



Brent



West and North London

Health and Wellbeing Board

Thursday 30 July 2026 at 6.00 pm

Conference Hall - Brent Civic Centre, Engineers Way,
Wembley, HA9 0FJ

Please note this meeting will be held as an in person meeting which all Board members will be required to attend in person.

The meeting will be open for the press and public to attend. Alternatively, the meeting can be followed via the live webcast [HERE](#).

Membership:

Councillor Grahl (Chair)

Rammya Mathew (Vice-Chair)

Councillor M Butt

Councillor Chadha

Councillor Dixon

Councillor Rubin

Radhika Balu

Robyn Doran

Simon Crawford

Jackie Allain

Patricia Zebiri

Kerry Richards

Susana Carvalho

Ruth Du Plessis

Rachel Crossley

Kim Wright

Nigel Chapman

Claudia Brown

Council member

Primary Care

Council member

Council member

Council member

Council member

West and North London Integrated Care Board

Brent Integrated Care Partnership Executive

Brent Integrated Care Partnership Executive

Brent Integrated Care Partnership Executive

HealthWatch Brent

Care and Residential Sector Representative

Care and Residential Sector Representative

Brent Council - Non-Voting

Brent Council - Non-Voting

Brent Council - Non-Voting

Brent Council - Non-Voting

Brent Council - Non-Voting

Substitute Members (Brent Councillors)

Councillors: Amadi, Johnson, Kelcher and Knight

Councillors: Chowdhury and Kansagra

For further information contact: Hannah O'Brien, Senior Governance Officer
Tel: 020 8937 1339; Email: hannah.o'brien@brent.gov.uk

For electronic copies of minutes, reports and agendas, and to be alerted when the minutes of this meeting have been published visit: **www.brent.gov.uk/democracy**

Notes for Members - Declarations of Interest:

If a Member is aware they have a Disclosable Pecuniary Interest* in an item of business, they must declare its existence and nature at the start of the meeting or when it becomes apparent and must leave the room without participating in discussion of the item.

If a Member is aware they have a Personal Interest** in an item of business, they must declare its existence and nature at the start of the meeting or when it becomes apparent.

If the Personal Interest is also significant enough to affect your judgement of a public interest and either it affects a financial position or relates to a regulatory matter then after disclosing the interest to the meeting the Member must leave the room without participating in discussion of the item, except that they may first make representations, answer questions or give evidence relating to the matter, provided that the public are allowed to attend the meeting for those purposes.

***Disclosable Pecuniary Interests:**

- (a) **Employment, etc.** - Any employment, office, trade, profession or vocation carried on for profit gain.
- (b) **Sponsorship** - Any payment or other financial benefit in respect of expenses in carrying out duties as a member, or of election; including from a trade union.
- (c) **Contracts** - Any current contract for goods, services or works, between the Councillors or their partner (or a body in which one has a beneficial interest) and the council.
- (d) **Land** - Any beneficial interest in land which is within the council's area.
- (e) **Licences** - Any licence to occupy land in the council's area for a month or longer.
- (f) **Corporate tenancies** - Any tenancy between the council and a body in which the Councillor or their partner have a beneficial interest.
- (g) **Securities** - Any beneficial interest in securities of a body which has a place of business or land in the council's area, if the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body or of any one class of its issued share capital.

****Personal Interests:**

The business relates to or affects:

- (a) Anybody of which you are a member or in a position of general control or management, and:
 - To which you are appointed by the council;
 - which exercises functions of a public nature;
 - which is directed is to charitable purposes;
 - whose principal purposes include the influence of public opinion or policy (including a political party or trade union).
- (b) The interests of a person from whom you have received gifts or hospitality of at least £50 as a member in the municipal year;

or

A decision in relation to that business might reasonably be regarded as affecting the well-being or financial position of:

- You yourself;
- a member of your family or your friend or any person with whom you have a close association or any person or body who is the subject of a registrable personal interest.
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Agenda

Introductions, if appropriate.

Item	Page
1 Apologies for absence and clarification of alternate members	
For Members of the Board to note any apologies for absence.	
2 Declarations of Interest	
Members are invited to declare at this stage of the meeting, the nature and existence of any relevant disclosable pecuniary or personal interests in the items on this agenda and to specify the item(s) to which they relate.	
3 Minutes of the previous meeting	1 - 12
To approve as a correct record, the attached minutes of the previous meeting held on 16 April 2026.	
4 Matters arising (if any)	
To consider any matters arising from the minutes of the previous meeting.	
5 Neighbourhood Health - National Guidance and Brent's Approach to 'Working in Neighbourhoods'	13 - 36
This report sets out the goals and expectations of the NHS Neighbourhood Health Framework and how it will be delivered as part of Brent's overall approach to 'Working in Neighbourhoods' (WIN), highlights progress to date in Brent, outlines the role of the Health and Wellbeing Board in shaping, overseeing and championing neighbourhood working, and provides timelines and next steps.	
6 LGA Independent Review of Brent Health Matters and Brent's Response	37 - 60
This report presents the LGA peer review report and action plan in response to the findings and recommendations.	
7 Better Care Fund Overview and Forward Planning	

- a) Overview of the Better Care Fund Verbal

To provide an overview of the Better Care Fund (BCF) and the Health and Wellbeing Board's role in ratifying the BCF.

- b) Better Care Fund Year-End Position 2025-26 61 - 64

This report presents the End of Year (EoY) report for the Better Care Fund (BCF) 2025-26, which was submitted to the BCF Team at NHSE on 5 June 2026, and seeks formal ratification from the Health and Wellbeing Board for the Corporate Director Service Reform and Strategy to sign off the report to meet the national submission deadlines.

- c) Better Care Fund Proposed Plans for 2026-27 65 - 70

This report provides an update on the planning process for the Better Care Fund (BCF) Plan for 2026-27 and seeks formal ratification for the BCF 2026-27.

8 Forward Planning

To discuss and agree any future agenda items for the Health and Wellbeing Board.

9 Any other urgent business

Notice of items to be raised under this heading must be given in writing to the Deputy Director – Democratic and Corporate Governance or their representative before the meeting in accordance with Standing Order 60.

Date of the next meeting: Wednesday 9 September 2026



Please remember to turn your mobile phone to silent during the meeting.

- The meeting room is accessible by lift and seats are provided for members of the public on a first come first served basis.