

Cabinet 14/10/2024 Appendix 1: 2024-2026 Climate Programme

1. Introduction

The 2024-2026 Climate Programme is organised under the following sections:

- Borough-wide delivery plan (section 2)
- Church End & Roundwood Green Neighbourhood Action Plan (section 3)
- Kingsbury Green Neighbourhood Action Plan (section 4)
- The New St Raphael's Estate Green Neighbourhood Action Plan 2024-2026 (section 5)
- The New South Kilburn Green Neighbourhood Action Plan 2024-2026 (section 6)
- Climate Adaptation & Resilience Plan Action Matrix (section 7)

Strategy Themes and Proposed New Areas of Focus

Each section (2-6) organises actions within the five Climate Strategy themes (Consumption, Resources and Waste; Sustainable Travel, Homes, Buildings & the Built Environment; Nature and Green Space; Supporting Communities). Across these themes, columns indicate which actions meet the following proposed overarching priorities for the new delivery plan:

CoL: Climate action that supports households with the cost of living

GEB: Climate action that boosts the local green economy and helps businesses with the cost of doing business

LBE: Leading by example in our own estate and operations

CAR: Improving Brent's resilience to the adverse impacts of climate change

CPR: Community power and resilience: building community capacity and assets for community-led climate action

CPN: Connecting people with nature

2. Borough-wide delivery plan

Ref	Actions	CoL	GEB	LBE	CAR	CPR	CPN	Status
Theme 1	Consumption, Resources and Waste	CoL	GEB	LBE	CAR	CPR	CPN	
CRW001	We will continue to deliver the 'Library of Things' in Brent	✓	✓					The item borrowing rate is running at around 50% of target at first full year of operation. Options are being explored to increase take up through reviewing marketing, items, logistics and location
CRW002	We will continue to deliver improved sustainability outcomes through our Environmental Services contracts			✓				<ul style="list-style-type: none"> • 47 electric vehicles introduced as part of new Integrated Cleansing/Waste, Grounds Maintenance and Parking contracts. All hand tools (except for leaf blowers which run on an alternative environmentally friendly fuel source) are also electric. • Social value commitments, for instance contributing to planting new trees under the sponsor a tree fund. • Successful roll out of new recycling service including small items collections. 80% average participation rate with new sack for paper/card
CRW003	We will offer a free internal food caddy to every resident living in a flat	✓					✓	Caddy distribution began in June 2024 targeting one communal round in order to monitor impact accurately. Caddies are going to CE&RW and Kingsbury as part of this phase but not all flats. We are trialling two different communal food waste units, once we conclude which is best, we will roll out to further applicable sites. We hope to

								have most flats in blocks delivered to by end of 24/25
CRW004	We will continue to promote reuse and repair initiatives, with support from the West London Waste Authority and third sector partners	✓	✓					3 repair cafes have been completed, and a further 1 is booked for 20th July. We will plan 1 in Oct and a further in Feb/March. Third sector partners Traid attend for free on textiles repair and we also pay Dr bike and electricals repairers restart project, for their attendance
CRW005	We will launch a new behaviour change campaign to target contaminated recycling across the borough							New campaign launched summer 2024. Includes communication assets for media as well as point of sale stickers, posters and letters. Ongoing communication strategy will target each contaminant with targeted messaging
Theme 2	Sustainable Travel	CoL	GEB	LBE	CAR	CPR	CPN	
ST001	We will transition at least 30 School Streets to permanent schemes						✓	Cameras for all 26 existing schemes are now in place. Funding secured for 4 more schemes with further expansion being explored
ST002	We will seek to work together with residents to design and implement new Healthy Neighbourhood Schemes						✓	A healthy neighbourhood feasibility study is ongoing in the Queens Park Neighbourhood, with Phase 1 of the community engagement complete, and Phase two to be undertaken in Autumn 24
ST003	We will aim to increase the number of Electric Vehicle Charging Points in the borough by accessing external grant funding where possible		✓					871 EVCPs have been installed borough-wide
ST004	We will continue to make Brent a bike-friendly borough, for instance through expanding the programme of installing new bike hangars across the borough							144 bike hangars installed to date

ST005	We will seek to expand the borough's existing Cargo Bikes schemes		✓					Businesses engaged 269, Trials held 16, Businesses close to switching 5
ST006	We will increase the number of schools with School Travel Plans and seek to improve on the existing baseline of those which are accredited 'Gold', 'Silver' or 'Bronze'							48% of schools have plans in place. Gold accreditations up slightly
ST007	We will adopt and implement a new updated Corporate Travel Plan for council operations			✓				Corporate Travel Plan to be launched in autumn 2024
ST008	We will continue to expand innovative cycling incentive schemes such as peddle my wheels and bike repurposing schemes					✓		Ongoing
Theme 3	Homes, Buildings and the Built Environment	CoL	GEB	LBE	CAR	CPR	CPN	
HBBE001	We will commission a Brent Local Area Energy Plan (LEAP) Phase 2 study in partnership with other West London boroughs and the GLA	✓	✓	✓				West London LEAP Phase 1 was completed in July 2023. The Brent Phase 2 LEAP will be completed by December 2025 and will develop business cases for collaborative climate programmes with partner boroughs and potential for Brent specific masterplans and feasibility studies
HBBE002	We will continue to promote Brent's Supplementary Planning Document on Sustainable Environment & Development	✓	✓	✓	✓		✓	SPD adopted and available online
HBBE003	We will complete retrofit work to at least 3 Tower Blocks	✓		✓	✓			Kilburn Square expected completion May 2025. Windmill Court and Lodge Court expected completion June 2026. Granville Homes expected completion Feb 2027
HBBE004	We will deliver a dedicated energy efficiency works programme within	✓		✓	✓			£500k currently allocated in each of the next two years

	the Housing Asset Management Strategy							
HBBE005	We will deliver further retrofitting projects via the council's Carbon Offset Fund	✓		✓				Carbon Offset Fund has been used as part of Social Housing Decarbonisation Fund (SHDF) wave 2 council housing retrofit works to 127 properties, due to complete early 2025. Allocation agreed for Uxendon Manor school heat pump. Further projects in pipeline for council homes, corporate estate and schools
HBBE006	We will develop and implement employer requirements for energy efficiency standards within all new council housing	✓		✓				Work has begun on this and ensuring that energy efficiency standards are central to New Council Homes Programme (NCHP). To be fed into the procurement of a single developer for the NCHP
HBBE007	We will ensure that all general needs homes built as part of the 572 homes agreed with the GLA, will be net zero	✓	✓	✓	✓		✓	The housing building programme is currently under review due to financial and viability pressures; any projects still to be agreed will meet the net zero carbon standard
HBBE008	We will review developments within our NCHP pipeline to ensure that all aspects of sustainability are holistically addressed, with a special focus on the proposed development plans for St Raphael's Estate	✓	✓	✓	✓	✓	✓	See St Raphael's Estate Green Neighbourhood action plan in Section 5 below
HBBE009	We will review the development pipeline for Growth Areas in line with the provisions of the new Local Plan, to ensure that all aspects of sustainability are being addressed wherever possible	✓			✓		✓	The Local Plan is reviewed via a Monitoring Report on an annual basis. Reporting will consider the performance of major development against the London Plan energy hierarchy, incorporation of SUDs, % reduction in CO ₂ emissions, renewables incorporated and air quality neutral/positive attainment

HBBE010	We will develop a route map for the council to achieve net zero carbon emissions from the council's own estate and operations by 2030			✓				This work is underway and should be completed by early 2025
HBBE011	We will continue to promote car free developments across the borough							Ongoing
Theme 4	Nature and Green Space	CoL	GEB	LBE	CAR	CPR	CPN	
NGS001	We will continue to identify opportunities and seek funds for tree planting – aimed at areas of low canopy cover, poor air quality and deprivation, including planting trees in our parks				✓		✓	Ongoing
NGS002	We will establish a wildflower area along the length of the river Brent feeder that runs through Northwick Park				✓		✓	We have secured the finance for this project following a planning Biodiversity Net Gain agreement relating to a development within the Northwick Park Hospital estate. Work will follow development enabling works
NGS003	We will set up at least one habitat bank and take contributions from developers – meaning habitat and Biodiversity Net Gain (BNG) monies are re-invested in the borough				✓		✓	New action
NGS004	We will support the GLA with identifying a nature recovery network in the borough, supporting nature's recovery and connection with local people				✓		✓	New action
NGS005	We will start to take contributions from developers for delivering BNG on site, whilst covering the council's additional costs				✓		✓	New action

NGS006	We will maximise opportunities for education and employment arising from BNG delivery		✓		✓		✓	New action
NGS007	We will identify a potential responsible body in the borough that can help deliver/monitor BNG		✓		✓	✓	✓	New action
NGS008	We will publish a Tree Strategy for the Borough				✓		✓	New action
Theme 5	Supporting Communities	CoL	GEB	LBE	CAR	CPR	CPN	
SC001	We will continue to provide targeted support to businesses through energy efficiency grants where funding is available		✓					<ul style="list-style-type: none"> A total of 90 SMEs submitted an EOI, out of which 54 received free energy audits and a further 15 received a free energy audit and grant towards the cost of one or more energy efficiency measures An additional £94k in grant funding in 2024-25 will be linked to businesses taking part in the Brent Climate Charter or Camden/Brent Business Challenge
SC002	We will provide targeted support to businesses through carbon footprinting where funding is available		✓					Tool purchased - 12 early adopters. Will be linked to the Climate Charter
SC003	We will continue to promote the Climate Charter for businesses and other organisations		✓					Climate Charter launched at Wembley stadium event in winter 2023
SC004	We will continue to work in partnership with the College of North West London's Green Skills Centre		✓					Completed and up and running.
SC005	We will continue to promote the Brent Well and Warm free energy advice service, targeting the most vulnerable households in Brent	✓						Brent Well and Warm up and running and contract extended until March 2025. 600 out of 1,000 consultations completed.
SC006	We will continue to run our sustainability communications	✓	✓	✓	✓	✓	✓	Ongoing

	campaign programme with an increased focus on how going green can benefit our residents and communities in their daily lives at a local level							
SC007	We will continue to seek to improve the Brent Environmental Network, to make the network more action focused and community-led, continuing to proactively involve seldom heard and diverse communities and those who can benefit most from climate action	✓	✓	✓	✓	✓	✓	Hyper-local BEN networks are the current focal point for this work
SC008	We will continue to deliver the Together Towards Zero Small Grants Scheme, providing funding to local community projects that contribute to reducing emissions and/or making Brent greener and more biodiverse, where funding is available	✓	✓		✓	✓	✓	35 Together Towards Zero grants have been awarded to date for local community climate action, totalling £139k. Round 3 opened for application in July 2024 (£75k available)
SC009	We will improve and expand the Brent School Climate Champions Network							Schools Climate Action Guide launched in March 2024, programme of webinars and support sessions to encourage usage of guide to be rolled out
SC010	We will pilot a community sustainability project with the Brent Multi-Faith Forum					✓		Brent Faith Climate Action plan launched. Work to embed and encourage usage going forward building on roundtable event
SC011	We will explore new ways to improve the reach of our community climate action work and to encourage self-led climate action, through building community capacity and assets					✓		New action
SC012	We will update Brent's Climate Adaptation and Resilience Plan with				✓		✓	The updating of this Plan will follow the updating of Brent's Flood Risk

	a prioritised set of actions for 2024-2026							Management Strategy which will be issued for consultation in autumn 2024
SC013	We will develop a Brent Green Directory to promote local green businesses, services, goods and products and to encourage shopping local		✓					New action
SC014	We will provide whole school climate support to 20 primary schools through the Our School Our World initiative						✓	17 local schools have so far been recruited. This programme commences autumn 2024
SC015	Brent's new Food Strategy will aim to ensure that every person in Brent has access to healthy, tasty, affordable and culturally appropriate food that is good for the environment and our local economy	✓	✓	✓	✓	✓	✓	A Brent Food Partnership Steering Group held its first meeting in September 2024. The Chair has been elected and the Steering Group will form the partnership and develop the Food Strategy during 2025
SC016	We will work with the local community to tackle fly-tipping, promoting street cleanliness and care for environment, including community clean up days					✓		Ongoing
SC017	We will engage locally in Brent with trade unions and workers to improve working conditions that are impacted by climate and environmental risks and to promote awareness of climate action and climate justice							New

Theme 2	Sustainable Travel	CoL	GEB	LBE	CAR	CPR	CPN	
C5	We will deliver permanent School Streets at John Keble, Leopold, and St Mary's CofE Primary Schools							Cameras now in place and functioning at the Green Neighbourhoods locations listed
C6	We will deliver at least 11 new Electric Vehicle Charge Points in Church End & Roundwood (Ubertricity: Armstrong Road/Dixon Road; Charlton Road/Manor Park Road; Church Road High Street; Drayton Road; Longstone Avenue; Marian Way; Mayo Road; West Ella Road) (Lamp Column: Ambleside Road) (Source London: Essex Road; Roundwood Road)							We have installed the following Zest chargers: West Ella Road, Longstone Avenue, Drayton Road, Charlton Road, & Helperby Road & Maybury Gardens in Roundwood Ward. The following will be operational in July; Armstrong Road, Mayo Road. Two Lamp Column Chargers installed in Ambleside Road Ubitricity in 2023. Source London Chargers: Essex Road & Roundwood Road, both installed in 2023
C7	We will continue to seek to deliver further bike hangars in Church End and Roundwood. Proposed locations for delivery by March 2025, subject to consultation feedback are: Inman Road, Redfern Road, Goodson Road, Oldfield Road, Ashdon Road, Cobbold Road, Outgate Road, Ilex Road, Franklyn Road, Helperby Road, Hawkins Road and Ambleside Road junction to Roundwood Road							To date we have installed 9 bike hangars in Hawkshead Road, Fawcett Road, Chadwick Road, Suffolk Road, Essex Road, Franklyn Road, Burns Road, Crownhill Road and Springwell Avenue
C8	We will undertake bespoke promotion the council's existing cycling offer to residents in CE&RW, such as: cycle training at Willesden Sports Centre and the Peddle My Wheels Scheme							Cycle training is available free to anyone that lives, works or studies in Brent. 25 vouchers were purchased for a 6-month free trial of Peddle my Wheels Try Before you Bike scheme, these were advertised to residents in CE&RW first
C9	We will undertake dedicated School Travel Plan engagement work for all 11 schools in CE&RW GN boundary							Lots of work undertaken last summer - numbers for 2023-24 reported on as part of the new climate dashboard. Overall

	or close by - with Capital City Academy, Curzon Crescent Nursery School, Leopold Primary School, Newfield Primary School, Newman Catholic College as these schools are yet to develop a STARS accredited School Travel Plan							numbers down by 1, Gold accreditations up slightly
C10	We will deliver the CE&RW Green Corridors Scheme to support sustainable growth.				✓		✓	<ul style="list-style-type: none"> Detailed design, consultation and procurement: Nov 24 - Jun 25 Delivery of first measures: Jul 25 – Mar 26 Ongoing Scheme delivery: Apr 26 – Mar 27
C11	We will assess the potential interventions for reducing the flow of Heavy Goods Vehicles through Harlesden and into the Green Neighbourhood area							Surveys undertaken in 2023. Project rests on H&F lifting restrictions at Mitre Bridge. Links to HS2 developments in the area too
C12	We will roll-out virtual docking bays for Lime Bikes around Roundwood Park and other appropriate locations in CE&RW							Five locations painted. Working with Lime to operationalise having bikes placed in the bays
Theme 3	Homes, Buildings and the Built Environment	CoL	GEB	LBE	CAR	CPR	CPN	
C13	We will assess the energy efficiency performance of council owned stock in the CE&RW area and deliver retrofit works on the worst performing council properties in the area	✓		✓				Retrofit work is being undertaken on 9 social housing properties in the CE&RW area as part of the SHDF Wave 2 project
C14	We will work with Housing Associations in CE&RW to explore and promote improvements to the energy efficiency and sustainability of social housing in the area	✓						Mapping work has been undertaken by Housing Supply and Partnerships. Held summit with organisations in autumn 2023 - follow-up to be arranged

C15	We will map out the known Private Rented Sector landlords in CE&RW and aim to engage with them via existing forums or new means, providing signposting to available grant funding and best practice for energy efficiency works, raising awareness about legislation changes	✓						Map has been created by Business Intelligence. No substantive next steps discussed at Housing service plan meeting. Likely to be limited to existing channels - signposting, newsletters etc
C16	We will engage with council tenants/leaseholders in CE&RW – with drop-ins and other engagement activity and information sharing about keeping homes warm and healthy	✓						Energy efficiency advice comms materials handed out at climate stall for both PRS housing event and tenants/leaseholders events recently. Will look to do a mailout to GN properties and renew campaign in Autumn 2024
Theme 4	Nature and Green Space	CoL	GEB	LBE	CAR	CPR	CPN	
C17	We will undertake new street planting at selected locations within CE&RW, plus deliver tree planting as part of the Green and Healthy Streets Programme				✓		✓	23 new trees planted on Church Road
C18	We will implement new biodiversity infrastructure (park noticeboards, bee and bug infrastructure etc) in, at least, Roundwood Park and the open space outside St Mary's Church				✓		✓	3 quotes received, provider to be appointed in the near future
C19	We will develop and implement new biodiversity opportunities in Willesden Cemetery				✓		✓	Community plant and build sessions with residents and schools scheduled for October and November 2024
C20	We will review the potential for new verge greening schemes and rain gardens in CE&RW				✓		✓	Highways Green Infrastructure Design and Maintenance Guide completed
C21	We will work with communities (such as mutual aid groups, tenant	✓			✓		✓	Community Orchard completed in Longstone Avenue open space.

	associations, faith groups and schools) in CE&RW to develop potential for new community growing schemes on appropriate green spaces within the area							Considering Wharton Close site and working with LEAP/Urban Growth on new Community Garden
C22	We will deliver enhanced green infrastructure (new street trees, flowerbeds and rain gardens along walking routes to schools) around John Keble Primary School, Maple Walk School, St Claudine's and Leopold Primary School as part of the Green and Healthy Streets Programme	✓			✓		✓	All sites completed
C23	We will launch an comms/engagement initiative akin to 'Greening Grey Britain' initiative to encourage residents to request/purchase a small tree, plants, seeds for their homes/gardens - with a focus on residents/community groups in CE&RW				✓		✓	BEE Colourful project completed
C24	We will promote the work of the council's public health teams in running activities in outdoor spaces in CE&RW to help residents to feel safer and encourage usage of our green open spaces				✓		✓	Ongoing
C25	We will review further environmental sustainability opportunities at Roundwood Park (including usage of the Bowling Green)				✓		✓	The Parks service have established wildflower meadows on the slopes of the rising ground in Roundwood Park Discussions are in progress regarding the future of the Bowling Green

C26	We will utilise Roundwood Café, the Bowling Green and surrounding green and natural spaces as an Environmental Education Centre akin to 'The Welsh Harp Environmental Education Centre'	✓			✓	✓	✓	New action
C27	We will deliver a pilot community managed green verge project as part of Brent's new Highways Green Infrastructure Design and Maintenance Guide				✓	✓	✓	New action
Theme 5	Supporting Communities	CoL	GEB	LBE	CAR	CPR	CPN	
C28	We will run an engagement campaign with CE&RW businesses to promote council's climate offer: energy savings grant scheme, cargo bikes scheme, climate charter, carbon footprinting tools, green business guides etc		✓					We have been running a small-scale engagement campaign to promote climate offer specifically around energy savings scheme, carbon foot printing tools and climate charter
C29	We will develop a dedicated School Climate Network with the Harlesden Schools Cluster					✓		First meeting held with schools in summer 2024
C30	We will develop a localised Brent Environmental Network Community Action Group for Church End & Roundwood					✓		Most recent event took place in March 2024
C31	We will engage with NHS settings in CE&RW (Willesden Centre for Health and Care and Church End Medical Centre) on awareness raising campaign on active travel, air quality and climate change	✓					✓	Ongoing

4. Kingsbury Green Neighbourhoods Action Plan

Ref	Actions	CoL	GEB	LBE	CAR	CPR	CPN	Status
Theme 1	Consumption, Resources and Waste	CoL	GEB	LBE	CAR	CPR	CPN	
K1	We will deliver new free internal food caddies to the eligible identified flats in Kingsbury	✓						Caddie distribution began week of 24/06/24 targeting one communal round in order to monitor impact accurately. Caddies are going to Kingsbury as part of this phase but not all flats. We are trialling two different communal food waste units, once we conclude which is best, we will roll out to further applicable sites. We hope to have most flats in blocks delivered to by end of 24/25
K2	We will deliver re-use and repair pop-up events at community locations in Kingsbury	✓	✓					2 out of 3 completed, 1 at Kingsbury temple, 1 at Roe Green School. We will plan 1 in Oct 2024 and a further 1 in Feb/March 2025
K3	We will develop further specific projects/campaigns around re-use, repair and recycling in Kingsbury	✓						Ongoing
K4	We will explore launching a community-based 'Environmental Street Champion' scheme in Kingsbury – working with local communities on taking greater responsibility for keeping streets clean and guarding against fly-tipping							New action
Theme 2	Sustainable Travel	CoL	GEB	LBE	CAR	CPR	CPN	
K5	We will deliver 6 permanent School Streets at Claremont High School, Kingsbury Green Primary School, Mount Stewart Infant School, Mount Stewart Junior School, St Robert							Cameras now in place and functioning at the Green Neighbourhoods locations listed

	Southwell RC Primary School, Uxendon Manor Primary School							
K6	We will review the feasibility of delivering a further 10 permanent school streets at Brent River College, Roe Green Infant School, Roe Green Junior School, Kingsbury High School, The Village School, Fryent Primary School, JFS, Oliver Goldsmith Primary School, Sinai Jewish Primary School, St Gregory's Catholic Science College							We have looked into the feasibility of these and only Oliver Goldsmith Primary was suitable, this is to be implemented in September 2024
K7	We will deliver at least 4 new Electric Vehicle Charge Points in Kingsbury (Ubertricity: Brampton Road; Stag Lane; Highfield Avenue) (Source London: Leybourne Road)							Brampton Road and Stag Lone dropped due to not being feasible. Highfield Avenue was part of batch 3 part 2 Zest, dropped as received majority objections. Source London: Leybourne Road is done. From Zest these are being installed this month and should be operational by July 2024: Buck Lane and Hillside
K8	We will undertake bespoke promotion the council's existing cycling offer to residents in Kingsbury, such as: cycle training at Willesden Sports Centre and the Peddle My Wheels Scheme	✓						Cycle training is available and free to anyone that lives, works or studies in Brent. 25 vouchers were purchased for a 6-month free trial of Peddle my Wheels Try Before You Bike scheme
K9	We will undertake dedicated School Travel Plan engagement work for all 16 schools in Kingsbury Green Neighbourhood boundary or close by - with Claremount Primary, Fryent Primary, JFS, Kingsbury High, Sinai Jewish Primary School, St Gregory's, The Village School, Southover, Bnos Beis as these schools are yet to							Ongoing

	deliver a STARS accredited School Travel Plan							
K10	We will review existing active travel and green infrastructure in Kingsbury and aim to develop holistic 'Green Corridors', linking active travel routes and green spaces in the areas	✓					✓	Project Centre appointed, preliminary analysis and engagement complete, with draft concept designs developed. Further engagement activities to be held autumn 2024
K11	We will explore the demand for bike hangar installation in Kingsbury							New action
Theme 3	Homes, Buildings and the Built Environment	CoL	GEB	LBE	CAR	CPR	CPN	
K12	We will map out the known Private Rented Sector landlords in Kingsbury and aim to engage with them via existing forums or new means, providing signposting to available grant funding and best practice for energy efficiency works, raising awareness about legislation changes	✓						Map has been created by Business Intelligence
K13	We will engage with council tenants/leaseholders etc in Kingsbury – with drop-ins and other engagement activity and information sharing about keeping homes warm and healthy	✓						Energy efficiency advice comms materials created – handed out at climate stall for both PRS housing event and tenants/leaseholders events. Ongoing
Theme 4	Nature and Green Space	CoL	GEB	LBE	CAR	CPR	CPN	
K14	We will continue to review the potential for new tree planting opportunities in Kingsbury				✓		✓	There is potential for more trees in Kingsbury. However, there are currently no plans/funds for tree planting there
K15	We will implement new biodiversity infrastructure (park noticeboards, bee and bug infrastructure) in Roe Green Park and consider other potential locations in liaison with local schools				✓		✓	3 quotes received, provider to be appointed shortly

K16	We will review potential for new verge greening schemes and rain gardens in Kingsbury				✓		✓	Highways Green Infrastructure Design and Maintenance Guide completed
K17	We will work with communities (such as mutual aid groups, tenant associations, faith groups and schools) in Kingsbury to develop potential for new community growing schemes and growing boxes on appropriate green spaces within the area				✓		✓	Walkabout undertaken - potential locations identified: mainly Roe Green Park. New interest from Cllr Kabir and residents on site near Old Kenton lane
K18	We will launch an comms/engagement initiative akin to 'Greening Grey Britain' to encourage residents to request/purchase a small tree, plants, seeds for their homes/gardens - with a focus on residents/community groups in Kingsbury				✓		✓	Replication of BEE Colourful or similar green streets-based project to be initiated in Spring 25 working closely with the schools cluster
K19	We will promote the work of the council's public health teams in running activities in outdoor spaces in Kingsbury to help residents to feel safer and encourage usage of our green open spaces				✓		✓	Ongoing
K20	We will work with residents to make green infrastructure improvements to Leybourne Open Space				✓		✓	Leybourne Open Space improvements have been made. Discussions ongoing on site management and maintenance
K21	We will deliver a pilot green verge project as part of Brent's new Highways Green Infrastructure Design and Maintenance Guide				✓		✓	New action
K22	We will encourage and support residents, businesses and schools to green private spaces, such as front				✓		✓	Ongoing

	gardens, paved driveways and playgrounds.							
K23	We will work with the local community to tackle fly-tipping, promoting street cleanliness and care for environment, including community clean up days.					✓		Ongoing
Theme 5	Supporting Communities	CoL	GEB	LBE	CAR	CPR	CPN	
K24	We will run an engagement campaign with Kingsbury businesses to promote council's climate offer: energy savings grant scheme, cargo bikes scheme, climate charter, carbon footprinting tools, green business guides etc		✓					We will run an engagement campaign with Kingsbury Businesses to promote climate councils offer. Face-to-face engagement with Kingsbury businesses undertaken
K25	We will continue to work with the Kingsbury (& Kenton) Schools Cluster to support their adoption of the whole school approach to climate action and to catalyse community climate action in the wider green neighbourhood							Increased engagement and action across the Kingsbury GN schools cluster to date has included enhanced curriculum activities, CPD climate training for teachers, workshops for pupils, themed assemblies, webinars and schools-led community action

5. The New St Raphael's Estate Green Neighbourhood Action Plan

Ref	Action	CoL	GEB	LBE	CAR	CPR	CPN
Theme 1	Consumption, Resources and Waste	CoL	GEB	LBE	CAR	CPR	CPN
SR1	We will develop further specific projects/campaigns around recycling, re-use and repair education in St Raphael's Estate, in particular around the instruction of bin stores	✓	✓				
SR2	We will deliver two re-use and repair pop-up events at community locations in St Raphael's Estate	✓	✓			✓	
SR3	We will work with the local community to tackle fly tipping, promoting street cleanliness and care for the environment, including community clean up days					✓	✓
Theme 2	Sustainable Travel	CoL	GEB	LBE	CAR	CPR	CPN
SR4	We will seek opportunities to deliver Electric Vehicle Charge Points in St Raphael's Estate						
SR5	We will seek to deliver additional bike parking spaces in St Raphael's Estate	✓					
SR6	We will undertake bespoke promotion of the council's existing cycling offer to residents of St Raphael's Estate, such as cycle training, the Peddle My Wheels Scheme, and bicycle repair and repurposed bikes	✓					
SR7	We will roll out virtual docking bays for Lime Bikes at appropriate locations on St Raphael's Estate	✓					
SR8	We will promote environmental days such as Clean Air Day and Car Free Day and support associated community engagement activities on St Raphael's Estate						
Theme 3	Homes, Buildings and the Built Environment	CoL	GEB	LBE	CAR	CPR	CPN
SR9	We will support the design of the new community centre for St Raphael's Estate to enhance its sustainability credentials wherever possible	✓			✓	✓	✓
SR10	We will engage with residents on St Raphael's Estate about keeping homes warm in a sustainable way - with a focus on promoting the Brent Well and Warm affordable energy advice service	✓					
SR11	We will explore external funding opportunities to deliver retrofit works on the worst performing council properties	✓					
Theme 4	Nature and Green Space	CoL	GEB	LBE	CAR	CPR	CPN
SR12	We will support initiatives to co-design and co-deliver greening on St Raphael's Estate, such as community gardens, community orchards and wildflower spaces	✓			✓		✓

SR13	We will support a campaign to promote resident-led planting in and across St Raphael's Estate	✓			✓	✓	✓
SR14	We will promote the work of community organisations and the council's public health teams in running activities in outdoor spaces to help residents to feel safer and encourage usage of the green open spaces on St Raphael's Estate	✓				✓	✓
Theme 5	Supporting Communities	CoL	GEB	LBE	CAR	CPR	CPN
SR15	We will run an engagement campaign with businesses to promote council's climate offer: energy savings grant scheme, cargo bikes scheme, climate charter, carbon footprinting tools, green business guides etc		✓				
SR16	We will identify opportunities for residents on St Raphael's Estate to develop green skills and explore green careers. This could include informal and formal opportunities to be involved in the construction of the new community hub and its sustainability features		✓				
SR17	We will extend the climate charter offer to faith settings and community groups on St Raphael's Estate					✓	

6. The New South Kilburn Green Neighbourhood Action Plan

Ref	Action	CoL	GEB	LbE	CAR	CPR	CPN
Theme 1	Consumption, Resources and Waste	CoL	GEB	LBE	CAR	CPR	CPN
SK1	We will develop further specific projects/campaigns around recycling, re-use and repair education in South Kilburn	✓	✓				
SK2	We will deliver two re-use and repair pop-up events at community locations in South Kilburn	✓	✓			✓	
SK3	We will work with the local community to tackle fly-tipping, promoting street cleanliness and care for environment, including community clean up days					✓	✓
Theme 2	Sustainable Travel	CoL	GEB	LBE	CAR	CPR	CPN
SK4	We will seek opportunities to deliver Electric Vehicle Charge Points in South Kilburn (locations tbc)						
SK5	We will seek opportunities to deliver additional bike hangars in South Kilburn						
SK6	We will undertake bespoke promotion of the council's existing cycling offer to residents in South Kilburn, such as cycle training, the Peddle My Wheels Scheme, and bicycle repair and repurposed bikes	✓	✓				
SK7	We will roll out virtual docking bays for Lime Bikes at appropriate locations in South Kilburn						
SK8	We will promote environmental days such as Clean Air Day and Car Free Day and support associated community engagement activities in South Kilburn, including air quality pop up events						
Theme 3	Homes, Buildings and the Built Environment	CoL	GEB	LBE	CAR	CPR	CPN
SK9	We will engage with residents in South Kilburn about keeping homes warm in a sustainable way - with a focus on promoting the Brent Well and Warm affordable energy advice service	✓					
SK10	We will assess the energy efficiency performance of council owned housing stock on South Kilburn and explore opportunities to deliver retrofit works on the worst performing council properties	✓			✓		
SK11	We will ensure that all climate strategy themes are addressed within the South Kilburn Single Delivery Partner procurement programme	✓			✓		✓
SK12	We will deliver the South Kilburn Heat Network, with the 'Design Build Operate Maintain' contract awarded and Energy Centre operational by Mar 2026	✓					

Theme 4	Nature and Green Space	CoL	GEB	LBE	CAR	CPR	CPN
SK13	We will support initiatives to co-design and co-deliver greening in South Kilburn, such as community gardens, community orchards and wildflower spaces, with a focus on rejuvenating Woodside Urban Park				✓		✓
SK14	We will support a campaign to promote resident-led planting across South Kilburn				✓		✓
SK15	We will promote the work of the council's public health teams and local community organisations in running activities in outdoor spaces in South Kilburn to help residents to feel safer and encourage usage of green open spaces					✓	✓
Theme 5	Supporting Communities	CoL	GEB	LBE	CAR	CPR	CPN
SK16	We will run an engagement campaign with businesses to promote council's climate offer: energy savings grant scheme, cargo bikes scheme, climate charter, carbon footprinting tools, green business guides etc		✓				
SK17	We will identify opportunities to develop residents' green skills in South Kilburn, for example through social value / apprenticeships		✓				
SK18	We will extend the climate charter offer to faith settings and community groups in South Kilburn					✓	

7. Climate Adaptation & Resilience Actions Matrix

Type of Risk	Type of Action	Action	Cost/Impact
Flooding	Communications	F1: Launch a targeted, intelligence-led communications campaign about how residents can reduce their flood risk, including messaging around the impact of paving over gardens and the benefits of incorporating SuDS	High Impact/Low Cost
	Communications	F2: Develop a communications plan for responding to flood events, including travel advice and public health messaging around water safety and reducing risk of mould	High Impact/Low Cost
	Data & Intelligence	F3: Continue to build intelligence on the effectiveness of Brent's flood defences and the cost/benefit ratio of enhancing them to mitigate future fluvial flood risk	High Impact/High Cost
	Natural infrastructure	F4: Continue to deliver more green infrastructure and SuDS in high priority areas to reduce the risk of flooding	High Impact/High Cost
	Data & Intelligence	F5a: Utilise data available to identify the top priority flood risk locations in Brent and establish what changes in the highways maintenance regime are needed to lessen the risk of flooding	High Impact/High Cost
	Strategy	F5b: Complete review of Brent's Flood Risk Management Strategy, as statutorily required	High Impact/High Cost
	Data & Intelligence	F6: Explore the possibility of recording all public and private basement properties in asset management databases during stock condition surveys, in order to better identify the most vulnerable properties to flooding	High Impact/High Cost
Extreme Heat	Engagement	H1: Launch a targeted, intelligence-led community awareness campaign to support residents who are most vulnerable to extreme heat, including training for schools and frontline workers	High Impact/Low Cost

	Natural infrastructure	H2: Explore opportunities to increase natural infrastructure and tree canopy to reduce the Urban Heat Island effect, focusing on routes to key services and amenities (e.g. schools, GPs, hospitals), and guided by tree equity data	High Impact/High Cost
	Data & Intelligence	H4: Explore possibility of undertaking a data collection exercise to establish the proportion of council housing stock currently at risk of overheating. Extend this study to council-owned care settings and private rented sector housing where possible	High Impact/High Cost
	Communications/Engagement	H5: Explore opportunities to increase the number of 'cool spaces' included on the GLA Cool Spaces Map and improve facilities at existing cool spaces, including parks	High Impact/High Cost
	Data & Intelligence	H7: Explore ways to reduce the use of energy-intensive air conditioning, first by tracking usage at FM sites to understand its financial and carbon impacts, then by delivering educational campaigns about its detrimental effects and ways to stay cool without air conditioning	Low Impact/Low Cost
Drought & Water shortages	Physical Infrastructure	D1: Explore low-cost options for rainwater harvesting (e.g. water butts) in Brent-owned buildings and estates and explore grant funding opportunities for more sophisticated rainwater harvesting systems	High Impact/Low Cost
	Communications	D2: Deliver a communications campaign in collaboration with water companies to encourage more water efficient behaviours among residents	High Impact/Low Cost
	Engagement	D4: Deliver workshops and education in schools on the importance of water efficiency, to instil water-efficient behaviours at an early age	Low Impact/Low Cost
	Governance & Partnerships	D5: Work with Thames Water and Affinity Water where necessary to support management of public water supply in the borough	Low Impact/Low Cost
	Advice	O1: Support schools to develop their own climate adaptation and resilience plans	High Impact/Low Cost

Cross-cutting / Other	Governance & Partnerships	O2: Develop mechanisms to improve co-ordination between key stakeholders (internal and external) in preparing for and responding to extreme weather events. This should include asset mapping and needs assessment of what already exists in the borough, what other organisations are doing, and where the gaps are	High Impact/Low Cost
	Physical Infrastructure	O3: Explore how climate adaptation and resilience measures can be built into existing housing retrofit programmes, to both reduce carbon emissions and reduce risk from floods, extreme heat, drought, and cold spells	High Impact/High Cost
	Data & Intelligence	O4: Further research into the impacts of floods, extreme heat and drought on biodiversity in Brent	Low Impact/Low Cost
	Strategy	O6: Review the council's existing Climate Adaptation and Resilience Plan to identify gaps in the assessment of risks and opportunities	Low Impact/Low Cost
	Governance & Partnerships	O7: Lobby regional and national government for more guidance and funding for climate adaptation and resilience measures	Low Impact/Low Cost
	Advice	O8: Provide advice and support to businesses on how to adapt and respond to extreme weather events such as floods, heatwaves and droughts, focusing on SMEs in high risk areas	Low Impact/Low Cost
	Data & Intelligence	O9: Encourage the Mayor of London's office to develop a SWIMS (Severe Weather Impacts Monitoring System) model for London	Low Impact/Low Cost
	Natural infrastructure	O10: Review the current plants in parks and green spaces and explore widening the range of species to build resilience to both floods and drought	Low Impact/High Cost