>Total Budget Requirement</b>	<b>267,889</b>	<b>267,889</b>	<b>267,889</b>	<b>0</b>
Balances B/Fwd 31 <sup>st</sup> March 2011	7,261	7,261	7,580	(319)
Contribution from balances	2,500	2,500	1,206	1,294
<b>Total Balances for 31<sup>st</sup> March 2012</b>	<b>9,761</b>	<b>9,761</b>	<b>8,786</b>	<b>975</b>