



# Brent

## Cabinet

**Monday 9 December 2019 at 10.00 am\***

Boardrooms 3 - 5 - Brent Civic Centre, Engineers Way,  
Wembley, HA9 0FJ

\*Please note the start time of the meeting

### Membership:

#### Lead Member Councillors:

#### Portfolio

M Butt (Chair)	Leader of the Council
McLennan (Vice-Chair)	Deputy Leader of the Council and Lead Member for Resources
Agha	Lead Member for Schools, Employment and Skills
Farah	Lead Member for Adult Social Care
Hirani	Lead Member for Public Health, Culture & Leisure
Miller	Lead Member for Community Safety and Engagement
M Patel	Lead Member for Children's Safeguarding, Early Help and Social Care
Krupa Sheth	Lead Member for Environment
Southwood	Lead Member for Housing & Welfare Reform
Tatler	Lead Member for Regeneration, Property & Planning

**For further information contact:** Thomas Cattermole, Head of Executive and Member Services, 020 8937 5446 [thomas.cattermole@brent.gov.uk](mailto:thomas.cattermole@brent.gov.uk)

For electronic copies of minutes, reports and agendas, and to be alerted when the minutes of this meeting have been published visit: [democracy.brent.gov.uk](http://democracy.brent.gov.uk)

**The press and public are welcome to attend this meeting**

## **Notes for Members - Declarations of Interest:**

If a Member is aware they have a Disclosable Pecuniary Interest\* in an item of business, they must declare its existence and nature at the start of the meeting or when it becomes apparent and must leave the room without participating in discussion of the item.

If a Member is aware they have a Personal Interest\*\* in an item of business, they must declare its existence and nature at the start of the meeting or when it becomes apparent.

If the Personal Interest is also significant enough to affect your judgement of a public interest and either it affects a financial position or relates to a regulatory matter then after disclosing the interest to the meeting the Member must leave the room without participating in discussion of the item, except that they may first make representations, answer questions or give evidence relating to the matter, provided that the public are allowed to attend the meeting for those purposes.

### **\*Disclosable Pecuniary Interests:**

- (a) **Employment, etc.** - Any employment, office, trade, profession or vocation carried on for profit gain.
- (b) **Sponsorship** - Any payment or other financial benefit in respect of expenses in carrying out duties as a member, or of election; including from a trade union.
- (c) **Contracts** - Any current contract for goods, services or works, between the Councillors or their partner (or a body in which one has a beneficial interest) and the council.
- (d) **Land** - Any beneficial interest in land which is within the council's area.
- (e) **Licences**- Any licence to occupy land in the council's area for a month or longer.
- (f) **Corporate tenancies** - Any tenancy between the council and a body in which the Councillor or their partner have a beneficial interest.
- (g) **Securities** - Any beneficial interest in securities of a body which has a place of business or land in the council's area, if the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body or of any one class of its issued share capital.

### **\*\*Personal Interests:**

The business relates to or affects:

(a) Anybody of which you are a member or in a position of general control or management, and:

- To which you are appointed by the council;
- which exercises functions of a public nature;
- which is directed is to charitable purposes;
- whose principal purposes include the influence of public opinion or policy (including a political party of trade union).

(b) The interests of a person from whom you have received gifts or hospitality of at least £50 as a member in the municipal year;

or

A decision in relation to that business might reasonably be regarded as affecting the well-being or financial position of:

- You yourself;
- a member of your family or your friend or any person with whom you have a close association or any person or body who is the subject of a registrable personal interest.

# Agenda

Introductions, if appropriate.

**Item** **Page**

**1 Apologies for Absence**

**2 Declarations of Interest**

Members are invited to declare at this stage of the meeting, the nature and existence of any relevant disclosable pecuniary or personal interests in the items on this agenda and to specify the item(s) to which they relate.

**3 Minutes of the Previous Meeting** 1 - 8

To approve the minutes of the previous meeting held on 11 November 2019 as a correct record.

**4 Matters Arising (if any)**

To consider any matters arising from the minutes of the previous meeting.

**5 Petitions (if any)**

To discuss any petitions from members of the public, in accordance with Standing Order 66.

**6 Reference of item considered by Scrutiny Committees (if any)**

To consider any reference reports from the Council's Scrutiny Committees

## Community Well-being reports

**7 Housing - New Council Homes Development Programme - Mixed Sites Approval** 9 - 34

This report provides an update on progress made towards delivering against the Council's housing target of 1,000 new affordable homes over the next five years (2019 – 2024) through the New Council Homes Programme (NCHP).

**Ward Affected:**  
All Wards

**Lead Member:** Lead Member for Housing and Welfare Reform (Councillor Eleanor Southwood)  
**Contact Officer:** David Guy, Head of Housing Partnerships  
Tel: 020 8937 2111

**8 John Barker Court - Title Restriction** 35 - 60

This report ensures compliance with due process by specifically seeking approval of the removal of the restriction on the title of John Barker Court to enable affordable rented and shared ownership housing to be made available to those in need regardless of their age.

**Ward Affected:** Brondesbury Park  
**Lead Member:** Lead Member for Housing and Welfare Reform (Councillor Eleanor Southwood)  
**Contact Officer:** David Guy, Head of Housing Partnerships  
Tel: 020 8937 2111  
Email: david.guy@brent.gov.uk

**9 St Raphael's Masterplanning** 61 - 144

This report provides an update on the progress of establishing community-led masterplans, along with a summary of this work and recommendations arising from it. As a part of the standard masterplanning process, the area under consideration, known as the 'red line', has been evaluated in order to provide an early indication of deliverability.

**Ward Affected:** Stonebridge  
**Lead Member:** Lead Member for Housing and Welfare Reform (Councillor Eleanor Southwood)  
**Contact Officer:** Kathryn Eames, Senior Project Manager  
Tel: 020 8937 2744  
Email: kathryn.eames@brent.gov.uk

**Regeneration and Environment reports**

**10 Inclusive Growth Strategy 2019-2040** 145 - 176

The report presents to Cabinet, following Full Council on 25 November 2019, the Inclusive Growth Strategy for approval prior to its publication.

**Ward Affected:** All Wards  
**Lead Member:** Lead Member for Regeneration, Property & Planning (Councillor Shama Tatler)  
**Contact Officer:** Jonathan Kay, Major Projects Team  
Tel: 020 8937 2348  
Email: jonathan.kay@brent.gov.uk

**11 Park Royal Liveable Neighbourhoods Match Funding Bid** 177 - 182

Transport for London (TfL) has an annual discretionary fund for Boroughs

to bid for up to £10m to deliver transformational schemes to improve neighbourhoods for walking, cycling and public transport. Brent has partnered with Ealing Council and Old Oak Park Royal Development Corporation (OPDC) to improve the Park Royal industrial area. This report seeks agreement to commit up to £1.1m as Brent's contribution towards the scheme submitted, should any bid be successful.

**Ward Affected:**  
Stonebridge

**Lead Member:** Lead Member for Regeneration,  
Property & Planning (Councillor Shama Tatler)

**Contact Officer:** Alice Lester, Operational  
Director - Regeneration, Growth and  
Employment  
Tel: 020 8937 6441  
Email: [alice.lester@brent.gov.uk](mailto:alice.lester@brent.gov.uk)

## Chief Executive's reports

### 12 Borough Plan update 183 - 200

This report provides a summary of the mid-year update on delivery of the Borough Plan for 2019-20.

**Ward Affected:**  
All Wards

**Lead Member:** Deputy Leader (Councillor  
Margaret McLennan)

**Contact Officer:** Pascoe Sawyers, Head of  
Strategy and Partnerships  
Tel: 020 8937 1045  
Email: [pascoe.sawyers@brent.gov.uk](mailto:pascoe.sawyers@brent.gov.uk)

### 13 Q2 Corporate Performance Report 201 - 238

This report and the performance scorecard attached as Appendix A provides an update on the Council's performance in the second quarter of 2019/20.

**Ward Affected:**  
All Wards

**Lead Member:** Deputy Leader (Councillor  
Margaret McLennan)

**Contact Officer:** Pascoe Sawyers, Head of  
Strategy and Partnerships  
Tel: 020 8937 1045  
Email: [pascoe.sawyers@brent.gov.uk](mailto:pascoe.sawyers@brent.gov.uk)

### 14 Brent Neighbourhood Community Infrastructure Levy (NCIL) Project 239 - 246

This report seeks approval to the allocation of Neighbourhood CIL (NCIL) funds to one further community project from round one of the 2019/20 NCIL programme.

**Ward Affected:**

**Lead Member:** Lead Member for Regeneration,

All Wards

Property & Planning (Councillor Shama Tatler)  
**Contact Officer:** Kate Lambert, Partnership  
Funding Officer  
Tel: 020 8937 1045  
Email:kate.lambert@brent.gov.uk

## 15 Equality Strategy 2019-23

247 - 260

This report provides a summary of the findings from the recent Equality Matters consultation and presents the draft Equality Strategy 2019-23 and an action plan for 2019/20.

**Ward Affected:**  
All Wards

**Lead Member:** Deputy Leader (Councillor  
Margaret McLennan)  
**Contact Officer:** Pascoe Sawyers, Head of  
Strategy and Partnerships  
Tel: 020 8937 1045  
Email:pascoe.sawyers@brent.gov.uk

## 16 Exclusion of Press and Public

No items have been identified in advance of the meeting that will require the exclusion of the press and public.

## 17 Any other urgent business

Notice of items to be raised under this heading must be given in writing to the Head of Executive and Member Services or his representative before the meeting. Any decisions taken urgently under this heading must comply with the provisions outlined in paragraphs 12 and 38 of the Council's Access to Information Rules (Part 2 of the Constitution).

**Date of the next meeting: Tuesday 14 January 2020**



- Please remember to set your mobile phone to silent during the meeting.
- The meeting room is accessible by lift and seats will be provided for members of the public.