



Brent

Cabinet

Monday 14 October 2019 at 4.00 pm

Boardrooms 3-5 - Brent Civic Centre, Engineers Way,
Wembley, HA9 0FJ

Membership:

Lead Member Councillors:

Portfolio

M Butt (Chair)

McLennan (Vice-Chair)

Agha

Farah

Hirani

Miller

M Patel

Krupa Sheth

Southwood

Tatler

Leader of the Council

Deputy Leader of the Council and Lead Member for
Resources

Lead Member for Schools, Employment and Skills

Lead Member for Adult Social Care

Lead Member for Public Health, Culture & Leisure

Lead Member for Community Safety and Engagement

Lead Member for Children's Safeguarding, Early Help
and Social Care

Lead Member for Environment

Lead Member for Housing & Welfare Reform

Lead Member for Regeneration, Property & Planning

For further information contact: Thomas Cattermole, Head of Executive and
Member Services, 020 8937 5446 thomas.cattermole@brent.gov.uk

For electronic copies of minutes, reports and agendas, and to be alerted when the
minutes of this meeting have been published visit: democracy.brent.gov.uk

The press and public are welcome to attend this meeting

Notes for Members - Declarations of Interest:

If a Member is aware they have a Disclosable Pecuniary Interest* in an item of business, they must declare its existence and nature at the start of the meeting or when it becomes apparent and must leave the room without participating in discussion of the item.

If a Member is aware they have a Personal Interest** in an item of business, they must declare its existence and nature at the start of the meeting or when it becomes apparent.

If the Personal Interest is also significant enough to affect your judgement of a public interest and either it affects a financial position or relates to a regulatory matter then after disclosing the interest to the meeting the Member must leave the room without participating in discussion of the item, except that they may first make representations, answer questions or give evidence relating to the matter, provided that the public are allowed to attend the meeting for those purposes.

***Disclosable Pecuniary Interests:**

- (a) **Employment, etc.** - Any employment, office, trade, profession or vocation carried on for profit gain.
- (b) **Sponsorship** - Any payment or other financial benefit in respect of expenses in carrying out duties as a member, or of election; including from a trade union.
- (c) **Contracts** - Any current contract for goods, services or works, between the Councillors or their partner (or a body in which one has a beneficial interest) and the council.
- (d) **Land** - Any beneficial interest in land which is within the council's area.
- (e) **Licences**- Any licence to occupy land in the council's area for a month or longer.
- (f) **Corporate tenancies** - Any tenancy between the council and a body in which the Councillor or their partner have a beneficial interest.
- (g) **Securities** - Any beneficial interest in securities of a body which has a place of business or land in the council's area, if the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body or of any one class of its issued share capital.

****Personal Interests:**

The business relates to or affects:

(a) Anybody of which you are a member or in a position of general control or management, and:

- To which you are appointed by the council;
- which exercises functions of a public nature;
- which is directed is to charitable purposes;
- whose principal purposes include the influence of public opinion or policy (including a political party or trade union).

(b) The interests of a person from whom you have received gifts or hospitality of at least £50 as a member in the municipal year;

or

A decision in relation to that business might reasonably be regarded as affecting the well-being or financial position of:

- You yourself;
- a member of your family or your friend or any person with whom you have a close association or any person or body who is the subject of a registrable personal interest.

Agenda

Introductions, if appropriate.

Item	Page
1 Apologies for Absence	
2 Declarations of Interest	
Members are invited to declare at this stage of the meeting, the nature and existence of any relevant disclosable pecuniary or personal interests in the items on this agenda and to specify the item(s) to which they relate.	
3 Minutes of the Previous Meeting	1 - 8
To approve the minutes of the previous meeting held on 9 September 2019 as a correct record.	
4 Matters Arising (if any)	
To consider any matters arising from the minutes of the previous meeting.	
5 Petitions (if any)	
To discuss any petitions from members of the public, in accordance with Standing Order 66.	
6 Reference of item considered by Scrutiny Committees (if any)	
a) Outcome of Call-in - Future School Organisation Arrangements of Roe Green Infant School	To Follow
To consider a report detailing the outcome of a call-in considered by the Community & Wellbeing Scrutiny Committee on 2 October 2019. The call-in related to the decision taken by Cabinet on 9 September 2019 in respect of the Formal Consultation on School Organisation Arrangements of Roe Green Infant School.	
Ward Affected: Barnhill; Fryent; Kenton; Northwick Park; Preston; Queensbury; Welsh Harp	Lead Member: Lead Member for Schools, Employment & Skills (Councillor Amer Agha MB BS, MSc, PHCM) Contact Officer: Brian Grady, Operational Director, Safeguarding, Partnerships & Strategy Tel: 0208 937 4173 Brian.Grady@brent.gov.uk

b) **Knife Crime Scrutiny Task Group Report**

9 - 42

The report sets out the findings and recommendations of the Knife Crime Scrutiny Task Group, as recommended to Cabinet by the Resources & Public Realm Scrutiny Committee

Ward Affected:
All Wards

Lead Member: Lead Member for Community Safety & Engagement (Councillor Tom Miller)
Contact Officer: Pascoe Sawyers, Head of Strategy and Partnerships
Tel: 020 8937 1045
pascoe.sawyers@brent.gov.uk

c) **Affordable Housing Task Group report**

43 - 78

This report sets out the findings and recommendations of the Affordable Housing Task Group, as recommended to Cabinet by the Resources & Public Realm Scrutiny Committee.

Ward Affected:
All Wards

Lead Member: Lead Member for Housing and Welfare Reform (Councillor Eleanor Southwood), Lead Member for Regeneration, Property & Planning (Councillor Shama Tatler)
Contact Officer: Pascoe Sawyers, Head of Strategy and Partnerships
Tel: 020 8937 1045
pascoe.sawyers@brent.gov.uk

Chief Executive's reports

7 **Quarter 2 Financial Report 2019/20**

79 - 98

This report sets out the current forecasts of income and expenditure against the budget for 2019/20 and other key financial data.

Ward Affected:
All Wards

Lead Member: Deputy Leader (Councillor Margaret McLennan)
Contact Officer: Minesh Patel, Director of Finance
Tel: 020 8937 4043 minesh.patel@brent.gov.uk

8 **Brent Together- Draft Volunteering Strategy for 2019-2023**

99 - 112

This report presents the draft Brent Together Volunteering Strategy for 2019- 2023 for approval. The strategy sets out our ambitions for a vibrant volunteering culture across the borough. It also details options for taking this workstream forward.

Ward Affected: All Wards
Lead Member: Lead Member for Community Safety & Engagement (Councillor Tom Miller)
Contact Officer: Pascoe Sawyers, Head of Strategy and Partnerships
Tel: 020 8937 1045
pascoe.sawyers@brent.gov.uk

9 Financing Purchase of Residential Block by i4B or First Wave Housing 113 - 118

This report requests Cabinet approval of equity investment in i4B's existing street purchases programme, as agreed in principle by Cabinet when approving i4B's business plan in February 2019.

Ward Affected: All Wards
Lead Member: Deputy Leader (Councillor Margaret McLennan)
Contact Officer: Craig Lane, Strategy and Delivery Lead
Craig.Lane@brent.gov.uk

10 Preparing Brent for the UK leaving the EU with or without a deal update 119 - 180

The purpose of this report is to update the Cabinet with the council's preparations for the UK leaving the EU including identified risks.

Ward Affected: All Wards
Lead Member: Deputy Leader (Councillor Margaret McLennan)
Contact Officer: Anne Kittappa,
anne.kittappa@brent.gov.uk

Community Well-being reports

11 Selective and Additional Licensing in the Private Rented Sector in Brent 181 - 500

In April 2014 the Executive approved the introduction of an Additional Licensing scheme, covering all Houses in Multiple Occupation (HMOs) in the borough and in August 2014 approved the introduction of a Selective Licensing scheme, covering all private rented housing in the wards of Harlesden, Wembley Central and Willesden Green. Both schemes came into effect in January 2015 and run to 31st December 2019. In June 2018 the selective licensing scheme was extended to the electoral wards of Dudden Hill, Kensal Green, Kilburn, Mapesbury and Queens Park. This latter designation will run until May 2023.

This report makes recommendations in relation to the operation of Additional & Selective Licensing Schemes within the Borough beyond 31 December 2019.

Ward Affected:
All Wards

Lead Member: Lead Member for Housing and Welfare Reform (Councillor Eleanor Southwood)
Contact Officer: Spencer Randolph, Head of Private Housing Services
Tel: 020 8937 2546
spencer.randolph@brent.gov.uk

12 Continued Use of Retained Right to Buy Receipts

501 - 508

In 2015, Cabinet decided how Right to Buy (RTB) receipts were to be distributed in order to deliver affordable housing for Brent residents. This report recommends the Council continues to retain RTB receipts in line with the Brent Retention Agreement (2012) in accordance with the strategy identified and to the update of delegated authorities permitted under the strategy.

Ward Affected:
All Wards

Lead Member: Lead Member for Housing and Welfare Reform (Councillor Eleanor Southwood)
Contact Officer: Emily-Rae Maxwell, Housing Partnerships Manager
Emily-Rae.Maxwell@brent.gov.uk

Digital and Customer Services reports

13 Digital Strategy and Business Case 2019-2023

509 - 632

The purpose of this report is to present Cabinet with the draft Digital Strategy and draft Cyber Security Strategy 2019-23 for agreement. The draft strategy builds on the 2017-20 strategy which was agreed in June 2017 and is aligned to the 2019-23 Borough Plan. The report also presents an Outline Business Case (OBC) for capital investment to deliver the strategy for Cabinet agreement. In addition, the report seeks Cabinet approval to procure a digital development partner.

Ward Affected:
All Wards

Lead Member: Deputy Leader (Councillor Margaret McLennan)
Contact Officer: Rehana Ramesh, Digital Transformation Lead
Tel: 020 8937 1935
Rehana.Ramesh@brent.gov.uk

Regeneration and Environment reports

14 South Kilburn Queens Park (SKQP) LLP - Termination and the Option to Acquire Falcon Land

633 - 642

This report provides an update on the South Kilburn Queens Park Limited Liability Partnership (SKQP LLP) and seeks Cabinet's authority to

terminate the SKQP LLP Project Agreement and Members Agreement should it not be possible for the parties to resolve matters by 30 October 2019.

Ward Affected:
Kilburn; Queens
Park

Lead Member: Lead Member for Regeneration,
Property & Planning (Councillor Shama Tatler)
Contact Officer: Olga Bennet, Head of Finance
(Commercial and Projects)
olga.bennet@brent.gov.uk

15 Brent Local Plan Publication and Submission for Examination

643 - 670

This report seeks Cabinet approval for the draft Brent Local Plan to go through the next statutory stages required for its adoption. This includes publishing the Plan for consultation and subsequently after considering the consultation responses recommending to Full Council that the Local Plan is submitted for Examination by a Planning Inspector appointed by the Secretary of State. The report also seeks approval of an updated Local Development Scheme, the document that sets out a work programme for planning related documents for the next 3 years.

Ward Affected:
All Wards

Lead Member: Lead Member for Regeneration,
Property & Planning (Councillor Shama Tatler)
Contact Officer: Gerry Ansell, Head of Planning
and Development
gerry.ansell@brent.gov.uk

16 Article 4 Directions to Remove Permitted Development Rights for Changes of Use from Office and Light Industrial to Residential and also from Residential to Houses in Multiple Occupation

671 - 688

The purpose of the report is to seek Cabinet approval to proceed with non-immediate Article 4 Directions. Once set, this will seek to remove permitted development rights for change of use from offices and light industrial to residential. This will apply to areas not already covered by Article 4s the Council previously introduced, which became effective on 10th August 2018. The other will also seek to remove the permitted development rights between residential dwellings and houses in multiple occupation. This will apply to the whole borough where the Council is local planning authority.

Ward Affected:
All Wards

Lead Member: Lead Member for Regeneration,
Property & Planning (Councillor Shama Tatler)
Contact Officer: Gerry Ansell, Head of Planning
and Development
gerry.ansell@brent.gov.uk

17 Secondary School Expansion Programme - Update and Approval of Capital Funding 689 - 700

This report proposes and seeks approval to move forward with plans to meet the projected demand for secondary school places as set out in the School Place Planning Strategy 2019-2023.

Ward Affected:
All Wards

Lead Member: Lead Member for Schools,
Employment & Skills (Councillor Amer Agha MB
BS, MSc, PHCM)

Contact Officer: Brian Grady, Operational
Director, Safeguarding, Partnerships & Strategy
Tel: 0208 937 4173 Brian.Grady@brent.gov.uk

Children and Young People reports

18 Development of Family Hubs 701 - 812

To provide information regarding ongoing work to develop the existing 17 Children's Centres into eight integrated Family Hubs for Brent families with children aged 0-18 years, and to 25 years for those with children with disabilities. The new Family Hubs will build on existing children's centre services and the local authority statutory responsibilities regarding the provision of children's centres. Services for young children and their families will continue to be met. This Cabinet paper details the potential delivery opportunities and sets out the recommended option.

Ward Affected:
All Wards

Lead Member: Lead Member for Children's
Safeguarding, Early Help and Social Care
(Councillor Mili Patel)

Contact Officer: Nigel Chapman, Operational
Director Integration & Improved Outcomes
Tel: 020 8937 4456
nigel.chapman@brent.gov.uk

19 Consultation on Admissions Arrangements for Community Schools for 2021/22 813 - 828

This reports seeks Cabinet approval to consult on proposed changes to the Admission Arrangements for Brent Community Schools for 2021/22.

Ward Affected:
All Wards

Lead Member: Lead Member for Schools,
Employment & Skills (Councillor Amer Agha MB
BS, MSc, PHCM)

Contact Officer: Brian Grady, Operational
Director, Safeguarding, Partnerships & Strategy
Tel: 0208 937 4173 Brian.Grady@brent.gov.uk

20 Exclusion of Press and Public

The following items are not for publication as they relate to the following category of exempt information as specified under Part 1, Schedule 12A of the Local Government Act 1972, namely: : paragraph 3 - Information relating to the financial or business affairs of any particular person (including the authority holding that information).

- Item 13, Digital Strategy and Business Case 2017-23, Appendix 2a and 2b (appendices to Appendix 2, the Outline Business Case).
- Item 14, Appendix 2, Financial Implications.

21 Any other urgent business

Notice of items to be raised under this heading must be given in writing to the Head of Executive and Member Services or his representative before the meeting. Any decisions taken urgently under this heading must comply with the provisions outlined in paragraphs 12 and 39 of the Council's Access to Information Rules (part 2 of the Constitution).

Date of the next meeting: Monday 11 November 2019



- Please remember to set your mobile phone to silent during the meeting.
- The meeting room is accessible by lift and seats will be provided for members of the public.