



**North West London Joint Health
Overview and Scrutiny Committee**
23 September 2021

**Report from North West London
ICS/CCG**

Acute Strategy for North West London

Wards Affected:	All
Key or Non-Key Decision:	N/A
Open or Part/Fully Exempt: <small>(If exempt, please highlight relevant paragraph of Part 1, Schedule 12A of 1972 Local Government Act)</small>	Open
Appendices:	Appendix 1 – Acute Strategy for Northwest London – Presentation
Background Papers:	N/A
Contact Officer(s): <small>(Name, Title, Contact Details)</small>	Toby Lambert, Director of Strategy, North West London Integrated Care System

1. Purpose

This report informs JHOSC that NWL is developing an acute strategy.

2. Recommendations

No recommendations – for information only.

3. Detail

3.1 North West London has four hospitals currently in the New Hospitals Programme – the three Imperial sites (St Mary’s, Charing Cross and Hammersmith) and Hillingdon.

3.2 We can expect these redevelopments, if approved, to shape health and care in NWL for a long time. The ICS therefore wants to ensure that these hospital redevelopments fit into an overall acute strategy that encompasses acute care across NWL.

3.3 As NWL moves towards the formal establishment of an ICS, we will need to develop a health and care strategy for the whole of NWL. The acute strategy will be a part

3.4 The strategy will address:

- How much acute care will NWL require in 10-15 years' time?
- How is that care best organised, to optimise access and experience for residents of NWL, the quality of care, and to deliver care productively.

3.5 The strategy treats our current emergency departments as fixed points. We intend to complete the strategy in time to support the outline business cases for the new Hillingdon hospital and the redevelopment of St Mary's.

4.0 Financial Implications

4.1 The acute strategy will have financial implications; however these have not yet been worked through.

5.0 Legal Implications

5.1 The acute strategy may have financial implications; however these have not yet been worked through.

6.0 Equality Implications

6.1 The acute strategy may have financial implications; however these have not yet been worked through.

7.0 Consultation with Ward Members and Stakeholders

7.1 Ward members and stakeholders will be consulted upon any proposals affecting health and care services arising from the strategy.

8.0 Human Resources/Property Implications

8.1 The acute strategy will have human resource and property implications; however these have not yet been worked through.