

## Appendix A – Climate & Ecological Emergency Strategy 2022-2024 Delivery Plan

PART A: New focus areas – Place-based Approach, Community Wealth Building and Helping with the Cost of Living							
Ref No.	Action	New focus areas			Strategy Theme	Lead Dept	Financial Implications
		Place-based approach	Community Wealth Building	Cost of Living			
CRW 001	<b>We will open the first ‘Library of Things’ in Brent</b>	<i>Delivered via a hub, library or other community location</i>		<i>Borrowing items at a lower price than buying new</i>	Consumption, Resources and Waste	Assistant Chief Executive's	Funding from existing budgets
CRW 003	<b>We will offer a free internal food caddy to every resident living in a flat (rolled over from 2021-22 delivery plan)</b>	<i>Pilot in Sustainable Neighbourhoods to inform roll-out across borough</i>		<i>Encourages people to waste less food, saving money in the process</i>	Consumption, Resources and Waste	Regeneration & Environment	Funding from existing budgets
CRW 004	<b>We will develop and pilot a new re-use and repair hub in a locality area, with support from the West London Waste Authority and third sector partners</b>	<i>Target in Sustainable Neighbourhoods</i>		<i>Repair/re-use saves money over buying new</i>	Consumption, Resources and Waste	Regeneration & Environment	Funding from existing budgets
TP 002	<b>We will transition 26 School Streets to permanent schemes, and introduce new ones where possible</b>	<i>Target schools within Sustainable Neighbourhoods</i>		<i>Encourages parents to use more sustainable transport methods, saves on petrol/diesel</i>	Sustainable Travel	Regeneration & Environment	Externally funded via TfL
TP 003	<b>We will work together with residents to design and implement new Healthy Neighbourhood Schemes</b>	<i>Contributes to sustainable neighbourhoods</i>		<i>Encourages people to use more sustainable transport methods, saves on petrol/diesel</i>	Sustainable Travel	Regeneration & Environment	Externally funded via TfL
TP 004	<b>We will install at least 180 new EV charge points and aim to increase number by accessing external grant funding where possible</b>	<i>Target areas of demand in the borough</i>	<i>Businesses shifting to EVs saves money on petrol/diesel journeys in operations</i>	<i>Residents shifting to EVs saves money on petrol/diesel journeys</i>	Sustainable Travel	Regeneration & Environment	Various external grants funding
TP 005	<b>We will continue to expand the programme of installing new bike hangars across borough</b>	<i>Target areas of demand in the borough</i>		<i>Supporting people in moving to more sustainable transport methods, saves on petrol/diesel</i>	Sustainable Travel	Regeneration & Environment	Various external grants funding
TP 006	<b>We will expand the borough’s existing Cargo Bikes schemes</b>	<i>Target areas of demand in the borough</i>	<i>Businesses shifting to cargo bikes, even for last mile of a journey, saves money on petrol/diesel journeys in operations</i>	<i>Can be used for short journeys, saves on petrol/diesel</i>	Sustainable Travel	Regeneration & Environment	Part externally funded, part from existing budgets
TP 007	<b>We will increase the number of schools with School Travel Plans and seek to improve on the existing baseline of those which are accredited ‘Gold’, ‘Silver’ or ‘Bronze’</b>	<i>Target schools within Sustainable Neighbourhoods</i>		<i>Also encourages parents to use more sustainable transport methods, saves on petrol/diesel</i>	Sustainable Travel	Regeneration & Environment / Children & Young People	Funding from existing budgets

HBBE 001	<b>We will explore the development of a Local Area Energy Plan for West London, with a particular focus on Park Royal, in partnership with the OPDC and neighbouring boroughs</b>	<i>A focused place-based approach in addition to the pilot Sustainable Neighbourhoods</i>	<i>Solar panel project, district heating and wider LAEP has potentially to save businesses in Park Royal money on energy bills</i>		Homes, Buildings and the Built Environment	Assistant Chief Executive's / Regeneration & Environment	Funding from existing budgets
HBBE 004	<b>We will begin retrofit work to at least 3 Tower Blocks</b> (rolled over from 2021-22 delivery plan)		<i>Provide local work experience/apprentice ships/jobs to local people – particularly from supply coming through Green Skills Centre</i>	<i>Retrofitting and reducing the need to have heating on in the first place, reduction in energy bills</i>	Homes, Buildings and the Built Environment	Community Wellbeing	Funding from existing budgets
HBBE 006	<b>We will deliver further retrofitting projects via the council's Carbon Offset Fund</b>	<i>£1.2m in Offset Fund pipeline, potential to direct investment within Sustainable Neighbourhoods</i>	<i>Provide local work experience/apprentice ships/jobs to local people – particularly from supply coming through Green Skills Centre</i>	<i>Retrofitting and reducing the need to have heating on in the first place, reduction in energy bills</i>	Homes, Buildings and the Built Environment	Assistant Chief Executive's / Community Wellbeing	Funded via developer contributions
HBBE 007	<b>We will develop and implement employer requirements for energy efficiency standards within all new council housing</b>	<i>Impacts on Development-led pilot – influencing design of schemes</i>		<i>New builds being built to highest energy efficiency standards from outset will save on energy bills</i>	Homes, Buildings and the Built Environment	Community Wellbeing	Funding from existing budgets
HBBE 008	<b>We will explore and identify an opportunity for an exemplar net zero new build within New Council Homes Programme pipeline</b>	<i>Impacts on Development-led pilot – influencing design of schemes</i>		<i>New builds being built to highest energy efficiency standards from outset will save on energy bills</i>	Homes, Buildings and the Built Environment	Community Wellbeing	Further work required to understand Financial Implications
HBBE 009	<b>We will review developments within our New Council Homes Programme pipeline to ensure that all aspects of sustainability are holistically addressed, with a special focus on the proposed development plans for St Raphael's Estate</b>	<i>St Raphael's would form part of wider place-based approach</i>		<i>Retrofitting, active travel provision, better waste facilities etc which could form part of scheme, could help to reduce bills and costs to residents</i>	Homes, Buildings and the Built Environment	Community Wellbeing	Funding from existing budgets
HBBE 010	<b>We will review the development pipeline for Growth Areas in line with the provisions of the new Local Plan, to ensure that all aspects of sustainability are being addressed wherever possible</b>	<i>A wider review / monitoring of the pipeline may provide new place-based opportunities for action</i>			Homes, Buildings and the Built Environment	Regeneration & Environment	Funding from existing budgets
SC 001	<b>We will identify and undertake engagement with communities on development of three pilot 'Sustainable Neighbourhoods'</b>	<i>Cross-cutting and integral to all three areas of focus</i>			Supporting Communities	Assistant Chief Executive's – supported by all depts.	Funding from existing budgets
SC 002	<b>We will provide targeted support to businesses through energy efficiency grants, carbon footprinting and a new climate charter</b>	<i>Businesses identified within Sustainable Neighbourhoods pilot area – bespoke target engagement</i>	<i>Support businesses to shift to more sustainable operating models, saving money</i>		Supporting Communities	Regeneration & Environment	Funding from existing budgets

			<i>on bills and operational costs</i>				
SC 003	<b>We will launch the new Green Skills Centre in Willesden</b>		<i>Provide local work experience/apprentice ships/jobs to local people – particularly from supply coming through Green Skills Centre</i>	<i>Improved opportunities and job prospects</i>	Supporting Communities	Regeneration & Environment	Funding from existing budgets
SC 004	<b>We will launch new sector based pathways scheme for unemployed people to take up 'green' jobs</b>		<i>Provide local work experience/apprentice ships/jobs to local people – particularly from supply coming through Green Skills Centre</i>	<i>Improved opportunities and job prospects</i>	Supporting Communities	Regeneration & Environment	Funding from existing budgets
SC 005	<b>We will develop and deliver improved Affordable Energy advice services, targeting the most vulnerable households in Brent</b>			<i>Reduction in household energy costs</i>	Supporting Communities	Assistant Chief Executive's / Community Wellbeing	Funding from existing budgets

## PART B – Other initiatives to be included - building on year one

Ref No.	Action	Strategy Theme	Dept. Lead	Financial Implications
CRW 002	<b>We will deliver improved sustainability outcomes following the procurement of the new Redefining Local Services contracts renewals</b>	Consumption, Resources and Waste	Regeneration & Environment	Funding from existing budgets
TP 008	<b>We will adopt and implement an new updated Corporate Travel Plan for council operations</b>	Sustainable Travel	Regeneration & Environment	Funding from existing budgets
HBBE 002	<b>We will install the borough's first Living Wall on Willesden Green Library</b>	Homes, Buildings and the Built Environment	Regeneration & Environment	Funding from existing budgets
HBBE 003	<b>We will develop, consult upon, adopt and promote a Sustainable Design and Construction Supplementary Planning Document – to include additional guidance on policies in the Brent Local Plan and London Plan</b>	Homes, Buildings and the Built Environment	Regeneration & Environment	Funding from existing budgets
HBBE 005	<b>We will explore funding for a dedicated energy efficiency works programme within the Housing Asset Management Strategy</b>	Homes, Buildings and the Built Environment	Community Wellbeing	Funding from existing budgets
HBBE 011	<b>We will finalise our plans for the council to achieve net zero carbon emissions from the council's own estate and operations by 2030</b> <i>(rolled over from 2021-22 delivery plan)</i>	Homes, Buildings and the Built Environment	Assistant Chief Executive's	This plan is likely to have significant revenue and capital financial implications. These will be assessed as the plan and recommendations are developed.

NGS 001	<b>We will continue the borough's existing tree planting programme – aimed at areas of low canopy cover, poor air quality and deprivation</b>	Nature and Green Space	Regeneration & Environment	Funding from existing budgets
NGS 002	<b>We will finalise completion of a new rain garden in Silver Jubilee Park</b>	Nature and Green Space	Regeneration & Environment	Funded externally – s106
NGS 003	<b>We will complete a new rain garden as part of Kensal Corridor scheme</b>	Nature and Green Space	Regeneration & Environment	Funding externally – via TfL
NGS 004	<b>We will implement new biodiversity information boards in Brent parks</b>	Nature and Green Space	Regeneration & Environment	Funding from existing budgets
NGS 005	<b>We will work with partners to create a new mini-forest in King Edwards Park</b>	Nature and Green Space	Regeneration & Environment	Funding externally – via TfL
NGS 006	<b>We will install new Bee and Bug Hotels in Brent parks</b>	Nature and Green Space	Regeneration & Environment	Funding from existing budgets
NGS 007	<b>We will refurbish Northwick Park Pavilion as the borough's first eco-pavilion</b>	Nature and Green Space	Regeneration & Environment	Funding externally – via PSDS and S106
NGS 008	<b>We will establish a wildflower area along the length of the river Brent feeder that runs through Northwick Park</b>	Nature and Green Space	Regeneration & Environment	Funded externally as part of OPE programme
SC 008	<b>We will improve the Brent Environmental Network to make the network more action focused and community-led</b>	Supporting Communities	Assistant Chief Executive's	Funding from existing budgets
SC 009	<b>We will improve and expand the Brent School Climate Champions Network</b>	Supporting Communities	Assistant Chief Executive's	Funding from existing budgets
SC 010	<b>We will pilot a community sustainability project with the Brent Multi-Faith Forum</b>	Supporting Communities	Assistant Chief Executive's	Funding from existing budgets
SC 006	<b>We will undertake a Net Zero Schools Retrofit and Engagement Project with at least five local schools</b>	Supporting Communities	Children & Young People / Regeneration & Environment	Funding from existing budgets (one-off)
SC 007	<b>We will develop and run a new sustainability communications campaign programme with an increased focus on how going green can benefit our residents and communities in their daily lives at a local level</b>	Supporting Communities	Assistant Chief Executive's	Funding from existing budgets
SC 008	<b>We will continue to deliver the Together Towards Zero Small Grants Scheme, providing funding to local community projects that contribute to reducing emissions and/or making Brent greener and more biodiverse</b>	Supporting Communities	Assistant Chief Executive's	Funding from existing budgets