

Brent Health & Wellbeing Board

Brent Health & Wellbeing Board
Brent Civic Centre,
Engineers Way,
Wembley Park,
London,
HA9 0FJ

Date: 13/07/26

Dear Colleagues,

RE: Neighbourhood Geographies in Brent - Invitation to submit any further evidence

As you will be aware, the NHS Neighbourhood Health Framework places neighbourhoods at the centre of future health and care planning, delivery and integration.

A key requirement for the next phase of this work is the confirmation of Brent's neighbourhood geographies, which will provide the foundation for our neighbourhood health services, population health management, multidisciplinary working and future neighbourhood-based delivery models.

At the Brent Health and Wellbeing Board (HWBB) meeting in September 2026 we will make a formal decision on Brent's neighbourhood geographies. Ahead of this decision, we are writing to all partners so there is an opportunity to submit any further evidence into this process.

The Brent ICP (Integrated Care Partnership) Executive and the Health Inequalities and Neighbourhoods Executive have reviewed and reaffirmed the criteria against which neighbourhood geographies should be assessed. The slides presented at both Executive meetings are attached for your information. As you will see, two key issues have been identified for further consideration. These are the areas where we are aware that differing views remain. However, partners are welcome to submit evidence against any aspect of the neighbourhood geography alignment.

If you do wish to submit further evidence, please do so in reference to the framework set out in the slides – in summary:

1. Population and Need - Does the geography support a balanced and sustainable population footprint?
2. Community and Place - Does it reflect natural communities and resident experience?
3. Operational Delivery - Can services work effectively within the footprint?
4. Partnership and System Alignment - Does it align with key partners and local structures?
5. Future Sustainability - Will the arrangement remain viable over the next 3–5 years?

Deadline for submissions

To allow sufficient time for review and consideration, we would be grateful if you can please share any further evidence by **Friday 7th August 2026**.

Any submissions should please be sent to Wendy Marchese, Strategic Partnerships Manager (**Wendy.Marchese@brent.gov.uk**) and Hannah O'Brien, Senior Governance Officer (**Hannah.O'Brien@brent.gov.uk**) and should clearly set out:

- The neighbourhood geography being commented on;
- Whether the submission supports the current geographies we are using or proposes a change;
- The evidence supporting the position; and
- How the evidence relates to one or more of the agreed assessment criteria.

For clarity note that this is an opportunity for NHS, local authority, voluntary, community and partner organisations to contribute evidence and views into the decision-making process, not a formal public consultation.

It is also important to recognise that, whatever configuration is agreed, our success will depend on effective collaboration, appropriate representation, shared leadership, and coordinated operational delivery.

We would like to thank all partners in advance for their continued engagement and support as we work together to strengthen neighbourhood working and address health inequalities across Brent.

Yours sincerely,



Cllr Dr Gwen Grahl
Chair, Brent Health and Wellbeing Board



Dr Rammya Mathew
Vice-Chair, Brent Health and Wellbeing Board

Attached:

Neighbourhood Geographies, Brent Integrated Care Partnership Executive 08/07/26