

	Audit and Standards Advisory Committee 3 December 2025
	Report from the Corporate Director of Finance and Resources
	Lead Member – Deputy Leader and Cabinet Member for Finance & Resources (Councillor Mili Patel)
Interim Counter Fraud Report 2025-26	

Wards Affected:	All
Key or Non-Key Decision:	Not Applicable
Open or Part/Fully Exempt: <small>(If exempt, please highlight relevant paragraph of Part 1, Schedule 12A of 1972 Local Government Act)</small>	Open
List of Appendices:	One Appendix 1: Annual Counter Report 2025-26
Background Papers:	None
Contact Officer(s): <small>(Name, Title, Contact Details)</small>	Darren Armstrong, Deputy Director Organisational Assurance and Resilience 020 8937 1751 Darren.Armstrong@brent.gov.uk

1.0 Executive Summary

- 1.1 This report presents the Council's Interim Counter Fraud Report for the financial year 2025-26.
- 1.2 The report is intended to support CMT and the Audit and Standards Advisory Committee in obtaining assurance that the Council has robust and sound counter fraud arrangements in place. It does this by providing a summary of the activity of the Counter Fraud team in-year across multiple fraud types (including internal fraud, housing tenancy fraud, external fraud and proactive work).
- 1.3 The report also fulfils the requirements of the Local Government Transparency Code 2015, which requires local authorities to publish details of their counter-fraud activity.

2.0 Recommendations

2.1 The Committee is asked to note the contents of the report.

3.0 Detail

3.1 Contribution to Borough Plan Priorities & Strategic Context

3.1.1 As is the same for all local authorities, fraud remains an area of significant inherent risk to the Council. The tackling of fraud therefore remains a high priority as every penny that is lost to fraud is a penny that cannot be spent on delivering services to our residents.

3.1.2 The Council takes a well-developed approach to tackling fraud and corruption, which includes a combination of proactive prevention and detection activities in-line with best practice. An Annual Counter Fraud Plan is also prepared and delivered to ensure that resources are effectively targeted and deployed to prevent and detect fraud, which is underpinned by the Council's Anti-Fraud and Bribery and Whistleblowing policies.

3.1.3 The response of the Council to the activity of the Counter Fraud and Investigations service should lead to the strengthening of governance arrangements and the control environment, and therefore, contribute to the achievement of strategic objectives.

3.2 Background

3.2.1 The primary objective of the Council's Counter Fraud and Investigations Team is the prevention and detection of fraud, corruption and irregularity.

3.2.2 In recent times, the lasting impacts of the Covid-19 pandemic and the cost-of-living crisis have further exacerbated the challenges the Council faces from fraud and corruption. Combined with the continued pressure and strain on the Council's resources, this has created an ideal environment for fraudulent activity where all elements of the 'fraud triangle' (opportunity, motivation and rationalization) have increased significantly in risk.

3.2.3 The increased risk of fraud is clear, and the Council must remain proactive in preventing and identifying all types of fraud, while embedding a culture of counter fraud awareness at the heart of the organisation.

3.2.4 The work of the Counter Fraud and Investigations team is split between both reactive and proactive activity. Reactive work largely consists of allegations and referrals received by the team relating to Internal, Housing or External fraud types. Proactive activity is usually generated from within the service in response to a range of fraud risks and can incorporate any of the reactive fraud types. A summary of all activity performed for the period 1 April 2025 to 31 October 2025 is presented at Appendix 1.

3.3 Internal Fraud

- 3.3.1 Internal fraud includes whistleblowing referrals and a range of case types such as staff conduct, financial and procedural irregularities. Proactive work and our review of the National Fraud Initiative (NFI) data-matched reports are covered in the '*Proactive*' section of Appendix 1. Internal fraud typically has the fewest referrals in any period but is generally more complex in nature.
- 3.3.2 With most cases under this category, the team will report to management with any recommendations to improve control and to mitigate future occurrences. It will also liaise with the Internal Audit team for wider consideration in the Internal Audit Plan. Recommendations arising from fraud investigations are followed up with the same rigour as those from Internal Audit.

3.4 Tenancy and Social Housing Fraud

- 3.4.1 The recovery of social housing properties by Counter Fraud and Investigations has a positive impact upon the temporary accommodation budget and remains a high priority fraud risk for the Council. Whilst this is an external fraud type, it is kept separate to reflect the high priority fraud risk. The counter-fraud activity for the period 1st April to 31st October 2025 is summarised in section 2 of Appendix 1.
- 3.4.2 Following a review of our priorities we redirected resources to high-risk areas where we can strengthen fraud prevention and ensure consistency - one such area being tenancy successions applications. Working in partnership with Housing Services, we have recently developed a process for the Counter Fraud and Investigations team to verify all succession applications submitted to Housing Services as of 1st October 2025.

3.5 External Fraud

- 3.5.1 External fraud includes all external fraud / irregularity that affects the Council. This will include (but is not limited to) fraud cases involving, Blue Badge, Direct Payments, Council Tax, Business Rates, insurance, finance, concessionary travel and grant applications. The counter-fraud activity for the period 1st April to 31st October 2025 is summarised in section 3 of Appendix 1.

3.6 Proactive and other activity

- 3.6.1 The team undertakes a broad range of proactive activity based on fraud risk and close working with the Internal Audit team and other stakeholders. This will include NFI data matching reviews, fraud workshops, targeted operations, and other planned fraud risk activity across all service areas. The counter-fraud activity for the period 1st April to 31st October 2025 is summarised in section 4 of Appendix 1.

4.0 Alternative Options Considered

- 4.1 N/A

5.0 Financial Considerations

5.1 There are no specific financial implications associated with noting this report.

6.0 Legal Considerations

6.1 There are no specific legal implications associated with noting this report.

7.0 Equity, Diversity & Inclusion (EDI) Considerations

7.1 None

8.0 Climate Change and Environmental Considerations

8.1 None

9.0 Communication Considerations

9.1 None

Report sign off:

Minesh Patel

Corporate Director of Finance and Resources