

The Action Plan supports the delivery of the London Borough of Brent LFRMS. It is intended to be used by the Brent Lead Local Flood Authority. (FOR EXTERNAL USE) Version: 2.0

Last Updated: October 2024

#### LFRMS Strategic Objectives

A Improve our knowledge and understanding of the different flood risks in Brent Improve clarity on the roles and responsibilities surrounding flooding Reduce the risk of flooding to the community in Brent by delivering targeted Flood Alleviation Schemes (FASs) and encouraging the use of Sustainable Drainage Systems (SuDS) Improve community awareness of flood risk and support successful communication to develop resilience to flooding in Brent С Maximise sustainability benefits to take a holistic approach to flood management, taking into account the impact of climate change Identify funding and resources available to encourage future development within flood risk management in Brent

#### Table headings/sections

Actions Funding Information relating to each action and associated objective. Estimated cost for action delivery and potential funding sources required. Delivery The proposed RMAs involved in the delivery of each action. Programme Proposed timescales for the action and each action's current status of progress.  $Information \ on \ the \ monitoring \ procedure \ and \ regularity \ with \ any \ additional \ comments \ on \ progress \ of \ the \ LFRMS \ action.$ 

| Items   |  |  |  |  |  |  |
|---|--|--|--|--|--|--|
| Strategic Objective   | Strategic objective letter as defined in the LFRMS document.   |  |  |  |  |  |
| Action ID   | The individual action ID value.  |  |  |  |  |  |
| Action Details  | Action description.  |  |  |  |  |  |
| Lead Risk Management Authority  | The organisation which will lead in the delivery of the action.  |  |  |  |  |  |
| Partner Authorities / Departments The organisations which will support the delivery of the action.            |  |  |  |  |  |  |
| Timescale from 2025   | The approximate time period for completing the action from the publication of the LFRMS, or if the action is an ongoing deliverable. |  |  |  |  |  |
| Current Status  | The current status of the actions progress in being completed.   |  |  |  |  |  |
|   | Hyperlinks to legislation that links to the delivery of this action.   |  |  |  |  |  |
| Action ID Action Details Lead Risk Management Authority Partner Authorities / Departments Timescale from 2025 | FWMA = Flood and Water Management Act 2010   |  |  |  |  |  |
|   | NFCERMS = National Flood and Coastal Erosion Risk Management Strategy  |  |  |  |  |  |
|   | SWMP = Surface Water Management Plan (SWMP) Action Plan  |  |  |  |  |  |
| Links to Legislation / Policy   | Brent Borough Plan   |  |  |  |  |  |
| Links to Legislation / Folicy   | Brent Climate Adaption and Resilience Plan   |  |  |  |  |  |
|   | Brent Climate & Ecological Emergency Strategy  |  |  |  |  |  |
|   | Brent Draft Air Quality Action Plan  |  |  |  |  |  |
|   | Brent Green Infrastruture Vision   |  |  |  |  |  |
|   | Brent Local Plan   |  |  |  |  |  |

#### Dropdowns

| Timescale from 2025         |
|-----------------------------|
| Short-term = 0-2 years      |
| Medium-term = 2-4 years     |
| Long-term = 4-6+ years      |
| On-going = Continual action |

| Current Status |                                     |  |  |  |  |  |
|----------------|-------------------------------------|--|--|--|--|--|
| Red            | Action is not currently in progress |  |  |  |  |  |
| Amber          | Action is in progress               |  |  |  |  |  |
| Green          | Action completed                    |  |  |  |  |  |



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#### LFRMS Strategic Objectives

| Ī | Α | Improve our knowledge and understanding of the different flood risks in Brent  |
|---|---|--|
| I | В | Improve clarity on the roles and responsibilities surrounding flooding   |
| Ī | С | Reduce the risk of flooding to the community in Brent by delivering targeted Flood Alleviation Schemes (FASs) and encouraging the use of Sustainable Drainage Systems (SuDS) |
| Ī | D | Improve community awareness of flood risk and support successful communication to develop resilience to flooding in Brent  |
| I | E | Maximise sustainability benefits to take a holistic approach to flood management, taking into account the impact of climate change   |
| Ī | F | Identify funding and resources available to encourage future development within flood risk management in Brent   |

#### Table headings/sections

| ı. | ,          |  |
|----|------------|--|
|    | Actions    | Information relating to each action and associated objective.  |
|    | Funding    | Estimated cost for action delivery and potential funding sources required.   |
|    | Delivery   | The proposed RMAs involved in the delivery of each action.   |
|    | Programme  | Proposed timescales for the action and each action's current status of progress.                                     |
|    | Monitoring | Information on the monitoring procedure and regularity with any additional comments on progress of the LFRMS action. |
|    |            |  |

| Strategic Objective               | Strategic objective letter as defined in the LFRMS document.   |  |  |  |
|-----------------------------------|--|--|--|--|
| Action ID                         | The individual action ID value.  |  |  |  |
| Action Details                    | Action description.  |  |  |  |
| Est. Cost (£)                     | The estimated cost for delivering that individual action.  |  |  |  |
| Source                            | Where the funding to meet the cost of the action will be supplied from.  |  |  |  |
| Lead Risk Management Authority    |  |  |  |  |
| Partner Authorities / Departments | The organisations which will support the delivery of the action.   |  |  |  |
| Timescale from 2025               | The approximate time period for completing the action from the publication of the LFRMS, or if the action is an ongoing deliverable. |  |  |  |
| Current Status                    | The current status of the actions progress in being completed.   |  |  |  |
| Procedure                         | What will be done to assess the progress of the action.  |  |  |  |
| Schedule                          | How often the action will be reviewed.   |  |  |  |
| Progress Comments                 | Any comments on the progress of the action.  |  |  |  |
|                                   | Hyperlinks to legislation that links to the delivery of this action.   |  |  |  |
|                                   | FWMA = Flood and Water Management Act 2010   |  |  |  |
| Links to Legislation / Policy     | NFCERMS = National Flood and Coastal Erosion Risk Management Strategy  |  |  |  |
|                                   | SWMP = Surface Water Management Plan (SWMP) Action Plan  |  |  |  |
|                                   | Brent Borough Plan   |  |  |  |
|                                   | Brent Climate Adaption and Resilience Plan   |  |  |  |
|                                   | Brent Climate & Ecological Emergency Strategy  |  |  |  |
|                                   | Brent Draft Air Quality Action Plan  |  |  |  |
|                                   | Brent Green Infrastruture Vision   |  |  |  |
|                                   | Brent Local Plan   |  |  |  |
|                                   |  |  |  |  |

## Dropdowns Est. Carrier

| Est. Cost (£)          |
|------------------------|
| <£5k (one off cost)    |
| £5-£10k (one off cost) |
| £10-25k (one off cost) |
| £25-50k (one off cost) |
| £50k (one off cost)    |
| <£5k (annual cost)     |
| £5-£10k (annual cost)  |
| £10-25k (annual cost)  |
| £25-50k (annual cost)  |
| £50k+ (annual cost)    |

| Source                            |   |
|-----------------------------------|---|
| Internal (LLFA Revenue)           |   |
| Internal (Capital)                |   |
| Internal (Other)                  |   |
| Internal (Highways & Maintenance) |   |
| External project funding          | _ |

| _ |                            |
|---|----------------------------|
| Т | imescale from 2025         |
| S | hort-term = 0-2 years      |
| ٨ | Nedium-term = 2-4 years    |
| L | ong-term = 4-6+ years      |
| C | n-going = Continual action |

| Current Status |                                     |  |  |  |
|----------------|-------------------------------------|--|--|--|
| Red            | Action is not currently in progress |  |  |  |
| Amber          | Action is in progress               |  |  |  |
| Green          | Action completed                    |  |  |  |

| Schedule                     |
|------------------------------|
| Monthly = Every month        |
| Quarterly = Every 3 months   |
| Half-yearly = Every 6 months |
| Annually = Every 12 months   |



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Version: **2.0** 

| Actions  |           | Delivery   |                                   | Programme  |                     |                |  |
|--|-----------|--|-----------------------------------|--|---------------------|----------------|--|
| Strategic Objective  | Action ID | Action Details   | Lead Risk Management<br>Authority |  | Timescale from 2025 | Current Status | Links to Legislation / Policy                      |
|  | A1        | Continue to update flood webpages and mapping (i.e. West London SFRA) to ensure that the information and layers are up to date with the latest information and made easily accessible to the public.   | Brent LLFA                        | Brent Web Team, West London<br>Boroughs  | Ongoing             | Amber          | <u>FWMA</u>  |
|  | A2        | Create and continue to maintain detailed records of instances of flooding using a suitable reporting tool, making improvements where necessary, to improve data collection on flooding within Brent. This will also support the sharing of flood reports between RMAs.               | Brent LLFA                        | Environment Agency, Thames Water   | Ongoing             | Amber          | NFCERMS - Measure 2.5.1                            |
|  | A3        | Collaborate with other partner RMAs to improve understanding of flood risk interactions and identify areas where flood risks could combine to exacerbate risk.   | Brent LLFA                        | Neighbouring Borough LLFAs<br>(London Boroughs of Barnet,<br>Camden, Ealing, Hammersmith &<br>Fulham, Harrow, Kensington &<br>Chelsea, and Westminster),<br>Environment Agency, Thames Water | Short-term          | Red            |  |
| A<br>Improve our knowledge and<br>understanding of the different flood | A4        | Review the flood investigation criteria for when a Section 19 Investigation is required, to ensure that it is suitable and is still being applied where required. Make sure that this information is clearly visible on the website and any Section 19 Investigations are published. | Brent LLFA                        | Brent Emergency Planning team  | Short-term          | Red            | FWMA - Section 19                                  |
| risks in Brent   | A5        | Continue to attend regional meetings including Drain London, LoDEG and the North West London Flood Partnership to ensure that Brent's flood risk activities coordinate with the rest of London and that Brent is aware of any future funding opportunities.                          | Brent LLFA                        | Environment Agency, Thames<br>Water, Thames Flood Advisors,<br>Neighbouring Borough LLFAs  | Ongoing             | Red            |  |
|  | A6        | Make sure any strategic documents and corresponding Action Plans remain current and up to date, i.e. the LFRMS, SWMP, and SFRA.  | Brent LLFA                        | Brent Planning Team  | Ongoing             | Amber          | FWMA  Brent Climate Adaptation and Resilience Plan |
|  | Α7        | Ensure that there is continued implementation of the Thames Flood Risk Management Plan (2021-2027) and the objectives within it, specifically those owned by Brent. Review and update the implementation status of each of Brent's measures annually.                                | Brent LLFA                        | Environment Agency, other Risk<br>Management Authorities involved  | Ongoing             | Red            | Flood Risk Management Plans 2021 - 2027            |



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|  | Α         | Actions   |                                   | Delivery   | Progra              | mme            |                               |
|--|-----------|---|-----------------------------------|--|---------------------|----------------|-------------------------------|
| Strategic Objective  | Action ID | Action Details  | Lead Risk Management<br>Authority | 1  | Timescale from 2025 | Current Status | Links to Legislation / Policy |
|  | A8        | Check that the current Multi-Agency Flood Plan is up to date and that officers in all council departments are familiar with it to ensure efficient responses to flooding incidents and emergency recovery following a flooding event. | Brent Emergency Planning team     | Internal Council Teams   | Short-term          | Red            |                               |
|  | B1        | Review and update RMA and key stakeholder contact lists.  | Brent LLFA                        |  | Ongoing             | Red            |                               |
| В  | В2        | Update and continue to maintain Brent's Asset Register to ensure that assets are identified where they have a significant impact on flood risk, so that the appropriate maintenance plans can be put in place.                        | Brent LLFA                        | Brent GIS Team, Brent Highways<br>Team   | Medium-term         | Red            | FWMA - Section 21             |
| Improve clarity on the roles and responsibilities surrounding flooding | В3        | Work together with neighbouring boroughs to identify where cross boundary flooding has or could occur, to establish and share responsibilities for collaborative flood risk management between departments.                           | Brent LLFA                        | London Boroughs of Barnet, Camden, Ealing, Hammersmith & Fulham, Harrow, Kensington & Chelsea, and Westminster, Environment Agency | Ongoing             | Red            | NFCERMS - Measure 2.5.1       |
|  | В4        | Start an internal flood group to facilitate the efficient use of Council resources, establish policies and share responsibilities for collaborative flood risk management between departments.  | Brent LLFA                        | Internal Council Teams   | Ongoing             | Red            |                               |
|  | C1        | Continue developing the Woodcock Park Feasibility Study, and identify opportunities for FASs using this study.  | Brent LLFA                        | Environment Agency, Thames Water   | Ongoing             | Red            | NFCERMS - Measure 1.4.3       |
|  | C2        | Progress any other modelling opportunities and feasibility studies, particularly in the surface water flooding hotspots within the borough, to support ongoing development and understanding of flood risk.                           | Brent LLFA                        | Environment Agency, Thames Water   | Ongoing             | Red            | NFCERMS - Measure 1.4.3       |
|  | <b>C2</b> | Deliver targeted and appropriate FASs in response to feasibility studies and in response to flood investigations in areas which have experienced significant incidents of flooding, for example the                                   | December 11 EA                    | Environment Agency, Thames   | 0                   | Dod            | NFCERMS - Measure 1.4.3       |



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|  | А         | ctions  |                                   | Delivery   | Progra              | mme            | Links to Legislation / Policy   |  |
|--|-----------|---|-----------------------------------|--|---------------------|----------------|---|--|
| Strategic Objective  | Action ID | Action Details  | Lead Risk Management<br>Authority | Partner Authorities / Departments                          | Timescale from 2025 | Current Status |   |  |
|  | C3        | Brondesbury Park/Kilburn areas. Liaise with the<br>Environment Agency to secure Grant in Aid funding<br>where appropriate.  | Brent LLFA                        | Water, Thames Flood Advisors                               | Ungoing             | кеа            | Brent Climate & Ecological Emergency Strategy   |  |
|  | C4        | Use any Section 19 Investigations, flooding reports, and surface water mapping to continue to identify areas most at risk which could benefit from future FASs.   | Brent LLFA                        | Environment Agency   | Ongoing             | Amber          | NFCERMS - Measure 1.4.3   |  |
| C Reduce the risk of flooding to the community in Brent by delivering targeted Flood Alleviation Schemes | C5        | Encourage the implementation of green infrastructure across Brent which should be located, planned, designed, and maintained to be resilient to climate change. Development should set out opportunities to create new habitats that will provide | Brent LLFA                        | Internal Council Teams                                     | Ongoing             |                | Brent Borough Plan - Strategic Priority 2  Brent Local Plan - Policy BGI1  Brent Draft Air Quality Action Plan - Action L1                          |  |
| (FASs) and encouraging the use of Sustainable Drainage Systems (SuDS)                                    |           | multiple benefits as part of green infrastructure.  Investigate potential locations where nature-based  |                                   |  |                     |                | Brent Green Infrastructure Vision  Brent Climate & Ecological Emergency Strategy  |  |
|  | C6        | solutions could be implemented within Brent.  Work together with the Planning team in Brent to  | Brent LLFA                        | Environment Agency, Local<br>Community and Resident Groups | Ongoing             | Red            | NFCERMS - Measure 2.1.4   |  |
|  | С7        | ensure that current legislation is followed and SuDS are promoted for any new developments to encourage local flood risk management. Provide training sessions to Brent Council Planning staff on sustainable drainage systems.                   | Brent LLFA                        | Brent Planning Team  | Ongoing             | Red            | NFCERMS - Measure 3.1.2  Brent Local Plan - Policy BSUI3 and BSUI4  Brent Climate Adaptation and Resilience Plan  Brent Green Infrastructure Vision |  |
|  | C8        | Prepare an implementation plan should Schedule 3 be implemented in England, in line with guidance, to ensure that Brent is prepared for these changes.  | Brent LLFA                        | DEFRA, Environment Agency, Brent<br>Planning Team          | Short-term          | Red            | FWMA - Schedule 3   |  |



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|  | A         | actions   |   | Delivery  | Progra              | mme            |  |
|--|-----------|---|---|---|---------------------|----------------|--|
| Strategic Objective  | Action ID | Action Details  | Lead Risk Management<br>Authority           | •   | Timescale from 2025 | Current Status | Links to Legislation / Policy  |
|  | D1        | Communicate with housing associations, community groups, charities and other organisations to improve local understanding of flood risk and the duties of the Lead Local Flood Authority. This should include advice on when flooding is an issue to highlight the importance of NFM at a catchment level and provide understanding of when flooding is acceptable, for example in open spaces and wet woodlands. | Brent LLFA                                  | Brent Housing Team, Brent<br>Communications Team, Community<br>groups and charities | Short-term          | Red            | NFCERMS - Measure 2.1.1 NFCERMS - Measure 2.5.2  |
| D<br>Improve community awareness of  | D2        | Look into setting up Flood Action Groups, particularly within hotspot areas that are at particular risk of flooding.  | Brent LLFA                                  | Brent Housing Team, Brent<br>Communications Team, Community<br>groups and charities | Medium-term         | Red            |  |
| flood risk and support successful communication to develop resilience to flooding in Brent               | D3        | Continue to update the communication plan on Brent's website to enable residents to help themselves by providing information and improving their understanding of property-level resistance and resilience measures, and how residents can access reliable flood warning systems. Undertake promotion activities to raise awareness of surface water flood risk, including posts on the website and social media. | Brent LLFA                                  | Brent Web Team  | Ongoing             |                | NFCERMS - Measure 3.1.2 NFCERMS - Measure 3.1.3  Brent Climate & Ecological Emergency Strategy - Action ACE03  Brent Climate Adaptation and Resilience Plan  Brent Green Infrastructure Vision |
|  | D4        | Ensure that the community (including any local Flood Action Groups) is engaged in local FASs from initial development stages and throughout the development process.  | Brent LLFA                                  | Brent Communications Team   | Ongoing             | Red            |  |
|  | E1        | Review Brent's climate change targets and put in place measures where flood risk management work can align or support these.  | Brent LLFA, Brent Climate<br>Emergency Team |   | Long-term           | Red            | NFCERMS - Measure 2.2.2  Brent Climate Adaptation and Resilience Plan  |
|  | E2        | Review the emerging climate change projections in line with existing and updated flood risk assessments, and so review the need to update any existing guidance and strategic documents.  | Brent LLFA                                  | Brent Planning Team   | Long-term           | Red            |  |
| E  Maximise sustainability benefits to take a holistic approach to flood management, taking into account |           | Maximise opportunities in improving biodiversity when delivering FASs by contributing to net environmental/biodiversity gain. These should be linked to Local Nature Recovery Strategies (LNRS) with the aim of establishing larger, more resilient   | Donat II EA Donat Character                 |   |                     |                | NFCERMS - Measure 1.4.2 NFCERMS - Measure 2.2.1 Brent Borough Plan - Strategic Priority 2  |



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|   | Α         | ctions  | 1   | Delivery   | Progra              | mme            |   |  |
|---|-----------|---|---|--|---------------------|----------------|---|--|
| Strategic Objective   | Action ID | Action Details  | Lead Risk Management<br>Authority           | -  | Timescale from 2025 | Current Status | Links to Legislation / Policy   |  |
| the impact of climate change  | E3        | networks of high-quality habitats across the landscape.   | Brent LLFA, Brent Climate<br>Emergency Team |  | Short-term          |                | Brent Local Plan - Policy BGI1  Brent Climate & Ecological Emergency Strategy |  |
|   |           | Investigate the impacts of FASs on carbon and   |   |  |                     |                | London's Local Nature Recovery Strategy  NFCERMS - Measure 3.5.3              |  |
|   | E4        | identify ways for reducing Brent's carbon footprint within flood risk management with the aim of being carbon neutral. This should involve the consideration of responding to climate change mitigation through                 | Brent LLFA                                  | Environment Agency, Brent Climate<br>Emergency Team        | Long-term           |                | Brent Borough Plan - Strategic Priority 2                                     |  |
|   |           | natural carbon offsetting solutions.  |   |  |                     |                | Brent Climate & Ecological Emergency Strategy                                 |  |
| F Identify funding and resources  | F1        | Identify potential funding sources for the potential schemes that may be able to be delivered from the Woodcock Park feasibility study, and also for other potential flood alleviation schemes that will be developed in Brent. | Brent LLFA                                  | Environment Agency, Thames<br>Water, Thames Flood Advisors | Short-term          | Red            | NFCERMS - Measure B.1   |  |
| available to encourage future<br>development within flood risk<br>management in Brent | F2        | Keep an up to date list of ongoing and future funding opportunities to check regularly against potential schemes. This should include details on funding source, amount, timescales and requirements of the funding.            | Brent LLFA                                  | Environment Agency, Thames<br>Water, Thames Flood Advisors | Ongoing             | Red            | NFCERMS - Measure B.1   |  |



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|  | Actions |  | Funding   |                                      | Delivery                          |  | Programme           |                |   |                    |                   |  |
|--|---------|--|---|--------------------------------------|-----------------------------------|--|---------------------|----------------|---|--------------------|-------------------|--|
| Strategic Objective  |         | Action Details   |   | Source                               | Lead Risk Management<br>Authority | Partner Authorities /  | Timescale from 2025 | Current Status | Procedure   | Monito<br>Schedule | Progress Comments | Links to Legislation / Policy                |
|  | A1      | Continue to update flood webpages and mapping (i.e. West London SFRA) to ensure that the information and layers are up to date with the latest information and made easily accessible to the public.   | £5-£10k (annual cost)   | Internal (LLFA Revenue)              | Brent LLFA                        | Brent Web Team, West London<br>Boroughs  | Ongoing             | Amber          | Check that the flood webpages are up to date with current information and correspond with the Web Team if this needs updating. This should include information about the different types of flood risk, and the roles and responsibilities of RMAs with flood risk management and supporting legislation. Together with the West London Boroughs, ensure that the West London SFRA and mapping is updated when necessary. | Half-yearly        |                   | <u>FWMA</u>                                  |
|  | A2      | Create and continue to maintain detailed records of instances of flooding using a suitable reporting tool, making improvements where necessary, to improve data collection on flooding within Brent. This will also support the sharing of flood reports between RMAs.               | <£5k (annual cost)  | Internal (LLFA Revenue)              | Brent LLFA                        | Environment Agency, Thames Water   | Ongoing             | Amber          | Ensure that all flood incidents are recorded with as much information as possible using a suitable reporting tool. Use of Thames Water data sharing agreement to allow sharing of flooding data knowledge to be quicker.  | Quarterly          |                   | NFCERMS - Measure 2.5.1                      |
|  | A3      | Collaborate with other partner RMAs to improve understanding of flood risk interactions and identify areas where flood risks could combine to exacerbate risk.   | £10-£25k (annual cost)  | Internal (LLFA Revenue)              | Brent LLFA                        | Neighbouring Borough LLFAs<br>(London Boroughs of Barnet,<br>Camden, Ealing, Hammersmith &<br>Fulham, Harrow, Kensington &<br>Chelsea, and Westminster),<br>Environment Agency, Thames Water | Short-term          | Red            | Further the understanding of flood risk interactions within the borough, and correspond with neighbouring LLFAs (i.e. by attending the regional meetings included in Action A6) to identify areas of flood risk interaction across borough borders.   | Half-yearly        |                   |  |
| A<br>Improve our knowledge and<br>understanding of the different flood<br>risks in Brent | A4      | Review the flood investigation criteria for when a Section 19 Investigation is required, to ensure that it is suitable and is still being applied where required. Make sure that this information is clearly visible on the website and any Section 19 Investigations are published. | <£5k (annual cost)  | Internal (LLFA and Other<br>Revenue) | Brent LLFA                        | Brent Emergency Planning team  | Short-term          | Red            | Check the Section 19 flood investigation criteria is still suitable and being applied following the LFRMS update, and correspond with the Web Team to ensure that this information is clear on the website.   | Yearly             |                   | FWMA - Section 19                            |
|  | A5      | Continue to attend regional meetings including Drain London, LoDEG and the North West London Flood Partnership to ensure that Brent's flood risk activities coordinate with the rest of London and that Brent is aware of any future funding opportunities.                          | <£5k (annual cost)  | Internal (LLFA Revenue)              | Brent LLFA                        | Environment Agency, Thames<br>Water, Thames Flood Advisors,<br>Neighbouring Borough LLFAs  | Ongoing             | Red            | Attend all regional meetings where required such as Drain London, LoDEG and North West London Flood Partnership and provide updates on Brent's flood risk activities. Keep up to date with future funding opportunities.  | Quarterly          |                   |  |
|  | A6      | Make sure any strategic documents and corresponding Action Plans remain current and up to date, i.e. the LFRMS, SWMP, and SFRA.  | £5-£10k (annual cost<br>to be reviewed<br>annually dependent<br>on whether any<br>changes need to be<br>made) | Internal (LLFA Revenue)              | Brent LLFA                        | Brent Planning Team  | Ongoing             | Amber          | Check the strategic documents are up to date, and check the Action Plans regularly to make sure that tasks are completed and updated.   | Half-yearly        |                   | Brent Climate Adaptation and Resilience Plan |
|  | А7      | Ensure that there is continued implementation of the Thames Flood Risk Management Plan (2021-2027) and the objectives within it, specifically those owned by Brent. Review and update the implementation status of each of Brent's measures annually.                                | <£5k (annual cost)  | Internal (LLFA Revenue)              | Brent LLFA                        | Environment Agency, other Risk<br>Management Authorities involved  | Ongoing             | Red            | Continue to implement the relevant measures and objectives in the Thames Flood Risk Management Plan, and update the implementation status of the measures which Brent is responsible for.   | Annually           |                   | Flood Risk Management Plans 2021 - 2027      |
|  | A8      | Check that the current Multi-Agency Flood Plan is up to date and that officers in all council departments are familiar with it to ensure efficient responses to flooding incidents and emergency recovery following a flooding event.  | <£5k (annual cost)  | Internal (LLFA and Other<br>Revenue) | Brent Emergency Planning<br>team  | Internal Council Teams   | Short-term          | Red            | Correspond with Emergency Planning colleagues and officers in all council departments to identify areas for assistance and/or training.   | Half-yearly        |                   |  |
|  | B1      | Review and update RMA and key stakeholder contact lists.   | <£5k (annual cost)  | Internal (LLFA Revenue)              | Brent LLFA                        |  | Ongoing             | Red            | Check that internal list of risk management authorities and stakeholders is up to date, and check/confirm contact details where necessary.  | Quarterly          |                   |  |
| В  | В2      | Update and continue to maintain Brent's Asset Register to ensure that assets are identified where they have a significant impact on flood risk, so that the appropriate maintenance plans can be put in place.   | £10-£25k (one off cost)   | Internal (LLFA and Other<br>Revenue) | Brent LLFA                        | Brent GIS Team, Brent Highways<br>Team   | Medium-term         | Red            | Ensure that the asset register is updated so that it is up to date with current information and update maintenance regimes in line with this to make sure that assets continue to be suitably maintained.   | Half-yearly        |                   | FWMA - Section 21                            |
| Improve clarity on the roles and responsibilities surrounding flooding                   | В3      | Work together with neighbouring boroughs to identify where cross boundary flooding has or could occur, to establish and share responsibilities for collaborative flood risk management between departments.  | £5-£10k (annual cost)   | Internal (LLFA Revenue)              | Brent LLFA                        | London Boroughs of Barnet,<br>Camden, Ealing, Hammersmith &<br>Fulham, Harrow, Kensington &<br>Chelsea, and Westminster,<br>Environment Agency   | Ongoing             | Red            | Communicate with immediate neighbouring boroughs with significant border areas to discuss cross boundary flooding and establish joint responsibilities.   | Half-yearly        |                   | NFCERMS - Measure 2.5.1                      |



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|  |            | Actions   |                           | Funding   |                                   | Delivery  | Progra              | ımme           |  | Monito      | ring              |   |
|--|------------|---|---------------------------|---|-----------------------------------|---|---------------------|----------------|--|-------------|-------------------|---|
| Strategic Objective  | Action ID  | Action Details  | Est. Cost (£)             | Source  | Lead Risk Management<br>Authority | Partner Authorities /<br>Departments  | Timescale from 2025 | Current Status | Procedure  | Schedule    | Progress Comments | Links to Legislation / Policy   |
|  | В4         | Start an internal flood group to facilitate the efficient use of Council resources, establish policies and share responsibilities for collaborative flood risk management between departments.  | <£5k (annual cost)        | Internal (LLFA and Other<br>Revenue)            | Brent LLFA                        | Internal Council Teams  | Ongoing             | Red            | Ensure that the internal flood group is created, regular meetings are set up, and that a member from appropriate internal Council teams is attending, and assess areas for improvement.  |             |                   |   |
|  | C1         | Continue developing the Woodcock Park Feasibility Study, and identify opportunities for FASs using this study.  | £25-£50k (one off cost)   | External Project Funding                        | Brent LLFA                        | Environment Agency, Thames Water  | Ongoing             | Red            | Review the potential FASs which could<br>be delivered as a result of the Woodcock<br>Park Feasibility Study, and make plans to<br>progress at least one of the options.  | Quarterly   |                   | NFCERMS - Measure 1.4.3   |
|  | C2         | Progress any other modelling opportunities and feasibility studies, particularly in the surface water flooding hotspots within the borough, to support ongoing development and understanding of flood risk.   | £50k+ (annual cost)       | External Project Funding                        | Brent LLFA                        | Environment Agency, Thames Water  | Ongoing             | Red            | Continue to progress any modelling opportunities and feasibility studies with a focus on surface water flooding hotspots within the borough.   | Quarterly   |                   | NFCERMS - Measure 1.4.3   |
|  | C3         | Deliver targeted and appropriate FASs in response to feasibility studies and in response to flood investigations in areas which have experienced significant incidents of flooding, for example the Brondesbury Park/Kilburn areas. Liaise with the Environment Agency to secure Grant in Aid funding where appropriate.  | £50k+ (annual cost)       | Internal (Capital), External<br>Project Funding | Brent LLFA                        | Environment Agency, Thames<br>Water, Thames Flood Advisors                          | Ongoing             | Red            | Monitor the progress of flood alleviation scheme delivery, review where improvements can be made. Review progress made in liaising with the Environment Agency in securing this funding where feasible.  | Half-yearly |                   | NFCERMS - Measure 1.4.3  Brent Climate & Ecological Emergency Strategy  |
|  | C4         | Use any Section 19 Investigations, flooding reports, and surface water mapping to continue to identify areas most at risk which could benefit from future FASs.   | £5-£10k (annual cost)     | Internal (LLFA Revenue)                         | Brent LLFA                        | Environment Agency  | Ongoing             | Amber          | Review areas at high risk of flooding using available data to develop a list of areas which may benefit from FASs.   | Quarterly   |                   | NFCERMS - Measure 1.4.3   |
| C Reduce the risk of flooding to the community in Brent by delivering targeted Flood Alleviation Schemes (FASs) and encouraging the use of Sustainable Drainage Systems (SuDS) | C5         | Encourage the implementation of green infrastructure across Brent which should be located, planned, designed, and maintained to be resilient to climate change. Development should set out opportunities to create new habitats that will provide multiple benefits as part of green infrastructure.  | <£5k (annual cost)        | Internal (LLFA and Other<br>Revenue)            | Brent LLFA                        | Internal Council Teams  | Ongoing             | Red            | Identify areas where green infrastructure could be implemented across the borough and communicate this with other teams in the council. Ensure that these are resilient to climate change and provide other benefits such as flood alleviation and increased recreational opportunities. |             |                   | Brent Borough Plan - Strategic Priority 2  Brent Local Plan - Policy BGI1  Brent Draft Air Quality Action Plan - Action L1  Brent Green Infrastructure Vision |
|  | C6         | Investigate potential locations where nature-based solutions could be implemented within Brent.   | £10-£25k (annual cost)    | Internal (LLFA Revenue)                         | Brent LLFA                        | Environment Agency, Local<br>Community and Resident Groups                          | Ongoing             | Red            | Identify significant areas of green space in Brent where nature-based solutions could be implemented to reduce flood risk.   | Half-yearly |                   | Brent Climate & Ecological Emergency Strategy   |
|  | <b>C</b> 7 | Work together with the Planning team in Brent to ensure that current legislation is followed and SuDS are promoted for any new developments to encourage local flood risk management. Provide training sessions to Brent Council Planning staff on sustainable drainage systems.  | <£5k (annual cost)        | Internal (LLFA and Other<br>Revenue)            | Brent LLFA                        | Brent Planning Team   | Ongoing             | Red            | Review the current planning application assessment process and assess where improvements can be made. Check if the right level of training or information has been provided, and assess where any gaps remain.   | Half-yearly |                   | NFCERMS - Measure 2.1.4 NFCERMS - Measure 3.1.2  Brent Local Plan - Policy BSUI3 and BSUI4  Brent Climate Adaptation and Resilience Plan                      |
|  | C8         | Prepare an implementation plan should Schedule 3 be implemented in England, in line with guidance, to ensure that Brent is prepared for these changes.  | £10-£25k (annual<br>cost) | Internal (LLFA Revenue)                         | Brent LLFA                        | DEFRA, Environment Agency, Brent<br>Planning Team                                   | Short-term          | Red            | Review the potential effects of Schedule<br>3 on Brent, and follow any guidance<br>given on the implementation of Schedule<br>3.   | Quarterly   |                   | Brent Green Infrastructure Vision  FWMA - Schedule 3  |
|  | D1         | Communicate with housing associations, community groups, charities and other organisations to improve local understanding of flood risk and the duties of the Lead Local Flood Authority. This should include advice on when flooding is an issue to highlight the importance of NFM at a catchment level and provide understanding of when flooding is acceptable, for example in open spaces and wet woodlands. | <£5k (annual cost)        | Internal (LLFA and Other<br>Revenue)            | Brent LLFA                        | Brent Housing Team, Brent<br>Communications Team, Community<br>groups and charities | Short-term          | Red            | Check communication has been made with the relevant groups, including housing associations, community groups, charities and other organisations. Review communications made as part of Flood Alleviation Scheme programmes.  |             |                   | NFCERMS - Measure 2.1.1<br>NFCERMS - Measure 2.5.2  |
| D  | D2         | Look into setting up Flood Action Groups, particularly within hotspot areas that are at particular risk of flooding.  | <£5k (annual cost)        | Internal (LLFA Revenue)                         | Brent LLFA                        | Brent Housing Team, Brent<br>Communications Team, Community<br>groups and charities | Medium-term         | Red            | Facilitate the setting up of Flood Action<br>Groups within hotspot areas and provide<br>the tools available from the National<br>Flood Forum to ensure their success.  | Half-yearly |                   |   |
| Improve community awareness of<br>flood risk and support successful<br>communication to develop<br>resilience to flooding in Brent   | D3         | Continue to update the communication plan on Brent's website to enable residents to help themselves by providing information and improving their understanding of property-level resistance and resilience measures, and how residents can access reliable flood warning systems. Undertake promotion   | £5-£10k (annual cost)     | Internal (LLFA Revenue)                         | Brent LLFA                        | Brent Web Team  | Ongoing             | Red            | Check the communication plan and ensure it is up to date and clear on Brent's website with all relevant information including flood warning systems. Communicate with the website team to promote awareness of surface   | Half-yearly |                   | NFCERMS - Measure 3.1.2 NFCERMS - Measure 3.1.3 Brent Climate & Ecological Emergency Strategy - Acti ACE03  |



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|---|-----------|---|---------------------------|---|---|--|---------------------|----------------|--|-------------|-------------------|--|
| Strategic Objective   | Action ID | Action Details  | Est. Cost (£)             | Source  | Lead Risk Management<br>Authority           | Partner Authorities /<br>Departments                       | Timescale from 2025 | Current Status | Procedure  | Schedule    | Progress Comments | Links to Legislation / Policy  |
|   |           | activities to raise awareness of surface water flood risk, including posts on the website and social media.   |                           |   |   | •  |                     |                | water flood risk using the platforms available.  |             |                   | Brent Climate Adaptation and Resilience Plan   |
|   |           |   |                           |   |   |  |                     |                |  |             |                   | Brent Green Infrastructure Vision  |
|   | D4        | Ensure that the community (including any local Flood Action Groups) is engaged in local FASs from initial development stages and throughout the development process.  | £5-£10k (annual cost)     | Internal (Capital), External<br>Project Funding | Brent LLFA                                  | Brent Communications Team                                  | Ongoing             | Red            | Review communications made as part of Flood Alleviation Scheme programmes.   | Quarterly   |                   |  |
|   | E1        | Review Brent's climate change targets and put in place measures where flood risk management work can align or support these.  | <£5k (annual cost)        | Internal (LLFA and Other<br>Revenue)            | Brent LLFA, Brent Climate<br>Emergency Team |  | Long-term           | Red            | Assess the LLFAs involvement in supporting the delivery of appropriate actions from the Brent Climate Adaptation and Resilience Plan. Where these are not aligned the LLFA will recommend these at the next iteration. | Half-yearly |                   | NFCERMS - Measure 2.2.2  Brent Climate Adaptation and Resilience Plan  |
|   | E2        | Review the emerging climate change projections in line with existing and updated flood risk assessments, and so review the need to update any existing guidance and strategic documents.  | <£5k (annual cost)        | Internal (LLFA and Other<br>Revenue)            | Brent LLFA                                  | Brent Planning Team  | Long-term           | Red            | Check that necessary updates have been made to flood risk webpages and/or documents.   | Annually    |                   |  |
| E  Maximise sustainability benefits to take a holistic approach to flood management, taking into account the impact of climate change | E3        | Maximise opportunities in improving biodiversity when delivering FASs by contributing to net environmental/biodiversity gain. These should be linked to Local Nature Recovery Strategies (LNRS) with the aim of establishing larger, more resilient networks of high-quality habitats across the landscape. | £5-£10k (annual cost)     | Internal (Capital)                              | Brent LLFA, Brent Climate<br>Emergency Team |  | Short-term          | Red            | Review the inclusion of biodiversity benefits within flood alleviation schemes, and link to LNRSs to understand the core areas that are of importance for biodiversity.  | Half-yearly |                   | NFCERMS - Measure 1.4.2 NFCERMS - Measure 2.2.1  Brent Borough Plan - Strategic Priority 2  Brent Local Plan - Policy BGI1 |
|   |           |   |                           |   |   |  |                     |                |  |             |                   | Brent Climate & Ecological Emergency Strategy  London's Local Nature Recovery Strategy                                     |
|   |           | Investigate the impacts of FASs on carbon and identify ways for reducing Brent's carbon footprint within flood risk management with the aim of being carbon neutral. This should involve the consideration  |                           |   |   |  |                     |                | Review where carbon emissions within potential schemes could be reduced and evaluate completed schemes of their carbon success. Use natural carbon   |             |                   | NFCERMS - Measure 3.5.3  |
|   | E4        | of responding to climate change mitigation through natural carbon offsetting solutions.   | £10-£25k (annual<br>cost) | External Project Funding                        | Brent LLFA                                  | Environment Agency, Brent Climate<br>Emergency Team        | Long-term           | Red            | offsetting solutions which entail the creation of opportunities to help wildlife adapt to climate change through different measures such as wetland creation and restoration.  | Half-yearly |                   | Brent Borough Plan - Strategic Priority 2  Brent Climate & Ecological Emergency Strategy                                   |
| F   | F1        | Identify potential funding sources for the potential schemes that may be able to be delivered from the Woodcock Park feasibility study, and also for other potential flood alleviation schemes that will be   | <£5k (one-off cost)       | Internal (LLFA Revenue)                         | Brent LLFA                                  | Environment Agency, Thames<br>Water, Thames Flood Advisors | Short-term          | Red            | Review the Woodcock Feasibility Study<br>once complete and use this to identify<br>the potential funding sources that could<br>be applied for, as well as for other  | Quarterly   |                   | NFCERMS - Measure B.1  |
| Identify funding and resources available to encourage future development within flood risk management in Brent                        | F2        | developed in Brent.  Keep an up to date list of ongoing and future funding opportunities to check regularly against potential schemes. This should include details on funding source, amount, timescales and requirements of the funding.   | <£5k (annual cost)        | Internal (LLFA Revenue)                         | Brent LLFA                                  | Environment Agency, Thames<br>Water, Thames Flood Advisors | Ongoing             | Red            | potential flood alleviation schemes.  Review list of funding opportunities and rank options in terms of feasibility.   | Quarterly   |                   | NFCERMS - Measure B.1  |