



Cabinet

Monday 19 January 2026 at 10.00 am

Conference Hall - Brent Civic Centre, Engineers Way,
Wembley, HA9 0FJ

Please note this will be held as a physical meeting which all Cabinet members will be required to attend in person.

The meeting will be open for the press and public to attend or alternatively can be followed via the live webcast. The link to follow proceedings via the live webcast is available [HERE](#)

Membership:

Lead Member Councillors:	Portfolio
M Butt (Chair)	Leader of the Council
M Patel (Vice-Chair)	Deputy Leader and Cabinet Member for Finance & Resources
Benea	Cabinet Member for Regeneration, Planning & Property
Donnelly-Jackson	Cabinet Member for Housing
Grahl	Cabinet Member for Children's Service, Education & Employment
Knight	Cabinet Member for Customer Experience, Resident Support and Culture
Moeen	Cabinet Member for Community Safety & Cohesion
Nerva	Cabinet Member for Adult Social Care, Public Health and Leisure
Rubin	Cabinet Member for Climate Action and Community Power
Krupa Sheth	Cabinet Member for Public Realm & Enforcement

Please note the agenda has been republished to reflect the change in Cabinet membership and portfolios which came into effect on 13 January 2026.

For further information contact: James Kinsella, Governance & Scrutiny Manager, Tel: 020 8937 2063; Email: james.kinsella@brent.gov.uk

For electronic copies of minutes and agendas please visit:

[Council meetings and decision making | Brent Council](#)

Notes for Members - Declarations of Interest:

If a Member is aware they have a Disclosable Pecuniary Interest* in an item of business, they must declare its existence and nature at the start of the meeting or when it becomes apparent and must leave the room without participating in discussion of the item.

If a Member is aware they have a Personal Interest** in an item of business, they must declare its existence and nature at the start of the meeting or when it becomes apparent.

If the Personal Interest is also significant enough to affect your judgement of a public interest and either it affects a financial position or relates to a regulatory matter then after disclosing the interest to the meeting the Member must leave the room without participating in discussion of the item, except that they may first make representations, answer questions or give evidence relating to the matter, provided that the public are allowed to attend the meeting for those purposes.

***Disclosable Pecuniary Interests:**

- (a) **Employment, etc.** - Any employment, office, trade, profession or vocation carried on for profit gain.
- (b) **Sponsorship** - Any payment or other financial benefit in respect of expenses in carrying out duties as a member, or of election; including from a trade union.
- (c) **Contracts** - Any current contract for goods, services or works, between the Councillors or their partner (or a body in which one has a beneficial interest) and the council.
- (d) **Land** - Any beneficial interest in land which is within the council's area.
- (e) **Licences** - Any licence to occupy land in the council's area for a month or longer.
- (f) **Corporate tenancies** - Any tenancy between the council and a body in which the Councillor or their partner have a beneficial interest.
- (g) **Securities** - Any beneficial interest in securities of a body which has a place of business or land in the council's area, if the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body or of any one class of its issued share capital.

****Personal Interests:**

The business relates to or affects:

- (a) Anybody of which you are a member or in a position of general control or management, and:
 - To which you are appointed by the council;
 - which exercises functions of a public nature;
 - which is directed to charitable purposes;
 - whose principal purposes include the influence of public opinion or policy (including a political party or trade union).
- (b) The interests of a person from whom you have received gifts or hospitality of at least £50 as a member in the municipal year;

or

A decision in relation to that business might reasonably be regarded as affecting the well-being or financial position of:

- You yourself;
- a member of your family or your friend or any person with whom you have a close association or any person or body who is the subject of a registrable personal interest.

Agenda

Introductions, if appropriate.

Item	Page
------	------

1 Apologies for Absence

2 Declarations of Interest

Members are invited to declare at this stage of the meeting, the nature and existence of any relevant disclosable pecuniary or personal interests in the items on this agenda and to specify the item(s) to which they relate.

3 Minutes of the Previous Meeting

1 - 10

To approve the minutes of the previous meeting held on Monday 8 December 2025 as a correct record.

4 Matters Arising (if any)

To consider any matters arising from the minutes of the previous meeting.

5 Petitions (if any)

To receive and consider any petitions for which notice has been provided under Standing Order 66.

Members are asked to note that there are currently no petition(s) due to be presented at the meeting.

6 Reference of item considered by Scrutiny Committees (if any)

To consider any reports referred by either the Community Wellbeing or Resources & Public Realm Scrutiny Committees.

Chief Executive's reports

7 LGA Corporate Peer Challenge - Progress Review report

11 - 50

This report updates members on the LGA Corporate Peer Challenge (CPC) and outcome of a progress review visit undertaken by the peer review team in November 2025 providing an opportunity to feedback on progress made against the initial review recommendations. This report shares the process and outcome of the Progress Review.

Ward Affected:

Lead Member: Leader of Council (Councillor

All Wards	Muhammed Butt) Contact Officer: Sadie East, Director of Communications, Insight, and Innovation Tel: 020 8937 1507 Email: sadie.east@brent.gov.uk
Finance & Resources reports	
8 Q3 Financial Forecast 2025-26	51 - 124
This report sets out the financial forecast for the General Fund revenue budget, the Housing Revenue Account, the Dedicated Schools Grant and the Capital Programme, as at Quarter 3 2025-26.	
Ward Affected: All Wards	Lead Member: Deputy Leader and Cabinet Member for Finance & Resources (Councillor Mili Patel) Contact Officer: Ravinder Jassar, Deputy Director Corporate and Financial Planning Tel: 0208 937 1487 Email: ravinder.jassar@brent.gov.uk
9 Treasury Management Mid-Year Report 2025-26	125 - 158
This report updates Members on Treasury activity for the first half of the financial year 2025-26. The Local Government Act 2003 and the Local Authorities (Capital Financing and Accounting) Regulations 2003 require that regular reports be submitted to the relevant Council Committee detailing the Council's Treasury Management activities.	
Members are asked to note that the report has also been subject to consideration and review by the Audit & Standards Advisory Committee on Wednesday 3 December 2025.	
Ward Affected: All Wards	Lead Member: Deputy Leader and Cabinet Member for Finance & Resources (Councillor Mili Patel) Contact Officer: Oliver Simms, Head of Finance (Capital, Treasury and Commercial) Capital, Treasury & Commercial Tel: 020 8937 3484 Email: Oliver.simms@brent.gov.uk
10 Proposal for Buckinghamshire Pension Fund to join London CIV	159 - 244
The purpose of this paper is to seek approval from the London Borough of Brent as a shareholder of London CIV to the admission of a new Partner Fund (Buckinghamshire) as a member of the London LGPS CIV Limited.	
Ward Affected: All Wards	Lead Member: Deputy Leader and Cabinet Member for Finance & Resources (Councillor Mili Patel)

Contact Officer: Sawan Shah, Head of Finance (Pensions, Housing Companies)
Tel: 020 8937 1955
Email: sawan.shah@brent.gov.uk

Service Reform & Strategy reports

11 Brent Digital Roadmap 2026-28

245 - 280

Brent Council's current four-year digital strategy ends in April 2026. In the context of pressing financial challenges and the rapid pace of technological change this report outlines a two-year digital roadmap developed to set out the Council's ambitions for using digital to enable transformation and support delivery of savings from 2026-28.

The 2026-28 Brent Council Digital Roadmap also sets out the required investment to ensure the Council can continue to enable its Embrace Change Portfolio vision and deliver 2026-27 cross-cutting digital and resident experience savings (along with previously agreed business case savings) as well as to develop a pipeline of further digitally enabled savings for 2027-28 and beyond.

Ward Affected:
All Wards

Lead Member: Cabinet Member for Climate Action and Community Power (Councillor Jake Rubin)

Contact Officer: Tony Afuwape, Head of Digital Transformation
Tel: 020 8937 2247
Email: Tony.Afuwape@brent.gov.uk

Children, Young People & Community Development and Neighbourhood & Regeneration reports

12 Phase II Capital Investment Programme for School Place Sufficiency 281 - 296 for Children and Young People with SEND

This report details proposals to deliver additional SEND places within the borough designed to reduce the financial cost of SEND provision as well as provide more local specialist provision for Brent based young people with SEND and support the management of expenditure on the Council's Special Needs Transport budget, in accordance with strategic priorities set out in the School Place Planning Strategy 2024-28 (second refresh).

Ward Affected:
All Wards

Lead Member: Cabinet Member for Children's Services, Education & Employment (Councillor Gwen Grahm) and Cabinet Member for Regeneration, Planning & Property (Councillor Teo Benea)

Contact Officer: Neil Martin, Head of Capital Delivery
Tel: 020 8937 4203

Children, Young people & Community Development reports

13 Brent Council's School Admission Arrangements and Schemes of Co-ordination 2027/2028 297 - 332

This report seeks agreement to the proposed admission arrangements for Brent community schools and schemes of co-ordination for 2027-28 in accordance with statutory requirements with Admission authorities required to determine their admission arrangements by 28 February in the determination year.

Ward Affected: All Wards **Lead Member:** Cabinet Member for Children's Services, Education & Employment (Councillor Gwen Grahm)
Contact Officer: Michelle Gwyther, Head of Forward Planning, Performance and Partnerships
Tel: 020 8937 2499
Email: Michelle.gwyther@brent.gov.uk

Neighbourhoods & Regeneration reports

14 South Kilburn District Heat Network - Tender Outcome & Financial Model Report 333 - 368

This report seeks approval to enter preferred bidder stage for the design, build, operate and maintain (DBOM) contract for the South Kilburn District Heat Network ("the SKDHN") Main Contractor preferred bidder. The report summarises the procurement process undertaken along with the required financial modelling.

Ward Affected: Kilburn **Lead Member:** Cabinet Member for Climate Action and Community Power (Councillor Jake Rubin)
Contact Officer: Oliver Myers, Head of Environment Strategy & Climate Action
Tel: 020 8937 5323
Email: oliver.myers@brent.gov.uk

15 Exclusion of Press and Public

The following items are not for publication as they relate to the category of exempt information set out below as specified under Part 1, Schedule 12A of the Local Government Act 1972:

Agenda Item 10: Proposal for Buckinghamshire Pension Fund to join London CIV – Appendices 1 – 5 (Detailed Proposal, Business Case, LCIV Shareholder Agreement, Shareholder Resolution & LCIV Articles of Association)

These appendices have been classified as exempt

under Paragraph 3 of Part 1 Schedule 12A of the Local Government Act 1972, namely: "Information relating to the financial or business affairs of any particular person (including the authority holding that information)"

Agenda Item 14: South Kilburn District Heat Network – Tender Outcome & Financial Model Report – Appendix 1 (Name of contractors)

This appendix has been classified as exempt under Paragraph 3 of Part 1 Schedule 12A of the Local Government Act 1972, namely: "Information relating to the financial or business affairs of any particular person (including the authority holding that information)"

16 Any other urgent business

Notice of items to be raised under this heading must be given in writing to the Deputy Director Democratic & Corporate Governance or their representative in accordance with Standing Order 60.

Date of the next meeting: Monday 9 February 2026



Please remember to set your mobile phone to silent during the meeting.

- The meeting room is accessible by lift and seats will be provided for members of the public. Alternatively, it will be possible to follow proceedings via the live webcast [HERE](#)