

## Cabinet

**Monday 8 December 2025 at 10.00 am**

Conference Hall - Brent Civic Centre, Engineers Way,  
Wembley, HA9 0FJ

Please note this will be held as a physical meeting which all Cabinet members will be required to attend in person.

**The meeting will be open for the press and public to attend or alternatively can be followed via the live webcast. The link to follow proceedings via the live webcast is available [HERE](#)**

### Membership:

#### Lead Member Councillors:

#### Portfolio

M Butt (Chair)	Leader of the Council
M Patel (Vice-Chair)	Deputy Leader and Cabinet Member for Finance & Resources
Benea	Cabinet Member for Regeneration, Planning & Property
Donnelly-Jackson	Cabinet Member for Housing
Farah	Cabinet Member for Safer Communities, Jobs and Skills
Grahl	Cabinet Member for Children, Young People & Schools
Knight	Cabinet Member for Customer Experience, Resident Support and Culture
Nerva	Cabinet Member for Adult Social Care, Public Health and Leisure
Rubin	Cabinet Member for Climate Action and Community Power
Krupa Sheth	Cabinet Member for Public Realm & Enforcement

**For further information contact:** James Kinsella, Governance & Scrutiny Manager, Tel: 020 8937 2063; Email: [james.kinsella@brent.gov.uk](mailto:james.kinsella@brent.gov.uk)

For electronic copies of minutes and agendas please visit:  
[Council meetings and decision making | Brent Council](#)

### **Notes for Members - Declarations of Interest:**

If a Member is aware they have a Disclosable Pecuniary Interest\* in an item of business, they must declare its existence and nature at the start of the meeting or when it becomes apparent and must leave the room without participating in discussion of the item.

If a Member is aware they have a Personal Interest\*\* in an item of business, they must declare its existence and nature at the start of the meeting or when it becomes apparent.

If the Personal Interest is also significant enough to affect your judgement of a public interest and either it affects a financial position or relates to a regulatory matter then after disclosing the interest to the meeting the Member must leave the room without participating in discussion of the item, except that they may first make representations, answer questions or give evidence relating to the matter, provided that the public are allowed to attend the meeting for those purposes.

### **\*Disclosable Pecuniary Interests:**

- (a) **Employment, etc.** - Any employment, office, trade, profession or vocation carried on for profit gain.
- (b) **Sponsorship** - Any payment or other financial benefit in respect of expenses in carrying out duties as a member, or of election; including from a trade union.
- (c) **Contracts** - Any current contract for goods, services or works, between the Councillors or their partner (or a body in which one has a beneficial interest) and the council.
- (d) **Land** - Any beneficial interest in land which is within the council's area.
- (e) **Licences** - Any licence to occupy land in the council's area for a month or longer.
- (f) **Corporate tenancies** - Any tenancy between the council and a body in which the Councillor or their partner have a beneficial interest.
- (g) **Securities** - Any beneficial interest in securities of a body which has a place of business or land in the council's area, if the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body or of any one class of its issued share capital.

### **\*\*Personal Interests:**

The business relates to or affects:

(a) Anybody of which you are a member or in a position of general control or management, and:

- To which you are appointed by the council;
- which exercises functions of a public nature;
- which is directed is to charitable purposes;
- whose principal purposes include the influence of public opinion or policy (including a political party of trade union).

(b) The interests of a person from whom you have received gifts or hospitality of at least £50 as a member in the municipal year;

or

A decision in relation to that business might reasonably be regarded as affecting the well-being or financial position of:

- You yourself;
- a member of your family or your friend or any person with whom you have a close association or any person or body who is the subject of a registrable personal interest.

# Agenda

Introductions, if appropriate.

Item	Page
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<b>1</b>	<b>Apologies for Absence</b>	
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<b>2</b>	<b>Declarations of Interest</b>	
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Members are invited to declare at this stage of the meeting, the nature and existence of any relevant disclosable pecuniary or personal interests in the items on this agenda and to specify the item(s) to which they relate.

<b>3</b>	<b>Minutes of the Previous Meeting</b>	<b>1 - 18</b>
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To approve the minutes of the previous meeting held on Monday 17 November 2025 as a correct record.

(Agenda republished to include the attached minutes on 4 December 2025)

<b>4</b>	<b>Matters Arising (if any)</b>	
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To consider any matters arising from the minutes of the previous meeting.

<b>5</b>	<b>Petitions (if any)</b>	
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To receive and consider any petitions for which notice has been provided under Standing Order 66.

Members are asked to note that there are currently no petition(s) due to be presented at the meeting.

<b>6</b>	<b>Reference of item considered by Scrutiny Committees (if any)</b>	
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To consider any reports referred by either the Community Wellbeing or Resources & Public Realm Scrutiny Committees.

## Resident & Housing Services reports

<b>7</b>	<b>Housing Management Property Services Performance Report Q1 &amp; Q2 2025 (including Regulator of Social Housing Safety &amp; Quality Standard) and progress update on referral to the Regulator of Social Housing</b>	<b>19 - 40</b>
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This report provides a performance update against core areas of housing management property services that fall under the Regulator of Social Housing's Safety & Quality Standard. In addition, the report provides an

update on the progress being made following the Council's self-referral to the Regulator of Social Housing.

**Ward Affected:** All Wards  
**Lead Member:** Cabinet Member for Housing (Councillor Fleur Donnelly-Jackson)  
**Contact Officer:** Spencer Randolph, Director - Housing Services  
Tel: 020 8937 2546  
[spencer.randolph@brent.gov.uk](mailto:spencer.randolph@brent.gov.uk)

## 8 Homelessness and Rough Sleeping Strategy 2026 - 2031

41 - 104

This report presents the draft Homelessness and Rough Sleeping Strategy 2026-2031 for review following public consultation and seeks approval, as a result of the changes made in response, to the final strategy.

**Ward Affected:** All Wards  
**Lead Member:** Cabinet Member for Housing (Councillor Fleur Donnelly-Jackson)  
**Contact Officer:** Laurence Coaker, Director - Housing Needs & Support  
Tel: 020 8937 2788  
[laurence.coaker@brent.gov.uk](mailto:laurence.coaker@brent.gov.uk)

## Service Reform & Strategy reports

## 9 Corporate Performance update and Q2 reporting

105 - 124

This report details the Council's performance in Q2 2025-26, through the Borough Plan performance scorecard and updates against key activities for delivering its priorities and outcomes and in developing, enhancing and embedding performance reporting and monitoring arrangements across the organisation.

**Ward Affected:** All Wards  
**Lead Member:** Cabinet Member for Climate Action and Community Power (Councillor Jake Rubin)  
**Contact Officer:** Tom Pickup, Policy and Performance Manager  
Tel: 020 8937 4116  
[tom.pickup@brent.gov.uk](mailto:tom.pickup@brent.gov.uk)

## 10 Procurement of Integrated Treatment Recovery Wellbeing & Substance Misuse Service 125 - 136

This report seeks approval for the re-procurement of a contract to deliver the Integrated Treatment Recovery Wellbeing and Substance Misuse

Service using the Provider Selection Regime.

**Ward Affected:**  
All Wards

**Lead Member:** Cabinet Member for Adult Social Care, Public Health and Leisure (Councillor Neil Nerva)

**Contact Officer:** Andy Brown, Head of Substance Misuse, Public Health  
020 8937 6342

[Andy.Brown@brent.gov.uk](mailto:Andy.Brown@brent.gov.uk)

## Neighbourhoods & Regeneration reports

### 11 Procurement of secure cycle parking provision

137 - 148

This report seeks Cabinet approval for the proposed 2025-26 programme for the delivery of secure cycle parking (Bike Nests/Bike Hangars) across the borough and to proceed with tendering a new five-year contract, extendable for a further two years, for the supply, installation, management, and maintenance of all bike nests/hangars.

**Ward Affected:**  
All Wards

**Lead Member:** Cabinet Member for Public Realm & Enforcement (Councillor Krupa Sheth)

**Contact Officer:** Sandor Fazekas, Head of Healthy Streets and Parking  
Tel: 020 8937 5113

Email: [sandor.fazekas@brent.gov.uk](mailto:sandor.fazekas@brent.gov.uk)

### 12 Exclusion of Press and Public

No items have been identified in advance of the meeting that will require the exclusion of the press and public.

### 13 Any other urgent business

Notice of items to be raised under this heading must be given in writing to the Deputy Director Democratic & Corporate Governance or their representative before the meeting in accordance with Standing Order 60.

**Date of the next meeting:** Monday 19 January 2026



Please remember to set your mobile phone to silent during the meeting.

- The meeting room is accessible by lift and seats will be provided for members of the public. Alternatively, it will be possible to follow proceedings via the live webcast [HERE](#)