

Community and Wellbeing Scrutiny Committee

16 April 2024

Report from the Corporate Director of Community Health and Wellbeing

Cabinet Member for Public Health and Adult Social Care - Cllr Neil Nerva

Implementation of the Brent Carer's Strategy 2024-2027

Wards Affected:	All	
Key or Non-Key Decision:	Non-Key	
Open or Part/Fully Exempt: (If exempt, please highlight relevant paragraph of Part 1, Schedule 12A of 1972 Local Government Act)	Open	
List of Appendices:	Appendix 1 – Draft Brent Carers Strategy 2024-27 Appendix 2 – Brent Carers Strategy Implementation Plan	
Background Papers:	None	
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1.0 Executive Summary

1.1 The Community and Wellbeing Overview and Scrutiny Committee has requested a report on the development and implementation of the Brent Carers Strategy 2024-2027. The report sets out the council's responsibilities to carers, provides demographic information on carers in the borough, and carers supported by Adult Social Care. The report also includes information on the engagement work that has taken place to inform and develop the Carer's strategy for unpaid carers and an overview of the draft implementation plan.

2.0 Recommendation(s)

2.1 Members are asked to review and comment on the proposed work to improve support for Carers in the Borough and:

 Support the development and implementation of the Carers Strategy 2024 – 2027

3.0 Detail

3.1 Unpaid carers play an essential role in keeping vulnerable residents independent in our communities, often providing support that delays, or prevents admissions to hospitals, or more expensive and restrictive forms of care. As such, supporting people in their caring roles is a high priority not just for Adult and Children's Social Care, but for all the partners within the Integrated Care Partnership.

3.2 Contribution to Borough Plan Priorities & Strategic Context

3.2.1 Amongst other stakeholders, carers were consulted as part of the development process of the Borough Plan (2023-2027). This report relates to Priority 5 of the borough plan.

A Healthier Brent (Desired Outcome 1: Tackling Health Inequalities) Informal carers are twice as likely to suffer from poor health compared to the general population. Carers who provide more hours of care a week have poorer health.

The Brent Carers strategy aims:

- To set out a local offer for carers in Brent that includes all the different forms of support across Health & Social Care available to carers in one place, as well as details of how each one can be accessed.
- Continually listen to the challenges that carers tell us they are facing and aim to develop services and resources that will make real, longlasting differences in their lives.
- Clarify the various elements of our respite offer. This will also include reviewing the respite and short break requests, ensuring that this service responds to carers in a timely manner while supporting their needs.

3.3 Background

- 3.3.1 The 2021 census estimates that in England and Wales, 5.0 million people aged five years and over provide unpaid care to family members, friends, neighbours, or others in need. Unpaid care is often an expression of unconditional love and respect for the person supported, and as such, it is priceless and difficult to quantify. To raise awareness of the importance of unpaid carers in society, it is essential to assign a monetary value to the care that unpaid carers provide. Carers UK estimates that unpaid care is a cost avoidance to the health and social care system, equivalent to £162 billion a year.
- 3.3.2 The work of unpaid carers is vital in ensuring the sustainability of the Health and Social Care system. In order for unpaid carers to be adequately supported, the totality of the Health and Social Care system and the wider

community and voluntary sector must come together behind this purpose. As such, the new Brent Carers Strategy 2023-27 for unpaid carers is not solely the Adult Social Care commitment but will be adopted by the Care Health and Wellbeing Directorate in recognition of the need for this to be delivered as a system and community-wide approach to supporting those who provide unpaid care.

3.4 Who is Caring in Brent

- 3.4.1 The 2021 census confirmed that there are 22,845 unpaid carers in Brent. Between the 2011 and 2021 census, there was a significant decrease in the proportion of unpaid carers in the population, but a higher proportion of those who provide care are providing a greater level of care. This may reflect a change to the wording of the question in the 2021 Census or may also reflect an impact of the coronavirus pandemic on people's circumstances or behaviours, such as household mixing rules.
- 3.4.2 Our carer population is ageing, particularly those providing 50+ hours of care each week. Unpaid carers have an older age profile than the general population and are older than in the 2011 census population. 45% of carers 65+ provide 50 or more hours of care a week.
- 3.4.3 Demographic Data from the Brent Carer's Survey 2020 2022
 - a) Age Over 50% of Brent's carers are aged above 54. The largest population in Brent is aged between 55 to 64.
 - b) Gender Three quarters (3/4) of Brent's carers identify as female, and one quarter (1/4) identify as male.
 - c) Ethnicity -
 - 39% of Brent carers are from an Asian or Asian British background.
 - 29% are from a Black or black British.
 - 21% from a White background.
 - 4% from mixed or other background.
 - 7% undeclared.
- 3.4.4 Full details of the Census data can be found in the draft carer's strategy, at Appendix 1.

3.5 Development of the Carers Strategy

- 3.5.1 The Brent Carers Strategy has been informed by and takes into consideration legislative and policy framework. Some policies which outline Brent Council's legal requirements and vision to see all carers recognised include:
 - a) The Care Act 2014 local authorities have a duty to provide preventative support services to carers with a focus on well-being and an emphasis on the needs of Carers through carers assessments.
 - b) The Care Act and the Children and Families Act should work together to assess and meet the holistic needs of the family to prevent or reduce inappropriate or excessive care for young carers.

- c) The Equality Act 2010 states that no individuals should be discriminated against in service provision, employment, or education because of any of the protected characteristics under the Act. Carers cannot face discrimination based on their association with or support of a disabled person.
- d) The NHS Long Term Plan 2019 recognises that many carers are older people living with complex and multiple long-term conditions. It outlines how the NHS will work with Carers to improve recognition and strengthen support services to address the individual health needs of carers.
- e) Carers Act 1995 states that the right to a carers assessment also applies to carers of disabled children.
- f) Health and Care Act 2022 provides details of the requirements to consult carers and involve carers in hospital discharges.
- 3.5.2 The term "carer" is defined in the Care Act 2014. The Brent Carers Strategy recognises carers in a far broader sense. Too narrow a definition risks people not getting the recognition and support they need. A carer is anyone who provides any care or support to an individual, such as a relative, partner, friend, or neighbour, who needs assistance in their day-to-day life and cannot manage without help. Carers do this without payment, and they are not under a contractual obligation to provide care.
- 3.5.3 The engagement programme for the new Brent Carers Strategy 2024-2027 began in November 2022 and consisted of officers hosting a series of events and attending existing carers groups and forums to undertake focus groups and interviews with both unpaid carers, and relevant professionals.
- 3.5.4 Throughout the development of this strategy, we have kept the values of the Brent Integrated Care Partnership (ICP) in mind; putting the resident at the heart of its development, working in partnership, and really listening to our community of people who care, to understand what matters to them, and what will have the biggest impact for them, whilst also considering the sustainability of the health and care system. This strategy takes its roots in what carers have told us they want, rather than the vision of what has been set out by the Health and Care system.
- 3.5.5 Although some of the conversations were hard, they were necessary, given that they highlighted the requirement for Health and Social Care services to do more to support and appreciate carers in Brent. Those conversations helped us to develop a shared vision.
- 3.5.6 Collectively, we agreed that we want Brent to be a place for people who provide unpaid care are:
 - > Seen and heard when accessing services
 - > Supported as individuals, with more opportunities to be themselves
 - Valued for the care they provide

- 3.5.7 Feedback from our engagement with carers was very consistent in terms of the challenges that carers felt needed to be addressed most urgently:
 - Information is hard to find both health and care information for the cared-for person, and wider support for carers such as GP appointments, benefits and so on
 - Services are fragmented creating frustration in continually repeating requests or information.
 - Carers don't feel valued or listened to by some Health and Social Care professionals.
 - There isn't enough support for well-being there is demand for more and varied respite and more personalised opportunities for self-care.
- 3.5.8 A collection of actions, grouped within six key themes, were developed with carers to address these challenges, and to address the significant gap between the number of carers known to the health and care system, and the number of residents providing unpaid care according to census data.
- 3.5.9 Co-produced to reflect the voices of the carers we spoke with; we have identified 6 key commitments we intend to implement in the next 3 years.
 - 1. Access to information
 - 2. Partnership working
 - 3. Supporting wellbeing
 - 4. Carer awareness
 - 5. Reaching into communities
 - 6. Supporting young carers at the start of their caring journey

3.6 Carers Strategy Implementation

- 3.6.1 We are currently developing a Carers Strategy Implementation plan to ensure that the strategy is effectively executed, and the commitments made to carers and young carers are delivered.
- 3.6.2 As there are around 30 activities identified in the strategy, a prioritisation exercise has also taken place involving engagement with carers via the attendance of a listening event and the publication of a survey, to solicit their views on what activities included in the strategy should be prioritised.
- 3.6.3 This plan will include key milestones, actions, and resources required for each of the activities, as well as associated timelines. It will also incorporate project management tools such as a risk register and will ensure accountability by indicating how the impact associated with each activity will be evaluated.

3.7 Carers Support Services

3.7.1 Brent Adult Social Care commission a Carers Support Service through a contract with Brent Carers Centre. Work on the specification for the newly commissioned service ran alongside the engagement of the new Brent Carers Strategy. Based on feedback from carers, outcome measures were included

in the carer's contract to ensure the new Carers Service can meet the needs of Brent's informal carers and address the key issues highlighted in the Carers Strategy.

3.7.2 Brent Carers Centre provide support to 7199 local informal carers. Services include the following:

Adult Carers

- Advice & Information
- Benefits Advice, Form Filling & Money Matters
- > Carer Assessments (assistance in completing the carers assessment)
- Education and Training workshops
- Peer Support Groups & Activities
- > Respite (Sitting service / Short Breaks / Befriending and PA support)
- Quarterly Carers Forum
- Emergency Planning
- Carers Counselling

Young Carers

- Early Help Assessments
- Information, Advice & Signposting
- Advocacy & Representation
- Young Carers Support Group & Forums
- Trips & Activities

3.8 Review and Monitoring of the Carers Strategy and Implementation

- 3.8.1 The Brent Carers Strategic Board reports to the Health and Well-being Board. It includes membership from Adult Social Care, Public Health, Integrated Care Partnership, Children, Young People and Families, Clinical Commissioning Group, CNWL Mental Health Trust, the voluntary sector, the independent sector, and, most importantly, service users and Carers.
- 3.8.2 The Carers Strategic Board will oversee the implementation of the actions in the Carers strategy, measuring meaningful outcomes and monitoring impact. The Board will review the Carer's strategy to ensure it responds to changing circumstances and remains relevant to the needs of local carers.

4.0 Stakeholder and ward member consultation and engagement

4.1 There has been significant engagement with Carers, families, community, voluntary sector organisations and care and support agencies in Brent. Officers have organised two carers celebration events at the Brent Civic Centre in November 2022 and June 2023, where we invited the entire carer community in Brent, including providers and unpaid carers. We were able to hear the views and experiences of participants, which helped to shape the development and implementation of the Carers strategy.

- 4.2 In addition to the above events, officers have set aside specific engagement with young carers in the Granville community centre in August 2022 and young carer's social activity events in March 2024.
- 4.3 Significant engagement has been undertaken with a wide range of partners in the development of the development and implementation of the Carers strategy, and gaining commitment to the proposed actions.

 This has included:
 - Regular updates and drafts to the carers board
 - Regular updates to the Lead Member for Public Health and Adult Social Care
 - Presentations to the Integrated Care Partnership Executive
 - Attendance at Mental Health workstream meetings, and the ICP partnership forum
 - A Senior Managers Group (SMG session) to gain Council-wide input
 - 1:1 meetings with relevant service leads from across our provider partners

5.0 Financial Considerations

- 5.1 Adult Social Care commissions an all-ages Carers Support provider on behalf of both Adults and Children's services. Recommissioning of the service was aligned to the strategy development work, to ensure that the contract specification was able to specifically address the challenges being raised.
- 5.2 Three unpaid carers were part of the evaluation panel in May 2023, and the contract was issued to Brent Carers Centre in July 2023. The contract is let on a 2+1+1 term, with an annual value of £224,000 per year, so up to £896,000 over the duration of the contract if it is extended for the maximum term.
- 5.3 While the commissioned provider will lead on many of the initiatives outlined within the strategy, given the importance of unpaid carers to the Health and care system, and the complexity of working across multiple organisations, it is proposed that a "Carers Resources Officer" post is created on a time-limited basis that will support the work of partnership forum, and make a step-change in the provision of accurate information to carers from across the wide range of stakeholders and services.
- 5.4 Carers UK estimates that the cost avoidance to the health and social care system from unpaid carers is £162 billion, so is arguably an area Care, Health & Well-being collectively cannot afford not to invest in.

6.0 Legal Considerations

6.1 The Care Act 2014 is regarded as major legislation focusing on increasing the rights of carers. It puts carers on an equal footing with the individual they care for, with statutory entitlements to assessment and support in their own right. There is a clear focus on promoting carers' well-being and taking account of the impact caring has on all aspects of their lives.

- 6.2 The Care Act places "well-being at the heart of care and support". Councils must promote the principle of well-being in carrying out assessments and providing support services to carers.
- 6.3 Under the Care Act, Local Authorities have a statutory duty to carry out a Carers Assessment, if they believe a carer may be in need of support, or if a carer requests one. Unpaid Carers have a legal right to access services to support them in their caring role where the assessment identifies needs, and the carer meets the conditions of eligibility set out in the Care Act.
- 6.4 This strategy does not seek to discharge the statutory duties of the local authority. What it hopes to do, is improve unpaid carers' access to universal support services, and improve their overall experience when accessing health and social care services for their loved one. The Council must meet its statutory duties as set out in the Care Act 2014.

7.0 Equity, Diversity & Inclusion (EDI) Considerations

- 7.1 Census 2022 data shows us that the burden of providing unpaid care falls disproportionately on more deprived communities. Given that provision of unpaid care is known to place additional pressure on household finances, and the health of the carer themselves, this will exacerbate existing health inequalities within our communities.
- 7.2 Adopting being a carer as a protected characteristic, as outlined in the strategy, aims to improve our identification of unpaid carers in our communities. It will enable monitoring of equality of access to key Council services and aims to send out a clear message about the Council's commitment to protecting and supporting unpaid carers in Brent.
- 7.3 The Carers Strategy promotes an integrated approach across the Care Health and Well-being Directorate to advance equality of opportunity to health services and reduce inequalities through accessible health care that achieves outcomes in an integrated way.
- 7.4 In the development and implementation of the Carers Strategy, officers had due regard" to the need to eliminate discrimination, harassment and victimisation and other conduct prohibited under the Act, to advance equality of opportunity and foster good relations between those who have a "protected characteristic" and those who do not share that protected characteristic. The protected characteristics are: age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex, and sexual orientation.
- 7.5 A high proportion of carers face health inequalities. Carers health is known to be worse than that of non-carers due to the pressures of the role and is compounded by many factors, including providing more than 50 hours of care each week. Carers UK reports that caring has been announced as being a social determinant of health recently by Public Health England. Feeling lonely

or isolated is a common experience for carers, as a direct result of their caring role. The impact of isolation on health is wide-reaching, including increased risks of death, cognitive decline, dementia, coronary heart disease and stroke.

7.6 The Carers strategy does not disproportionately affect people with a protected characteristic. The strategy aims to remove or minimise the disadvantages suffered by Carers.

8.0 Climate Change and Environmental Considerations

8.1 These proposals have no direct impact on the Council's environmental objectives and climate emergency strategy.

9.0 Human Resources/Property Considerations (if appropriate)

9.1 This report does not relate to any HR or property related issues.

10.0 Communication Considerations

10.1 A comprehensive Community Engagement and Communications Plan supported carers engagement events, carers week celebration events & Carers Strategy Launch

Background

Carers Week is an annual campaign to raise awareness of caring for others, highlight the challenges unpaid carers face and recognise the contribution they make to families and communities throughout the UK. It also helps people who don't think of themselves as having caring responsibilities to identify as carers and access much-needed support.

Aims and objectives:

The purpose of this community engagement and communications plan is to:

- Raise awareness and provide information on caring.
- · Celebrate carers and highlight different services.
- Launch the carer's strategy to the community.

Audience:

The key audience groups we seek to reach and engage with include the following:

- Residents
- Key Community organisations/groups/partners, inclusive of emerging communities
- Internal Staff
- Young carers
- Formers carers
- Parent carers
- Adult carers
- Sandwich carers those with caring responsibilities for different generations
- Media

Community engagement methods:

The engagement methods will include the following:

- Drop flyers across hubs, libraries, children centres, schools and community centres across each Brent Connect area
- Engage with Carers organisations
- Share information with ethnic minority groups
- Multimedia campaign; website, Twitter, Facebook and Instagram
- Share information internally and engage with Brent's internal forums
- Video to be created and circulated highlighting information on carers' experiences.

Engagement Activity

The table below sets out the identified engagement groups and the specific methodology that will be applied:

Community Engagement Activity	Dates	Forms of Engagement	Details
Libraries Brent Hubs & Community Centres (Brent Connect Areas)	Week Commencing 1st - 12th May	Flyers distribution	Flyers will be dropped across hubs, libraries and community centres across the borough to promote the event and new carers strategy.
Kingsbury & Kenton			
Willesden			
Harlesden			
Wembley			
Community Outreach	Week Commencing 8 th – 19 th May	Community Outreach	Outreach will be done utilising the follow methods to the community: • E-mail distribution will be sent to groups inviting them
			to the event
			 Call will be made to various group leaders encouraging their attendance at the launch event and sharing event info with their network

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			 Various carers organisations will be contacted via e-mail to share event with their network Community Engagement officers will distribute flyers of the carers event when participating in community engagement outreach. Ethnic Groups/emerging communities will be targeted. Community Directory will be utilised to reach these groups.
Schools contacted	Week Commencing 15 th May	Sharing information with schools	Information on the Carers strategy will be shared with schools as a way of sharing Carers awareness.
Internal Staff	Week Commencing	Sharing event information	Sharing information on the launch event with various internal forum.
Carer Partnership Forum Disability Forum Black Staff	8 th May		 This will consist of: Sharing flyer and information about the event including Yammer for local staff Sharing Carers strategy
Forum LGBTQ+ Forum			A calendar invite will be sent to the Culture and Diversity Network members
Asian Staff Forum			Chairs of each group will be encouraged to share their event with their members.
Internal Staff	Week Commencing 8 th May	Sharing event information	Staff will be encouraged to attend the launch event by the following methods below: • Flyers will be distributed across each council floor • Calendar invitations will be sent out to staff across the council

Report sign off: Rachel Crossley

Corporate Director Community Health and Wellbeing

Claudia Brown

Director of Adult social care