

London Borough of Brent
Summary of Decisions taken by the Cabinet held in the Conference Hall, Brent Civic Centre on Monday 12
October 2026 at 10am

PRESENT: Councillor Muhammed Butt (Chair) and Councillors Amadi, Dixon, Johnson, Kelcher, Knight and Rubin.

ALSO PRESENT: Councillor Georgiou – for Agenda Item 10 Homelessness & Rough Sleeping Action Plan 2026-2031

Agenda Item No	Item	Ward(s)	Decision
1.	Apologies for Absence		Apologies for absence were received from Councillor GrahI along with Kim Wright (Chief Executive) and Rachel Crossley (Corporate Director Service Strategy & Reform).
2.	Declarations of Interest		No declarations of interest were made during the meeting.
3.	Minutes of the Previous Meeting		Cabinet RESOLVED that the minutes of the previous meeting held on Monday 7 September 2026 be approved as a correct record of the meeting.
4.	Matters Arising (if any)		None identified.
5.	Petitions (if any)		There were no petitions presented at the meeting.
6.	Reference of item considered by Scrutiny Committees (if any)		There were no items referred from either the Community Wellbeing, Housing or Resources & Public Realm Scrutiny Committees.
7.	Authority to award a contract for a Single Delivery Partner for the South Kilburn Regeneration Programme	Kilburn; Queens Park	Cabinet RESOLVED: (1) To note the procurement process undertaken to appoint a preferred bidder for the procurement of a Single Delivery partner. (2) Following on from (1) above, to approve awarding the contract

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Agenda Item No	Item	Ward(s)	Decision
			to Ballymore Limited subject to satisfactory finalisation of contract terms and conclusion of the preferred bidder stage of the procurement exercise. (3) To delegate authority to the Corporate Director, Neighbourhoods and Regeneration in consultation with the Leader of the Council and Cabinet Member for Regeneration & Planning to finalise all the relevant aspects of legal and commercial agreements and enter into the contract with Ballymore Ltd as required by Contract Standing Order 88 following satisfactory completion of the preferred bidder stage. Eligible for call-in: Yes Deadline for submission of call-in: 6pm on Monday 19 October 2026
8.	Community Led Housing in Brent - Brentfield Road Site Agreement	Stonebridge	Cabinet RESOLVED to: (1) Note the substantial progress made by Brent Community Land Trust towards delivering Community Led Housing at Brentfield Road. (2) Confirm the Council's continuing commitment to the delivery of Community Led Housing at Brentfield Road and to entering into a long lease arrangement broadly consistent with the principles previously approved by Cabinet.

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Agenda Item No	Item	Ward(s)	Decision
			(3) Authorise officers to continue negotiations with neighbouring property owners regarding the release of historic rights affecting the development site and, if successful in these negotiations, to enter into the appropriate agreements (e.g. deeds of release) with the neighbouring property owners to release such rights. (4) Delegate authority to the Corporate Director, Neighbourhoods and Regeneration, in consultation with the relevant Cabinet Lead to determine whether reasonable attempts to secure voluntary release of private rights had been exhausted and, where considered necessary to facilitate delivery of the development and subject to planning approval, agree to appropriation of the site for planning purposes under section 122 Local Government Act 1972 and thereafter, engage the powers conferred by section 203 of the Housing and Planning Act 2016 to override easements and other rights together with any associated statutory actions required to address affected rights, subject to payment of any compensation properly due. (5) Delegate authority to the Corporate Director, Neighbourhoods and Regeneration to certify satisfaction of the conditions previously established by Cabinet regarding planning permission, funding, viability and community engagement requirements.

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Agenda Item No	Item	Ward(s)	Decision
			(6) Delegate authority to the Corporate Director Neighbourhoods and Regeneration in consultation with the relevant Cabinet Lead to finalise and complete Heads of Terms, the Agreement for Lease, and all ancillary legal documentation required to facilitate delivery of the development. (7) Delegate authority to the Corporate Director, Neighbourhoods and Regeneration to approve minor amendments to the scheme, contractual documentation or funding arrangements where required by statutory processes, funding bodies or delivery partners, provided such amendments do not materially alter the objectives of the scheme. Eligible for call-in: Yes Deadline for submission of call-in: 6pm on Monday 19 October 2026
9.	Quarter 2 Financial Forecast 2026-27	All Wards	Cabinet RESOLVED to: (1) Note the overall financial position and the actions being taken to mitigate the issues arising, as detailed within the report. (2) Endorse and approve the budget changes set out in section 12 of the report. (3) Note the prudential indicators for treasury management in

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			Appendix A of the report. (4) Note the update in relation to the savings delivery tracker in Appendix B of the report. (5) Approve the virements set out in sections 9.9 - 9.12 of the report. Eligible for call-in: Yes Deadline for submission of call-in: 6pm on Monday 19 October 2026
10.	Homelessness and Rough Sleeping Action Plan 2026 - 2031	All Wards	Prior to considering the report, Cabinet NOTED the following representations from Councillor Georgiou who had requested to speak on the item. Whilst recognising the positive commitments contained within the Action Plan and thanking frontline officers and voluntary organisations for their ongoing work supporting residents experiencing homelessness, Councillor Georgiou began by highlighting what he felt was a need to ensure the Council's approach remained focused on the prevention of homelessness rather than purely managing the consequences of an escalating housing crisis. Expressing concern at the numbers of households with children

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			living in temporary accommodation and recorded level of rough sleeping, emphasis was placed on the impact these circumstances had on families with children whose education was disrupted, and people whose health, security and dignity were also being put at risk. Whilst therefore welcoming the commitment to improve temporary accommodation standards and ensure no child was required to share kitchen or bathroom facilities with another household, it was noted that improvements in accommodation quality alone would not reduce the overall number of people experiencing homelessness or families living in temporary accommodation. As such, Cabinet was urged to place greater emphasis on prevention and early intervention measures aimed at stopping residents from falling into homelessness including calls for a more proactive and coordinated approach across Council services and partner agencies, including housing, benefits, education, health and voluntary sector organisations with the importance of creating clear pathways to support residents facing rent arrears, eviction, financial hardship or changing personal circumstances also highlighted. Reference was also made to successful approaches adopted across other London boroughs in seeking to recognise best practice and tackle the challenges identified. Measures outlined included the expansion of mediation between landlords and tenants, access to debt and benefits advice and the potential establishment of a homelessness prevention fund to support residents facing short-term financial pressures, with it noted that preventative interventions

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			could deliver not only positive resident outcomes but also longer-term financial savings for the Council in terms of cost avoidance relating to emergency accommodation and also prolonged housing insecurity. In addition, the need was identified to ensure sustained support was available following the prevention or resolution of homelessness, particularly for refugees, care leavers, single people, residents experiencing mental ill health and those with multiple disadvantages with Members advised that long-term housing outcomes depended not only on securing accommodation but also ensuring residents were able to successfully sustain their tenancies. As a further issue, Councillor Georgiou highlighted what he felt was a need to provide more regular and publicly accessible reporting on homelessness prevention outcomes, including the number of households assisted before becoming homeless, evictions prevented, lengths of stay in temporary accommodation and progress in reducing overall homelessness-related expenditure with the importance of transparency regarding performance monitoring also identified as key. As a final issue, reference was made to the ongoing need to address the shortage of genuinely affordable housing within the borough with a call to accelerate council housebuilding, improve the use of empty properties, increase suitable move-on accommodation and work collaboratively with housing associations and responsible

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			private landlords to increase the supply of affordable homes for local residents. It was noted that, without addressing underlying housing supply pressures, the Council would continue to face increasing costs associated with managing homelessness rather than resolving its root causes. In concluding, Councillor Georgiou advised that whilst recognising the positive commitments and overall aims within the Action Plan, he was keen to ensure the approach adopted focussed on key outcomes in seeking to prevent and reduce homelessness, improve support for those experiencing housing insecurity and increase access to secure, affordable housing for Brent residents. Having thanked Councillor Georgiou for his comments, Councillor Muhammed Butt (as Leader of the Council) acknowledged the challenge provided in seeking to ensure the Council's approach remained as focussed and wide as possible with Councillor Johnson (as Cabinet Member for Housing, Homelessness and Renters) also highlighting the alignment of the Action Plan with many of the issues raised. These included not only a focus on joined up working but also early intervention and prevention alongside the support needed to sustain tenancies and improve the affordability, standard and quality of available accommodation. In recognising the challenges identified, representations received and focus identified in relation to early intervention, prevention and increasing the supply of affordable accommodation Cabinet

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Agenda Item No	Item	Ward(s)	Decision
			RESOLVED to approve and sign off the Homelessness & Rough Sleeping Action Plan for publication before 1 December 2026, as detailed within Appendix 1 of the report. Eligible for call-in: Yes Deadline for submission of call-in: 6pm on Monday 19 October 2026
11.	Update to Brent's Gypsy, Roma and Traveller Framework and Action Plan 2026 - 2030		Cabinet RESOLVED: (1) To approve the following amendments to the Gypsy, Roma & Traveller Framework and Action Plan: (a) to remove Appendix B, which set out the Council's approach to unauthorised encampments; and (b) to introduce a new commitment to explore negotiated stopping approaches to accommodate households pursuing a nomadic way of life. (2) To delegate authority to the Corporate Director for Residents and Housing Services to make any further amendments to the Framework and Action Plan, in consultation with the Cabinet Member for Housing, Homelessness and Renters. Eligible for call-in: Yes

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			Deadline for submission of call-in: 6pm on Monday 19 October 2026
12.	Brent Collaboration Charter	All Wards	Cabinet RESOLVED to: (1) Agree and endorse the draft Brent Collaboration Charter, as set out in Appendix 1 of the report, and ensure a one council approach to supporting its implementation. (2) Note and endorse the establishment of a Voluntary, Community, Faith & Social Enterprise (VCFSE) Strategic Advisory Forum linked to emergent Brent Strategic Partnership structures that would provide overall oversight and ownership of the Charter, its implementation and delivery. Eligible for call-in: Yes Deadline for submission of call-in: 6pm on Monday 19 October 2026
13.	Authority to invite tenders for Homecare Services for Adult Social Care and Children and Young People with Disabilities	All Wards	Cabinet RESOLVED to: (1) Approve inviting tenders for Homecare Services for Adult Social Care and Children and Young People with Disabilities on the basis of the pre - tender considerations set out in section 3.3.1 of the report.

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			(2) Approve Officers evaluating the tenders referred to in (1) above on the basis of the evaluation criteria set out in section 3.3.1(vi) of the report. (3) Delegate authority to the Corporate Directors, Service Reform and Strategy and Children Young People and Community Development, in consultation with the Cabinet Member for Adult Social Care and the Cabinet Member for Children's Services, Employment and Climate Action to award the contracts for Homecare Services for Adult Social Care and Children and Young People with Disabilities for a term of three years, with the option to extend for a further three years and a final extension period of up to 24 months. Eligible for call-in: Yes Deadline for submission of call-in: 6pm on Monday 19 October 2026
14.	Exclusion of Press and Public		There were no items that required the exclusion of the press or public.
15.	Any other urgent business		There were no items of urgent business.