

**London Borough of Brent**  
**Summary of the decisions taken by the Cabinet held in the Conference Hall, Brent Civic Centre at 10am on**  
**Monday 11 April 2022**

PRESENT: Councillor M Butt (Chair), Councillor McLennan (Vice-Chair) and Councillors Farah, Knight, Nerva, Krupa Sheth, Stephens, Southwood and Tatler.

ALSO PRESENT: Councillors Ketan Sheth (online) and Daley (for Agenda Item 6)

Agenda Item No	Item	Ward(s)	Decision
1.	Apologies for Absence		Apologies for absence were received from Carolyn Downs (Chief Executive).  Cabinet also noted that Alice Lester – (Operational Director Regeneration, Growth & Employment) was attending to represent Alan Lunt (Strategic Director Regeneration & Environment) and Ravinder Jassar (Deputy Director of Finance) to represent Minesh Patel (Director of Finance).
2.	Declarations of Interest		There were no declarations of interest made at the meeting.
3.	Minutes of the Previous Meeting		Cabinet RESOLVED that the minutes of the previous meeting held on Monday 7 March 2022 be approved as an accurate record of the meeting.
4.	Matters Arising (if any)		None.
5.	Petitions (if any)		There were no petitions submitted for consideration at the meeting.
6.	Reference of item considered by Scrutiny Committees (if any)	All Wards	Cabinet NOTED the comments made by Councillor Ketan Sheth (as Chair of the Community & Wellbeing Scrutiny Committee and Transitional Safeguarding Task Group) in introducing the report and

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			<p>recommendations made by the Task Group established by the Community &amp; Wellbeing Scrutiny Committee to review the development of Transitional Safeguarding in Brent.</p> <p>Highlighting the timely nature of the review, given the evolution of practice nationally and the development of associated transitional safeguarding arrangements in Brent, Councillor Ketan Sheth outlined the process undertaken by the Task Group in gathering evidence as part of their review. This had involved three themed evidence sessions engaging with a wide range of stakeholders focussed around understanding transitional safeguarding and its evolution nationally; the transitional safeguarding development work undertaken in Brent; the experience of young people and families who may require transitional support and how the development of transitional safeguarding would be taken forward. Thanks were expressed to all those who had contributed towards and supported the review process, including Dez Holmes for the expertise and detailed understanding provided in relation to the practice of transitional safeguarding. Cabinet were advised that key findings identified through the review had included:</p> <ul style="list-style-type: none"> <li>• The need to address the potential for some young people to fall through the gap between children’s and adults’ services if thresholds for support were not aligned or they fell out of contact with services. The Task Group felt that developing a council-wide approach to transitional safeguarding which sought to provide effective and fluid support to this cohort of</li> </ul>

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			<p>young people would not only support their safety and wellbeing but may also reduce the need for specialist and statutory services and criminal justice involvement.</p> <ul style="list-style-type: none"> <li>• The need to ensure services were responsive to the specific needs of individual young people. The Task Group felt this could be addressed through the adoption of a participative, user-led approach when developing transitional safeguarding practice, respecting young people’s needs and enabling them to co-produce solutions rather than being treated as a passive recipient of support.</li> <li>• The need to recognise that risks faced by young people were often inter-connected and included a range of risk factors, such as financial difficulties, housing problems, and not being in education, training or employment. The Task Group therefore identified the need for some young people to be provided with multi-agency support at a more intensive level in order to navigate the complexities of housing, education, training and employment (ETE), finances and further agency support.</li> </ul> <p>As a result of the key findings, the Task Group had identified the need, as part of the ongoing development of transitional safeguarding, for strong, collaborative leadership. Local commissioners and service providers had also been encouraged to develop their knowledge and understanding of transitional safeguarding issues within the local area, share their expertise and support other professionals to develop their practice in conjunction with elected members given their experience of working across</p>

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			<p>services, organisations and sectors, as well as their unique knowledge of the communities they represented.</p> <p>In commending the Task Group report and recommendations to Cabinet, Councillor Ketan Sheth advised that he had been encouraged by the Executive response and commitment towards implementing the recommendations in order to provide leadership and develop expanded partnership working, meaningful engagement with communities and an active knowledge and skills exchange.</p> <p>In welcoming the work undertaken by the Task Group Cabinet RESOLVED to note the report and recommendations made by the Transitional Safeguarding Scrutiny Task Group (as approved by the Community &amp; Wellbeing Scrutiny Committee on 22 February 2022) and to approve the Executive Response provided in relation to each recommendation, as detailed in Appendix 2 of the report.</p> <p><b>6.2 GP Access in Brent</b></p> <p>Cabinet NOTED the comments made by Councillor Daly (as Chair of the GP Access in Brent Task Group) in introducing the report and recommendations made by the Task Group established by the Community &amp; Wellbeing Scrutiny Committee to review the accessibility of General Practice (GP) in Brent following the end of the first lockdown in March 2021.</p>

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			<p>Councillor Daly also highlighted the timely nature of the review given the current pressures on general practice as a result of the pandemic and various changes this had brought about. In recognising that people had different views and experiences of general practice, Cabinet were advised of the balanced way in which the Task Group had sought to capture these as part of their review process involving not only a range of themed evidence gathering sessions but also an extensive survey of patient experience in accessing GP services. Whilst supportive of the efforts made to ensure GP services remained available during the pandemic the Task Group had felt, whilst recognising the challenging circumstances, there were additional measures that could be taken across Brent’s health economy to further improve accessibility to high quality and appropriate health care for all, with a particular focus highlighted in relation to addressing the barriers experienced by:</p> <ul style="list-style-type: none"> <li>• patients on persistent low income, with a disability, some older patients, patients whose first language was not English, some children and young people, refugees and asylum seekers and those who struggled to access digital technology.</li> <li>• some parents with young children along with children and young people themselves, especially in relation to mental health support and rapid access to primary care for infants and young children with childhood illness.</li> </ul> <p>Thanks were expressed to the wide range of stakeholders who had</p>

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			<p>been engaged and contributed towards the review with it recognised that the findings and recommendations produced as a result would require action and implementation across a wide range of partner agencies including the Brent Integrated Care Partnership (ICP), North West London Clinical Commissioning Group (NWL CCG), North West London Integrated Care System (NWL ICS) as well as the Council and local Primary Care Networks (PCNs).</p> <p>In welcoming and commending the work undertaken by the Task Group, Cabinet noted the commitment and support expressed through the Health and Wellbeing Board for the review and to ensure the necessary Action Plans for implementation of the various recommendations across partner agencies were developed working towards a standard vision for GP access across Brent. Cabinet, supported by Councillor Ketan Sheth as Chair of the community &amp; Wellbeing Scrutiny Committee, also took the opportunity to thank Councillor Daly for her role in leading the review as chair of the Task Group. Having considered the findings from the review it was RESOLVED to note the report and recommendations made by the GP Access Scrutiny Task Group (as approved by the Community &amp; Wellbeing Scrutiny Committee on 22 February 2022) and to approve the Executive Response provided in relation to each recommendation, as detailed in Appendix 2 of the report.</p>
7.	Acquisition of the Affordable Housing site, Neville & Winterleys	Kilburn	<p>Cabinet RESOLVED:</p> <p>(1) To approve the proposed acquisition of the 101 affordable units for the purchase price detailed in Appendix 1 of the report</p>

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			<p>(which contained exempt information) from the Preferred Bidder, subject to it being selected as the developer partner for the NWCC site, on the basis of receipt of GLA funding as detailed in paragraph 3.6 of the report and with the remaining balance to be funded from the capital programme.</p> <p>(2) To delegate authority to the Strategic Director of Community Wellbeing in consultation with the Cabinet Member for Housing &amp; Welfare Reform to negotiate and agree the terms and thereafter enter into a development and sale and purchase agreement with the Preferred Bidder for the purchase of the 101 affordable units, and thereafter make any variation to the contract if required.</p>
8.	Purchase of 115 Affordable Homes from Phase 2 of the Grand Union Development	Alperton	<p>Cabinet RESOLVED:</p> <p>(1) To approve a budget of £30.27m to purchase the long leasehold interest in 115 affordable homes from the Grand Union scheme, subject to contract and subject to a) clean and marketable title b) financial and legal due diligence and c) vacant possession, with a target exchange of contract in May 2022.</p> <p>(2) To delegate authority to the Strategic Director of Regeneration &amp; Environment in consultation with the Cabinet Member for Regeneration, Property and Planning, to negotiate and agree the terms and thereafter enter into a contract with the developer for the purchase of the scheme</p>

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			<p>and make any necessary additional amendments required to the contract thereafter.</p> <p>(3) To note that the Strategic Director of Regeneration &amp; Environment pursuant to powers delegated under Part 3 of the Constitution will procure and award various contracts for professional services relating to the construction supervision of the 115 homes that are to be purchased by Brent Council.</p>
9.	Neasden Stations Growth Area Masterplan - Supplementary Planning Document	Dollis Hill; Dudden Hill; Welsh Harp; Willesden Green	Cabinet RESOLVED, having considered the consultation report, responses, officer recommendations and proposed amendments to the draft Neasden Stations Growth Area Masterplan Supplementary Planning Document as set out in Appendix 1 of the report, to approve adoption of the Neasden Stations Growth Area Masterplan Supplementary Planning Document as set out in Appendix 2 of the report.
10.	Brent's New Customer Promise	All Wards	<p>Cabinet RESOLVED:</p> <p>(1) To approve the proposal for a new Brent Customer Promise and Commitment.</p> <p>(2) To note that implementation of the new customer promise, the pillars that underpin it and what residents can expect from the council, would be monitored and reported corporately on a quarterly basis.</p> <p>(3) To support the new Brent Customer Promise following formal</p>



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			agreement as the corporate standard, which all service areas and departments will follow.
11.	Exclusion of Press and Public		There were no items that required the exclusion of the press or public.
12.	Any other urgent business		None.