



**Resources and Public Realm  
Scrutiny Committee**  
6 September 2022

**Report from the Head of Strategy  
and Partnerships**

**Scrutiny Recommendations Tracker**

<b>Wards Affected:</b>	All
<b>Key or Non-Key Decision:</b>	Non-Key Decision
<b>Open or Part/Fully Exempt:</b> <small>(If exempt, please highlight relevant paragraph of Part 1, Schedule 12A of 1972 Local Government Act)</small>	Open
<b>No. of Appendices:</b>	1
<b>Background Papers:</b>	None
<b>Contact Officer(s):</b> <small>(Name, Title, Contact Details)</small>	<p>Jason Sigba, Strategy Lead – Scrutiny, Strategy and Partnerships <a href="mailto:Jason.Sigba@brent.gov.uk">Jason.Sigba@brent.gov.uk</a></p> <p>Tom Pickup, Policy Partnerships and Scrutiny Manager, Strategy and Partnerships <a href="mailto:Tom.Pickup@brent.gov.uk">Tom.Pickup@brent.gov.uk</a></p> <p>Lorna Hughes, Head of Strategy and Partnerships <a href="mailto:Lorna.Hughes@brent.gov.uk">Lorna.Hughes@brent.gov.uk</a></p>

**1.0 Purpose of the Report**

1.1 The purpose of this report is to present the Scrutiny Recommendations Tracker to the Resources and Public Realm Scrutiny Committee.

**2.0 Recommendation**

2.1 That the progress of the previous recommendations, suggestions, and information requests of the Committee be noted (Appendix 1).

**3.0 Detail**

3.1 The Recommendations Tracker tabled at for the 6 September meeting relates to the forthcoming 2022 – 2023 municipal year. It contains one update from the

previous municipal year from the 9 February 2022 meeting on the item relating to flooding.

**3.2** In accordance with Part 4 of the Brent Council Constitution (Standing Orders of Committees), Brent Council scrutiny committees may make recommendations to the Full Council or the Cabinet with respect to any functions which are the responsibility of the Executive, or of any functions which are not the responsibility of the Executive, or on matters which affect the borough or its inhabitants.

**3.3** The Resources and Public Realm Scrutiny Committee may not make executive decisions. Scrutiny recommendations therefore require consideration and decision by the appropriate decision maker; the Cabinet or Full Council for policy and budgetary decisions.

**3.4** The Scrutiny Recommendations Tracker (attached in Appendix 1) provides a summary of scrutiny recommendations made during the municipal year, in order to track executive decisions and any implementation progress. It also includes suggestions of improvement and information requests, as captured in the minutes of the committee meetings.

**3.5** Recommendations are removed from the tracker when they have been rejected or when implemented successfully and the review date has passed. This is the same for suggestions of improvement and information requests.

#### **4.0 Procedure for Recommendations from Scrutiny Committees**

**4.1** Where scrutiny committees make recommendations to the Cabinet, these will be referred to the Cabinet requesting an Executive Response and the issue will be published on the Council's Forward Plan. This will instigate the preparation of a report to Cabinet and the necessary consideration of the response.

**4.2** Where scrutiny committees develop reports or recommendations to Full Council (e.g. in the case of policy and budgetary decisions), the same process will be followed, with a report to Cabinet to agree an Executive Response, and thereafter, a report to Full Council for consideration of the scrutiny report and recommendations along with the Cabinet's response.

**4.3** Where scrutiny committees have powers under their terms of reference to make reports or recommendations to external decision makers (e.g. NHS bodies), the relevant external decision maker shall be notified in writing, providing them with a copy of the Committee's report and recommendations, and requesting a response.

**4.4** Once the Executive Response has been agreed, the scrutiny committee shall receive a report to receive the response and the Committee may review implementation of the Executive's decisions after such a period as these may reasonably be implemented (review date).

#### **5.0 Financial Implications**

**5.1** There are no financial implications for the purposes of this report.

## **6.0 Legal Implications**

- 6.1** Section 9F, Part 1A of the Local Government Act 2000, *Overview and scrutiny committees: functions*, requires that Executive arrangements by a local authority must ensure that its overview and scrutiny committees have the power to make reports or recommendations to the authority or the executive with respect to the discharge of any functions which are or are not the responsibility of the executive, or on matters which affect the Authority's area or the inhabitants of that area.
- 6.2** Section 9FE, *Duty of authority or executive to respond to overview and scrutiny committee*, requires that the authority or executive;-
- (a) consider the report or recommendations,
  - (b) respond to the overview and scrutiny committee indicating what (if any) action the authority, or the executive, proposes to take,
  - (c) if the overview and scrutiny committee has published the report or recommendations, publish the response, within two months beginning with the date on which the authority or executive received the report or recommendations.

## **7.0 Equality Implications**

- 7.1** There are no equality implications for the purposes of this report.

## **8.0 Consultation with Ward Members and Stakeholders**

- 8.1** None for the purposes of this report.

**Report sign off:**

**Lorna Hughes**  
Head of Strategy and Partnerships

## Appendix 1

### Resources and Public Realm Scrutiny Committee Scrutiny Tracker 2022-23

These tables are to track the progress of scrutiny recommendations and suggestions for improvement made by the Resources and Public Realm Scrutiny Committee, with details provided by the relevant lead departments. It is a standing item on the Committee's agendas, so that the Committee can keep track of the recommendations, suggestions and requests it has made, and the related the decisions made and implementation status. The tracker lists the recommendations, suggestions and information requests made by the committee throughout a municipal year and any recommendations not fully implemented from previous years.

The tracker documents the scrutiny recommendations to Cabinet made, the dates when they were made, the decision maker who can make each decision in respect of the recommendations, the date the decision was made and the actual decision taken. The executive decision taken may be the same as the scrutiny recommendation (e.g. the recommendation was "agreed") or it may be a different decision, which should be clarified here. The tracker also asks if the respective executive decisions have been implemented and this should be updated accordingly throughout the year.

Scrutiny Task Group report recommendations should be included here but referenced collectively (e.g. the name of the scrutiny inquiry and date of the agreement of the scrutiny report and recommendations by the scrutiny committee, along with the respective dates when the decision maker(s) considered and responded to the report and recommendations. The Committee should generally review the implementation of scrutiny task group report recommendations separately with stand-alone agenda items at relevant junctures – e.g. the Executive Response to a scrutiny report and after six months or a year, or upon expected implementation of the agreed recommendation of report. The "Expected Implementation Date" should provide an indication of a suitable time for review.

#### **Key:**

**Date of scrutiny committee meeting** - For each table, the date of scrutiny committee meeting when the recommendation was made is provided in the subtitle header.

**Subject** – this is the item title on the committee's agenda; the subject being considered.

**Scrutiny Recommendation** – This is the text of the scrutiny recommendation as it appears on the minutes – **in bold**.

**Decision Maker** – the decision maker for the recommendation, (**in bold**), e.g. the Cabinet (for Council executive decisions), full Council (for Council policy and budgetary decisions), or an NHS executive body for recommendations to the NHS. In brackets, (date), the date on which the Executive Response was made.

**Executive Response** – The response of the decision maker (e.g. Cabinet decision) for the recommendation. This should be the executive decision as recorded in the minutes. The Executive Response should provide details of what, if anything, the executive will do in response to the scrutiny recommendation. Ideally, the Executive Response will include a decision to either agree/reject/or amend the scrutiny recommendation and where the scrutiny recommendation is rejected, provide an explanation of why. In brackets, provide the date of Cabinet/executive meeting that considered the scrutiny recommendation and made the decision.

**Department** – the Council directorate (and/or external agencies) that are responsible for implementation of the agreed executive decision/response. Also provided, for reference only, the relevant Cabinet Member and strategic director.


**Implementation Status** – This is the progress of any implementation of the agreed Executive Response against key milestones. This may cross reference to any specific actions and deadlines that may be provided in the Executive Response. This should be as specific and quantifiable as possible. This should also provide, as far as possible, any evidenced outcomes or improvements resulting from implementation.

**Review Date** - This is the expected date when the agreed Executive Response should be fully implemented and when the scrutiny committee may usefully review the implementation and any evidenced outcomes (e.g. service improvements). (Note: this is the implementation of the agreed Executive Response, which may not be the same as the scrutiny recommendation).


**Recorded Recommendations to Cabinet from RPRS. Thursday. 19 July 2022**

Subject	Scrutiny Recommendation	Decision Maker & Executive Response	Cabinet Member, Lead Officer, and Department	Implementation Status	Review date
<b>Wembley Events Management</b>	That Cabinet review the abuse/use of parking permits on event days at Wembley Park.	To follow.	Cllr Krupa Sheth, Cabinet Member for Environment, Infrastructure and Climate Action  Peter Gadsdon, Corporate Director, Resident Services	To follow.	tbc

**Recorded suggestions for improvement from RPRSC to Council departments/partners**

Meeting date and agenda item	Suggestions for improvement	Council Department/External Partner	Responses / Status
19 July 2022 – <b>Digital Inclusion</b>	Undertake further consultation with the community and VCS to identify the gaps there in the current strategy.	Resident Services	As part of the development of the Digital Strategy 2022-26, both community and voluntary organisations were consulted on priority areas and opportunities to develop the digital skills and connectivity of the borough. Part of this consultation was completed with the Digital Inclusion network where both internal and external stakeholders meet on a quarterly basis. We will continue to work with the network to identify and fill any gaps.
	Involve councillors to identify gaps in the strategy and to assist with championing the strategy provisions	Resident Services	 <p>Organisation list for Digital Inclusion</p> <p>Attached is a list of all community and voluntary sector partners who have been consulted for the Digital Strategy and specific Digital Inclusion research. We are open to engaging with other members of the community and voluntary</p>

			organisations. If members would like to share any suggested partners please send any details to <a href="mailto:madeleine.leathley@brent.gov.uk">madeleine.leathley@brent.gov.uk</a>
	Digital Champions Network – recruit, train and resource champions from marginalised and disenfranchised communities in this area.	Resident Services	To support the digital inclusion work, we also continue to promote the rollout of digital champions across the borough. For the next stages of the project we are promoting this opportunity to additional council frontline services, e.g. customer services, housing providers and key voluntary partners. As we continue to develop the programme we will expand the offer to community groups and residents who would like to become digital champions outside of an existing voluntary organisation, including those from marginalised communities.
	Re-launch the network as a programme/scheme to raise the profile of the network.	Resident Services	We continue to regularly meet with community and voluntary organisations to share digital inclusion opportunities, challenges and areas that require further support through the Digital Inclusion network. We also continue to promote the network via CVS Brent, MyHealthMatters forums and through other streams of stakeholder engagement and will be participating in the cost of living information session in September to promote the network and upcoming opportunities. We welcome opportunities to promote the Digital Inclusion programme and network to other relevant partners.
19 July 2022 – <b>Wembley Events Management</b>	All relevant partners (including landowners, housing associations etc.) should be brought together to review current security provision in the Wembley events area including identification of responsibilities and jurisdictions to rectify gaps.	Resident Services	The Football Association (FA) conducts a quarterly liaison meeting with local residents groups and businesses. The purpose of these is to impart information with respect to upcoming events, to seek reflections on past events, to receive and respond to any issues, and to make arrangements for these issues to be accounted for in terms of any operational change that might be needed. These are facilitated and organised by the Stadium, and the Council has no role other than being an attendee.
	For the FA, Wembley Stadium and Arena to promote public transport for events particularly concerts.	Resident Services/FA	Resident Services: These agencies regularly promote their venues as public transport venues, and this information is provided on ticket booking sites and on issued tickets, etc. The vast majority of visitors to these venues use underground services to Wembley Park Station.

		<p>FA: Wembley Stadium considers itself to be a public transport stadium, where public transport forms on average 85% of total spectator mode share at the stadium; a world-class example and statistic to promote sustainability at the stadium. Maintaining this average has recently been a discernible challenge in light of recent RMT and ASLEF strike action, however, public transport still forms the largest mode share of travel at the stadium irrespective of recent disruption to the rail network.</p> <p>We have collected the concert mode shares randomly for Harry Styles on Saturday 19<sup>th</sup> June 2022 and Ed Sheeran on Thursday 30<sup>th</sup> June 2022 for information and public transport formed 78% and 88% of total spectator movements respectively.</p>
The recommendations for this item go beyond the Casey Review. Subsequent updates will focus on overall partnership management of events around Wembley.	Resident Services	That is accepted and agreed.
Making better use of resources including ward councillors' local knowledge and information gathering role. They can provide community feedback on local issues.	Resident Services	Ward Councillors are to be invited to the quarterly Wembley Stadium Residents and Businesses Liaison meeting, the formal forum for stakeholder discussion and feedback.
That the FA community factsheet with travel diversions, road closures and other useful information is shared widely. Please include councillors on dissemination lists in addition to partners and residents.	FA	<p>This request has been noted, and the FA will ensure that councillors are added to the distribution list as requested. The most recent community factsheet can be found below:</p> <p> FA Community Factsheet.pdf</p>






<p>There should be a clear and robust relationship between the council and FA, SSE Arena and Wembley Stadium</p> <ul style="list-style-type: none"> <li>• to share event information about events in advance to local partners including the council and police.</li> <li>• to engage with residents.</li> <li>• to look at signage to aid route planning/traffic management</li> <li>• to uphold enforcement agreements.</li> </ul>	<p>Resident Services</p>	<p>The Wembley Stadium Safety Advisory Group (WSAG) is the principal forum for bringing together relevant agencies to plan for upcoming events at Wembley Stadium. These matters are routinely discussed and acted upon by all WSAG partners. This forum is supported by sub-groups such as the, Wembley Stadium Transport Planning Group, the External Operations Coordination Group and the Wembley Stadium Security Partners Group.</p>
<p>For the council and any other partners involved to consult with local councillors, residents and key partners to gather information on traffic management arrangements to review how effectively they are responding to congestion hotspots identified by councillors, residents and partners.</p>	<p>Resident Services</p>	<p>Ward Councillors are invited to attend the quarterly Wembley Stadium Residents and Businesses Liaison meeting, where such matters are routinely consulted upon and discussed by all partners and stakeholders. Any issues can be flagged outside these meetings to the Council's Highways Management Service.</p>
<p>Look at North End Road (identified by a committee member as pinch point) to identify the effects events have in terms of traffic, dispersal of people and anti-social behaviour to amend traffic management arrangements to alleviate the impact in these hotspots.</p>	<p>Resident Services</p>	<p>North End Road can become busy after events as people make their way to areas north of the Stadium and also by people who may seek to circumnavigate the formal queuing system that leads to the underground station.</p> <p>The location is routinely monitored by the Stadium Control and by teams on the ground. The Police, Stadium stewards and Council enforcement teams can be deployed to deal with any issues as soon as they become known.</p>

			The event traffic management arrangements are organised by Wembley Stadium and we will make them aware of specific traffic concerns relating to this location. Residents are advised to attend the liaison meeting so this matter can also be raised directly. The Stadium will, be interested in specific details so they can review and revise current traffic management deployment.
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### **Information requests from RPRSC to Council departments/partners**

<b>Meeting date and agenda item</b>	<b>Information requests</b>	<b>Council Department/External Partner</b>	<b>Responses / Status</b>
9 February 2022 – <b>Flooding</b>	To receive a copy of the independent review into the events of and response to the floods experienced across London in July when published and Thames Water’s response to the review	Thames Water	<p>Information has been requested and will be provided later in the calendar year. Ahead of the publication of the full report a series of interim reports will be published covering aspects of the flooding and the first one is due imminently. More details about the review can be found <a href="#">here</a>.</p> <p>Stage 1 report can be found here: <a href="https://londonfloodreview.co.uk/stage-1-report/">https://londonfloodreview.co.uk/stage-1-report/</a>  Stage 2 report can be found here: <a href="https://londonfloodreview.co.uk/stage-2-report/">https://londonfloodreview.co.uk/stage-2-report/</a>  Stage 3 report can be found here: <a href="https://londonfloodreview.co.uk/stage-3-report/">https://londonfloodreview.co.uk/stage-3-report/</a></p>
19 July 2022 - <b>Medium Term Financial Outlook</b>	<p><i>Councillors raised concerns about vulnerable residents of other boroughs being placed in housing within Brent. How does the council protect itself against taking on the care and support costs of residents who were the responsibility of other local authorities?</i></p> <p>A fuller response from Housing/Resident Services on this</p>	Finance and Resources	<p>There is nothing stopping other local authorities using accommodation in Brent. However it is more complex as it depends on the intension of the placement. For instance, if it is a temporary placement, the placing borough holds the responsibility of ensuring the person receives the correct support.</p> <p>Housing do not have any involvement with a household who have been placed in our borough by another local authority. If this placement has been made to discharge a duty under homelessness legislation, then the placing borough should notify us in writing, giving details of the property, and the household placed, and confirming which duty they have discharged by making the placement.</p>

	question has been requested. Is there a process and what is it?		If a person is placed in a residential or nursing placement we will get involved if there is a safeguarding issue in that home.															
	A breakdown of housing to be provided including data to show shift from private to council provided accommodation.	Finance and Resources	<p>The Council has recently built 2 emergency accommodation schemes in Harlesden, to reduce our use of Temporary Accommodation in the private sector. One scheme is exclusively used for families and the second for single homeless households. A site has been acquired on the Edgware Road to develop a third emergency accommodation scheme, which will be used to accommodate homeless families.</p> <p>Due to the gulf between the supply and demand for social housing in Brent, the council uses Private Rented Sector (PRS) accommodation to end the main homelessness duty. The table below shows the number of allocations of PRS properties made each year to end the main homeless duty, and the number of social housing allocations made via the Housing Register.</p> <table border="1"> <thead> <tr> <th>Year</th> <th>number of PRS allocations</th> <th>number of social housing allocations</th> </tr> </thead> <tbody> <tr> <td>2021/22</td> <td>198</td> <td>738</td> </tr> <tr> <td>2020/21</td> <td>208</td> <td>761</td> </tr> <tr> <td>2019/20</td> <td>128</td> <td>512</td> </tr> <tr> <td><b>Total</b></td> <td><b>534</b></td> <td><b>2011</b></td> </tr> </tbody> </table>	Year	number of PRS allocations	number of social housing allocations	2021/22	198	738	2020/21	208	761	2019/20	128	512	<b>Total</b>	<b>534</b>	<b>2011</b>
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19 July 2022 – <b>Digital Inclusion</b>	Provide a list of VCS groups the council is working with so members can co-ordinate their own assistance.	Resident Services	 <p>Organisation list for Digital Inclusion</p>															
19 July 2022 – <b>Wembley Events Management</b>	Request list of resident associations, which currently attend the liaison committee. Provide this information to all relevant councillors and include them in the committee's work.	FA	<p>Please refer to the meeting minutes of the previous quarterly Resident &amp; Businesses Liaison meeting:</p>  <p>FA meeting minutes.pdf</p>															

	<p>Request feedback from FA on what their engagement with residents has been. Data (numbers, frequency, spread/areas, who has been consulted) on engagement levels and headline findings and how feedback has been incorporated into practice and procedures going forward.</p>	<p>FA</p>	<p>Resident and business engagement and feedback is important to the FA to minimise local impact of stadium events as reasonably possible. We hold quarterly Resident &amp; Businesses meetings which provide a forum to raise any local issues or questions. The meeting minutes of the previous meeting this year can be found below:</p> <p style="text-align: center;">   <a href="#">FA meeting minutes.pdf</a> </p> <p>Within the latest meeting, an opportunity was shared for local residents to apply for the CSR Apprenticeship role.</p> <p>The residents have also been offered a community ticket allocation for events at the stadium when there has been capacity to do so. As per the latest meeting minutes, we have been fortunate to invite residents to over 50% of events held at the stadium this year.</p> <p>The next Residents &amp; Businesses meeting will be held on Wednesday 7<sup>th</sup> September at 18:00 at Wembley Stadium, all Councillors have been sent an invitation to attend.</p> <p>It is not within our capacity to share the list of residents engaged with due to GDPR, however, the following Resident Associations have been in contact with the FA for reference:</p> <ul style="list-style-type: none"> <li>• Archery Court;</li> <li>• Marathon House;</li> <li>• Raglan Court;</li> <li>• Barn Hill;</li> <li>• Park Lane;</li> <li>• Hillcroft Crescent;</li> <li>• Wembley Park;</li> <li>• Wembley Central and Alperton;</li> <li>• Dollis Hill;</li> <li>• Sudbury Town;</li> <li>• Mapesbury;</li> <li>• Quintain Living;</li> </ul>
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			<ul style="list-style-type: none"> <li>• Danes and Empire Neighbourhood Group;</li> <li>• Kensal Triangle;</li> <li>• Sudbury Court;</li> <li>• Cairnfield; and</li> <li>• Cromwell and Burns.</li> </ul>
	<p>Cllr Sheth agreed a procedure for councillors and officers on the ground to escalate anti-social behaviour concerns on event days. Confirm the procedure in place if there is one.</p>	Resident Services	<p>Operational Control of event day arrangements is orchestrated through the Stadium Control Room, with the Match Commander as lead. As such, there is well-established and clearly-defined process of control and escalation in place. All Brent officers are linked via telecommunications so matters can be reported and shared with colleagues and partners instantly.</p>