

**OCTOBER 2016** 

# SOUTH KILBURN MASTERPLAN REVIEW

# CARLTON & GRANVILLE CENTRES SITE CONSULTATION September 2016

# Community Consultation / Findings to date





# Table of content

1.	Facts & Figures	р.3
2.	Representativity check	р.4
3.	Top comments on the proposal	p.5
4.	Comments on the idea	р.6
5.	Comments by process steps	р.8
6.	Comments on the existing situation	p.10
7.	Comments by use	p.11
8.	Consultation and communication tools	p.13

FLUID ARCHITECTURE URBANISM PARTICIPATION

# Communication

c.2300 flyers distributed around the site
3 Mailchimp e-newsletter to 90 contacts
Feedback forms distributed to users of the centres by Brent

# **Participation**

Approx. 35 attendees to the Dedicated Public Consultation (1<sup>st</sup> September/SK Studios)
Approx. 55 attendees to the 2<sup>nd</sup> Masterplan Review Public Exhibition that displayed a dedicated board on the site (13<sup>th</sup> September/SK Studios)
80+ post-it notes (on boards / mix of uses for Carlton & Granville Centres site)
84 dedicated forms completed (63 paper + 21 online survey)
660+ comments in total
165+ people engaged

# 2. Representativity check

#### FLUID ARCHITECTURE URBANISM PARTICIPATION

## What is the link of the participants to SK?

(information from 32 people)

- 1. Council tenant (11)
- 2. Employee / worker (8)
- 3. Visitor (5)
- 4. Volunteer (4)
- 5. Private tenant (3)
- 6. Local organisation representative (3)
- 3. Private leaseholder (2)
- 4. Landowner (2)
- 7. Housing association tenant (1)

# What age?

(information about 18 people)

- 1. 45-64 (8 44%) 2. 25-44 (4 – 22%) 3. 65+ (3 – 17% 4. 16-24 (3 – 17%) 5. 0-9 (0) 6. 10-15 (0)
- 1. 25-44 (35.6%) 2. 45-64 (21.1%) 3. 0-9 (13.2%) 4. 16-24 (12.5%) 5. 65+ (10.6%) 6. 10-15 (7%)

Census data for comparison against the Kilburn Ward in Brent

Ref. Office for National Statistics © Crown Copyright 2012

## Where do they come from? (24 postcodes)

- 1. Within SK area (10 42 %)
- 2. Living elsewhere (10 42%)
- 3. Within 1 minute walk of SK (4 17 %)

## What gender?

(information about 49 people)

1. Female (33 – 67%) 2. Male (16 – 33%)

Ref. Kilburn census 2011: Female (50.4%) / Male (49.6%)

# What ethnicity?

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(information about 38 people)

1. White (22 - 58%)	1. White (50%)
2. Other (8 - 21%)	2. Black (24.6%)
3. Black (3 – 8%)	3. Asian (11.4%)
4. Asian (3 – 8%)	4. Other (7.1%)
5. Mixed (1 - 3%)	5. Mixed (6.9%)

Census data for comparison against the Kilburn Ward in Brent

Ref. Office for National Statistics © Crown Copyright 2012



# 3. Top comments on the proposal

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# **Comments nature**

(information from max 76 participants)

## **Top support**

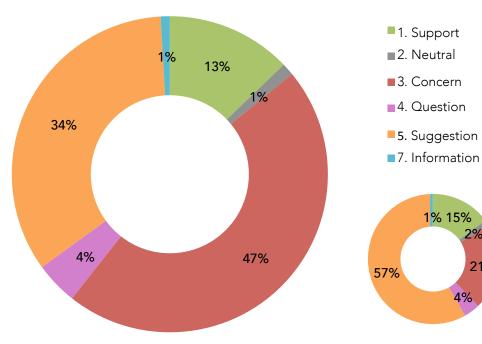
- 1. More housing and community facilities and for the community (9)
- 2. Employment opportunities created by the Enterprise Hub with a permanent location for SK Studios (5)
- 3. Creation of a comprehensive community hub (5) through the Enterprise Hub combined with other uses such as an arts centre, live/work housing, education facilities, a cafe, small shops and flexible community spaces

## **Top concerns**

- 1. Mix of uses not clear neither seen as ideal (31)
- 2. <u>Demolition of a heritage building and community asset</u> such as the Nursery School (30)
- Biased consultation and unclear communication (24)

## **Top suggestions**

- 1. Including all current uses in the project especially the Nursery School (21)
- 2. Including affordable facilities and housing typologies (19)
- 3. <u>Refurbishing the building</u> instead of redeveloping it (19)



## General comments on the proposal

The diagram above shows the nature of the comments on the proposal only, therefore the following comments are excluded:

- Comments on the Analysis of the Existing (to find p.10)
- Votes on Housing & Community Spaces typologies (to find p.11 & 12)

Same comments excluding the ones of some directly impacted users on the proposal

2%

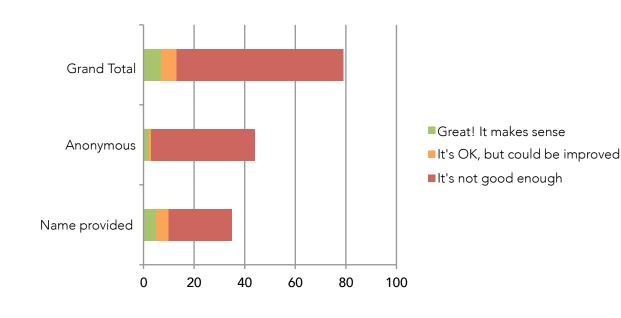
21%

To understand the influence of the 51 forms received via the Centres users, the diagram above shows the nature on the comments on the proposal excluding the responses from the 51 directly impacted that responded. 5

# 4. Comments on the idea

# What do you generally think about this proposal for the redevelopment of the Carlton & Granville Centres site?

(comments from 66 people including 17 anonymous)



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" Please don't destroy our community kitchen "

" Please don't tear the building down because it is very important to us!"

"I and our local community will fight these changes."

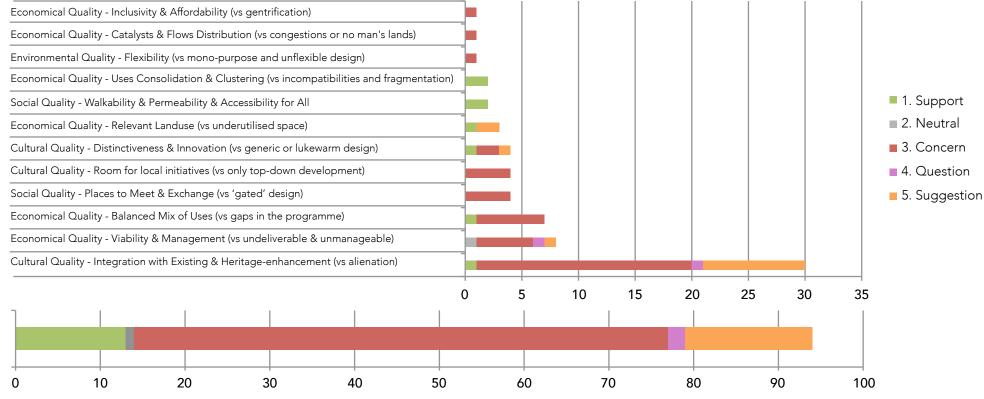
"To ruin this beautiful building is heartbreaking."

# Analysis of the comments about the redevelopment of the site

(comments from 54 respondents)

## Why such a result?

- 1. No good integration in the plan of the <u>current community buildings and heritage elements</u> that represent the C&G Centres
- 2. Understanding that the Council is selling common ground and partly renovated and awarded community buildings to make profit
- 3. No clear inclusion of the <u>current diverse uses and users</u> in the plan
- 4. Destruction of a South Kilburn significant and historic hub / place to meet where there is local support and inclusion to find
- 5. Disappointment regarding the consultation especially how current users haven't been approached beforehand



Comments on the high-level idea of redeveloping the site – details & grand total

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# 5. Comments by process steps

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## (information from max 76 participants)

## **Top comments**

• Analysis of the Existing: Lots of participants expressed their <u>satisfaction and strong need in the current uses</u> in the centres especially the multiuses <u>Granville Nursery School and Community Kitchen</u>

- Redevelopment Idea: Many are worried of loosing Education, Health and Community assets for always more housing.
- Consultation & Design Process: Origin and purpose of the redevelopment idea not understood by many.

• **Programming:** agreement on the need of reproviding space to the <u>SK Trust & Studios</u> somewhere and on the need of improving, multiplying and diversifying <u>community facilities in South Kilburn</u>, but not to the detriment of the current Carlton & Granville Centres uses and buildings.

• **Urban Design:** Some people would like the <u>accessibility</u> to the Centres improved and the <u>open spaces</u> within and around the Centres <u>better</u> <u>designed</u>. Some like the idea of <u>opening up Granville</u> Road and creating a street along the new building.

- Architecture: Many suggest to keep the low-rise characterful historic buildings and at minimum (part of) their facades.
- Feasibility: Some people believe that is it a pity to <u>spend taxpayer money in such a project</u>.



Comments sorted by process step to understand which step to work on before going further in the design process

# About the consultation

(information from 35 people)

# Top support

- 1. Visibility (1)
- 2. Organisation (1)
- 3. Community input within the plan (1)

# Top concerns

 Community not taken in consideration (ref. 1st South Kilburn Masterplan Review Exhibition- results on the opportunity sites) (12)
 Directly impacted users not approached and informed beforehand (also short consultation & during holidays) (6)
 Unclear redevelopment idea and origin and no option including

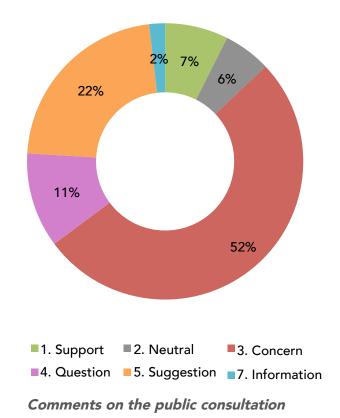
3. Unclear redevelopment idea and origin and no option including keeping the buildings and all uses (4)

## **Top questions**

- 1. Why no more options? (5)
- 2. Why no workshops and focus groups? (2)
- 3. Why Carlton & Granville Centres not in original Masterplan? (1)

# Top suggestions

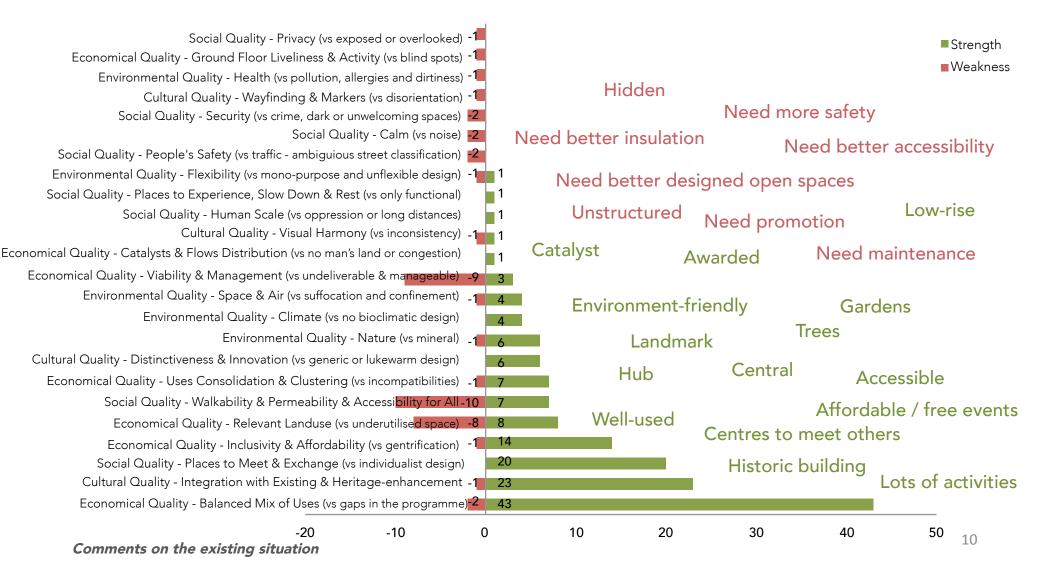
- 1. Co-creation of options with the Carlton & Granville users (4)
- 2. Consultation more accessible (location, form, language) (2)
- 3. More time for participation and studies (2)



# 6. Comments on the existing situation

## Comment analysis by design quality

(comments from max 52 participants)



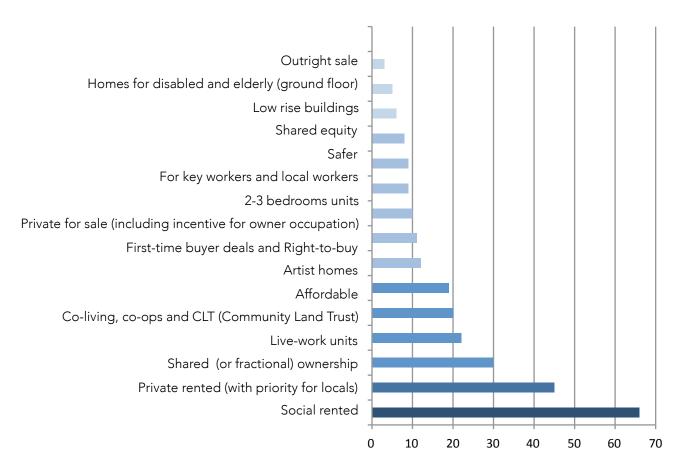
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ARCHITECTURE URBANISM PARTICIPATION

# 7. Comments by use

# Comment analysis / priority in terms of housing

(comments / types of housing / post-its notes and forms – from about 50 participants)



# Top 5

- 1. Social rented (score 66)
- 2. Private rented (score 45)
- 3. Shared ownership (score 30)
- 4. Live-work units (22)
- 5. Co-living, co-ops & CLT (Community Land Trusts) (20)

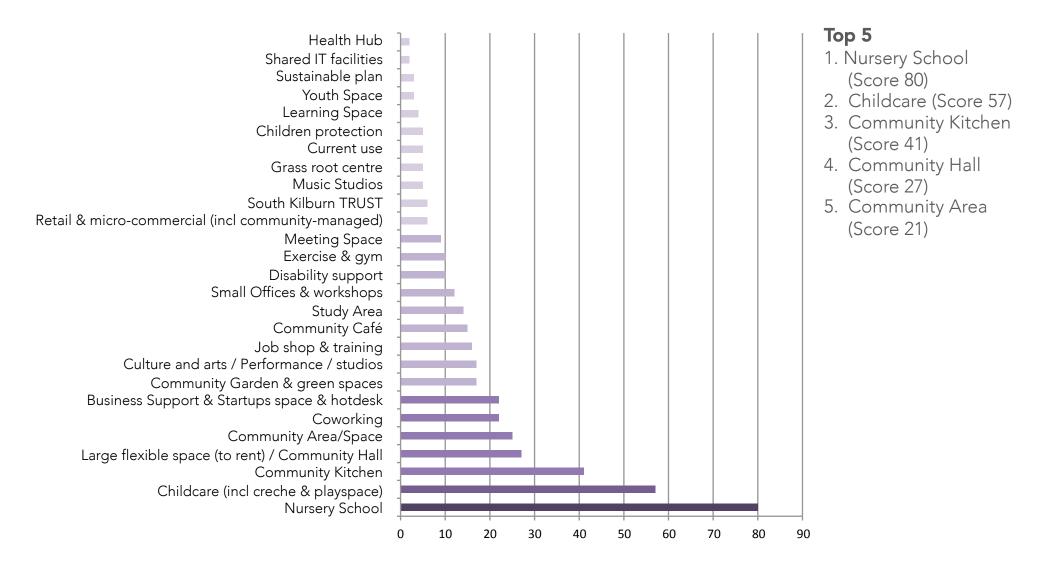
Note: the score has been calculated by multiplying the number of comments by the level of priority (1, 2 or 3) chosen by the participants

Scores on the types of housing favored by the community (for the Carlton & Granville Centres sites)

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# **Comment analysis / priority in terms of community spaces**

(comments / types of community spaces/ post-its notes and forms – from about 50 participants



Scores on the types of community spaces favored by the community for Carlton & Granville Centres sites

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# 8. Consultation and communication tools

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# Proposed Redevelopment Carlton and Granville Centres site

To include Housing, an Enterprise Hub and Community Space



We are consulting on the proposal for the Carlton and Granville Centres site as part of the South Kilburn Masterplan Review 2016.

The South Kilburn Regeneration Programme aims to transform the area into a sustainable neighbourhood and create a real sense of place and belonging.

Help us shape the future of your neighbourhood and tell us what you think.

## INVITATION TO A PUBLIC CONSULTATION

Come along, learn more about the proposal and give us your views.

## DATE & TIME

Thursday 1 September 2016 Drop-in between 3-8 pm

## LOCATION South Kilburn Studios 2A Canterbury Road London NW6 5SW



## FOR MORE INFORMATION

WEB www.brent.gov.uk/ southkilburn

**TEL** 020 8937 2556 (Jill Rennie - Estate Regeneration Team)

EMAIL jill.rennie@brent.gov.uk

South Kilburn Masterplan Review 2016 Get involved and have your say







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# South Kilburn Future Matters - Carlton & Granville Centres site Redevelopment Proposal

## C&G Consultation Feedback Form - September 2016

Welcome and thank you for completing this survey as soon as you can. Responses received by Tuesday 6th September will be considered ahead of the Masterplan Review Exhibition on Tuesday 13th September. The final deadline is Tuesday 27th September 2016 at midnight.

Thank you very much for your contribution.

# Before you complete the feedback form, please take time to read the information below

You can zoom in and view each slide in detail via this link: (goo.gl/AZy8k3) You can also refer to the individual slides under each question in the form.



Extract from the online survey (opened from 1 to 27 September 2016)

The public consultation on South Kilburn Masterplan Review 2016 is part of a large comprehensive survey of the area including spatial, economic and environmental studies. The design team and council officers welcome your opinions on the proposals, and will consider how suggestions received could work to help finalise a viable and deliverable reviewed Masterplan.



Seven Consultation Stations

If you can't make the exhibition, from mid-next week you can pick up the new feedback form from the 7 colourful signs located around South Kilburn.

Download the map of the

sign locations ...or see if you can spot all 7 yourself!

The form will also be available online.



Carlton & Granville Centres site proposal

It was great to see so many people at the special consultation event about the Carlton and Granville Centres Site last week.

If you are yet to take part, the information and feedback form is available online via this link.

The final deadline for submitting your feedback is **Tuesday 27th September.** 

Thank you for your input. If you'd like more information, please contact us

*Extract from the e-newsletter (sent on 8, 20 & 26 September 2016)* 



# South Kilburn

Carlton & Granville Centres site

FLUID ARCHITECTURE URBANISM Brent FeildenCleggBradleyStudios

# The proposal in one glimpse

### What is an **Enterprise Hub?**

An Enterprise Hub offer can include workspace to start-ups and established businesses, meeting spaces, training opportunities, business support and space for local events.

## What is the idea?

Brent is seeking to work in partnership with the South Kilburn Trust to deliver an Enterprise Hub. The proposal has progressed to one of using the Carlton and Granville Centres site to deliver housing, an Enterprise Hub and Community Space.

### Why develop one in South Kilburn?

SK Masterplan Review public consultation has identified that there is a need to address the lack of workspace and jobs provision in the borough. The SK Trust and SK Studios - currently hosting co-working, event and studio spaces for 30 occupiers need to move.

### Will current activities remain onsite?

We will review what current activities can remain on site. not all activites will remain. Some activites may move to other sites.

## do the SK **Trust & SK Studios** need to move?

With the Enterprise Hub

and the Community Space we

are seeking to deliver the same

amount of usable space which

is currently within these two

centres.

Both locations are earmarked for redevelopment in the SK Regeneration Programme. They are not able to stay on their current sites.

Why

The SK Studios are a meanwhile use located on Canterbury Road – this site is part of the Peel Site project (that will include housing, health centre, retail).

#### How would the project be funded?

Funding has been identified through the Greater London Authority, the South Kilburn Trust and the London Borough of Brent (via the development of the site).

#### Why a proposal now?

Different options were reviewed and a Pre-Masterplan proposal was developed for the re-development of the Carlton and Granville Centres site as a location for an Enterprise Hub and to deliver new homes with additional community space. This proposal was taken to the Cabinet in July 2016.

# What

Why

develop the

**Carlton & Granville** 

**Centres site?** 

1. It is a relatively large site.

2. It is owned by the Council.

3. The space is under-utilised.

## is the link with the Masterplan?

The Carlton and Granville Centres site has historically not been part of the Masterplan. The proposal for the site and the current review of the 2005 Masterplan make it the ideal opportunity to bring the Carlton and Granville Centres site into the Masterplan through an adapted Masterplan proposal.

#### What is the Masterplan about?

The 2005 Masterplan supports the Regeneration Programme and is currently being reviewed to better match current needs and seize opportunities such as including extra sites with potential.

### Why including housing?

The Council must be able to generate a receipt or income to make the development viable. Housing helps to achieve this and also provides private and affordable homes for local people. The current proposal is for private and affordable rented homes, with other options to be explored.

Public Consultation 1 September 2016



## South Kilburn lasterplan Review 201

Carlton & Granville Centres site

# Brent FeildenCleggBradleyStudios

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# Background

### South Kilburn Regeneration - Masterplan Review 2016

The regeneration of South Kilburn (SK) is a fifteen year self-funded programme that is approximately half way through. It aims to transform the area into a sustainable and mixed neighbourhood and create a real sense of place and belonging.

The original Masterplan from 2005 is currently being reviewed by the Council with the help of the appointed multidisciplinary design team. The programme will re-build around 1,200 affordable homes for social rent for existing SK secure Council tenants. In order to deliver these homes to a high standard, the same number of market-rate private homes will also be built.

The Council's objective is to provide high quality new homes with values driven from market sales in order to maintain the viability of the Regeneration Programme in the long-term, and to achieve a substantial improvement in the living conditions of existing SK secure Council tenants.

## South Kilburn Future Matters - Public Consultation

The Council strongly believe in engaging the community throughout this process to help make South Kilburn a better place to live. That is why we keep you updated and ask for your input throughout the whole process of the Masterplan review.

Thank you to everyone who visited us at the popups and the first public exhibition which were held between 9-23 July 2016. We have collected over 730 comments to date, during events, through the first feedback form and online survey.

#### Save the date

The second public exhibition will be held on Tuesday 13 September from 3 to 8pm (drop-in event) at the South Kilburn Studios. We are looking forward to seeing you there! Consultation facts & figures to date

## Consultation findings & link to the Carlton & Granville Centre site

Selection of the consultation findings to date

A common vision for South Kilburn in 2026 "A friendly and inclusive neighbourhood, With a unique and fresh cosmopolitan style, Buzzing and vibrant with activities for all, Providing a comfortable, green & peaceful living environment" trough...



The consultation findings are part of a larger comprehensive survey of the area including spatial, economic and environmental studies that ensure that the options and proposals developed are the best possible while remaining viable and deliverable.

Please find on the left a selection of key consultation findings to date. You will notice how our early stage proposal for the Carlton & Granville Centres site is helping deliver many of the needs raised by the community so far.

For more information please call the Estate Regeneration Team on 0208 937 2556 or e-mail: jill.rennie@brent.gov.uk

**Current Masterplan sites & potential additional sites** 



The South Kilburn Programme is split into four phases. Carlton & Granville Centres site is one of the additional sites the Council is considering to incorporate in the Masterplan. This is to improve the area in a more comprehensive and complete way.

#### Additional sites currently being explored

- A. William Dunbar House & William Saville
- B. West Kilburn Baptist Church site
- C. UK Albanian Muslim Community & Cultural Centre site
- D. Carlton House site
- E. Canterbury Court, Gorefield House &
- Royal Mail Kilburn Delivery Office site
- F. Salvation Army site
- G. S' Mungos site H. The Educational and Cultural Center L.R. Iran site
- I.R. Iran site I. Carlton & Granville Centres sites J. Malvern Road / Radburn Layout
- Houses site

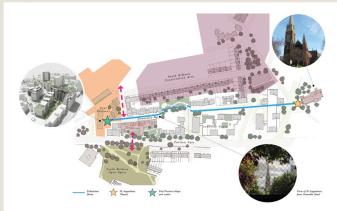
Public Consultation 1 September 2016



South Kilburn Masterplan Review 2010 Carlton & Granville Centres site FLUID ARCHITECTURE URBANISM PARTICIPATION

# **Carlton & Granville centres site now**

### Site, location & access



1. Located within the heart of the South Kilburn Masterplan.

2. Near the Peel site which is proposed to include residential, a health centre, retail facilities and a new public space.

3. Not far from South Kilburn Conservation Area comprising a series of parallel residential streets culminating at Cambridge Gardens.

4. Nearby South Kilburn Open Space, the largest green space within the South Kilburn Regeneration boundary.

- 5. Relatively large site of 0.398 hectares.
- 6. Owned by Brent Council.

7. Between two urban scales: Carlton Vale (boulevard character) and Granville Road (residential character).

8. Close to The Educational and Cultural Center I.R. Iran site, also identified as an opportunity site (see board 2).

9. Double access, from Carlton Vale & Granville Road.

...



10. Two main buildings from the 19th century were a Victorian school and mission.

11. South-facing gardens.

12. Large windows, architectural rhythm and ornate brick and gable details.

13. Recent extensions include a small glass tower and low block (Carlton Centre), a colourful 2-storeys block with wind turbines (Granville Centre).

14. The buildings present an impermeable line along Granville Road that can be considered at odds with the open nature of a community centre.

15. Set back and hidden by trees on Carlton Vale.

16. Architectural style very different from the rest of Granville Road.

17. Ancient insulation and acoustics features.





to a

Please tell us on the feedback form if there are features to <u>add</u> and which ones you believe are: • <u>Strengths</u> or opportunities to seize. • Weaknesses or characteristics to improve.

### Uses, events & activities







18. Currently 2 identified users within Carlton Centre: • Brent Start Services

Brent Start Cafe (Concord Cafe)

19. Currently 4 identified users within Granville Centre:

- Granville Plus Nursery School
- Barnados Children Centre
- Granville Community Kitchen
- Otherwise Club (education)

20. The Cabinet approved the proposal for the Carlton and Granville Centres to be redeveloped, to deliver new homes, an Enterprise Hub and additional community use space.

21. Granville Centre is locally listed as an Asset of Community Value.

22. Buildings significantly under-utilised.

...

For more information please call the Estate Regeneration Team on 0208 937 2556 or e-mail: jill.rennie@brent.gov.uk

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Exhibition board 3



South Kilburn Masterplan Review 2016 Carlton & Granville Centres site FLUID ARCHITECTURE URBANISM PARTICIPATION

# Early design principles

## **Spatial principles**

Please find on the right the early spatial principles identified for the redevelopment of the Carlton & Granville Centre site within the context of the Masterplan Review 2016.

#### Reference: Cabinet Report 25 July 2016 Proposal



A – The current proposal as per the Cabinet report 25 July 2016. Community use at the West side and fronting Carlton Vale, with a connection through the site. Towers of up to 12 storeys along Carlton Vale.



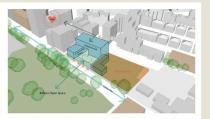
Masterplan proposal - integrated in new Masterplan

Please let us know your thoughts about the



B – The location of the site in the Masterplan revision proposals. The community uses should be located close to the Peel site and in relation with Kilburn Open Space.

#### Masterplan proposal - Usages & connections



D – A new Enterprise Hub and Community Space for South Kilburn connected with Kilburn Open Space and the new Peel development. Housing sits on top of the communal use in the centre of the site.





C – Identified heights along Carlton Vale and a continuous street frontage at the front and back of the development.

#### Masterplan proposal - Orientations & views



E – The taller residential buildings follow a North-South orientation to optimise the sunlight use. Lower residential building along Carlton Vale makes sure the courtyard will receive sufficient sunlight. The potential building along the East side of the plot depends on development of the neighbouring site.

#### Phasing principles

#### Phase 1



Phase 1 would include an immediate move of South Kilburn Trust (SKT) and South Kilburn Studios (SKS) to the Granville Centre.

This would allow for delivery of workspace and allow SKT to immediately operate the Enterprise Hub and accommodate the SKS's businesses.

A temporary Nursery building could be accommodated in the space in front of the Granville Centre. Carlton Centre site could then be redeveloped.

#### Phase 2



Phase 2 seeks to maximise the redevelopment potential of the Carlton & Granville Centres site for housing, an Enterprise Hub and Community Spaces.

The new residential development proposes to use the Granville Centre site and the Educational and Cultural Center I.R. Iran site and to include a through access to Granville Road.

For more information please call the Estate Regeneration Team on 0208 937 2556 or e-mail: jill.rennie@brent.gov.uk

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# Ideal mix for a new place

### Programme

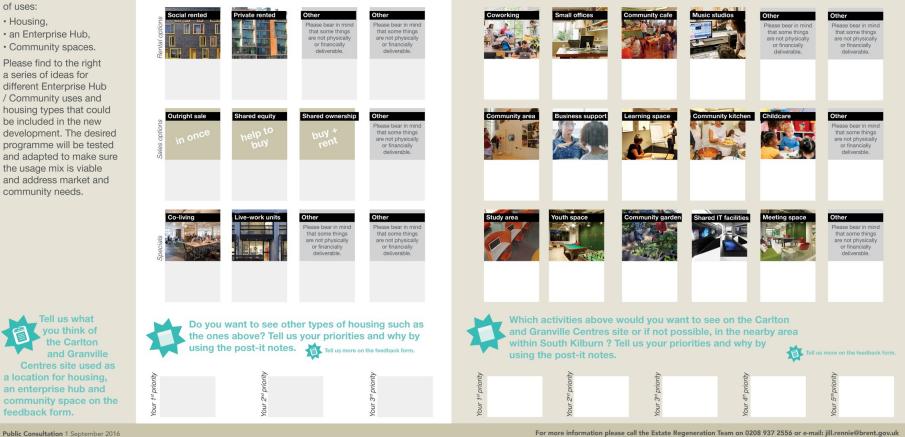
The future Carlton and Granville Centres site would combine three types of uses:

- · Housing,
- an Enterprise Hub,
- · Community spaces.

Please find to the right a series of ideas for different Enterprise Hub / Community uses and housing types that could be included in the new development. The desired programme will be tested and adapted to make sure the usage mix is viable and address market and community needs.

## Housing

The Council is starting with a 50% affordable housing target. The remainder is proposed to be private rented accommodation - the option will be tested in terms of viability and wider housing need.



**Community Spaces & Enterprise Hub** 

Below some early ideas to address different community needs on Carlton & Granville Centres site. They

would need to be tested in terms of viability to be included in the programme.

## Exhibition board 5

feedback form.



It is also possible to take this survey online on goo.gl/HYMV4S

#### Board 1. The proposal in one glimpse

Great! It makes sense

1. What do you generally think about this proposal for the redevelopment of the Carlton & Granville Centres site?

It's OK, but could be improved

It's not good enough

Please explain why ...

#### Board 2. Background

2. Do you have any comments or questions on the Masterplan Review and public consultation so far?

#### Board 3. Carlton and Granville Centres site now

3. Please tell us about any current features you would like to ADD to the lists, and what you think are the current STRENGTHS or WEAKNESSES of the Carlton & Granville Centres site.

Site, location & access	Buildings, spaces & architecture	Uses, events & activities
Additional existing features are:	Additional existing features are:	Additional existing features are:
Strengths (or opportunities to seize / things to keep) are:	Strengths (or opportunities to seize / things to keep) are:	Strengths (or opportunities to seize / things to keep) are:
Weaknesses (or characteristics to improve / things to change) are:	Weaknesses (or characteristics to improve / things to change) are:	Weaknesses (or characteristics to improve / things to change) are:

#### Board 4. Early design principles

4. Please tell us what you think about the principles proposed for the redevelopment of the Carlton & Granville Centres site.

What do you like best and think will work well? Why?	Anything you are unsure about? Why?	Any improvements or additions you would make? Why?

#### Board 5. Ideal mix for a new centre

Not sure Prefer not to say

Thank you for telling us a bit more about you to help us ensure that all our services are delivered fairly. We appreciate that some of these questions are personal. We ask for this information to help us ensure that we are meeting the needs of all our service users. If you do not wish to answer please select 'prefer not to say'. The information will be treated confidentially in line with the Data Protection Act 1998.

How would you describe your ethnicity? What is your sexual orientation? What is your religion or faith?

5. What do you think of the Carlton and Granville Centres site redeveloped as a location for housing, an enterprise hub and community spaces?

6. Please let us know your priorities for what you would like to see in terms of HOUSING, COMMUNITY SPACES and the ENTERPRISE HUB on this site, and why.

Housing types	Community Spaces & Enterprise Hub	
Priority 1	Priority 1	Priority 4
Priority 2	Priority 2	Priority 5
Priority 3	Priority 3	

#### About you

Yes No

7. Your profile	8. Your details
Your link to South Kilburn: I am a	First name
Landowner Leaseholder Visitor	Last name
Council secure tenant Housing association tenant Private tenant Worker Business owner	Name of local organisation or business in SK (if applicable)
Volunteer Representative of a local organisation Other:	Address (house name or number)
Do you have any specific needs or interests in making further links in the area? e.g you're keen to open a business in the area, buy a property, start a community project, etc.	Postcode (required) Email address (please write clearly)
Age: Sex: F M Prefer not to say	Phone number
Is your gender identity different to that you were assumed at birth? Yes No Prefer not to say	Tick here if you do not want to receive news about the project.
Do you consider yourself to have a disability?	



For more information please call the Estate Regeneration Team on 0208 937 2556 or e-mail: jill.rennie@brent.gov.uk

This interim consultation report has been produced by:

## Fluid

148 Curtain Road London EC2A 3AT E | mail@fluidoffice.com W | www.fluidoffice.com

Any queries should be referred to the South Kilburn Regeneration Team E | jill.rennie@brent.gov.uk T | 0208 937 2556



FLUID ARCHITECTURE URBANISM PARTICIPATION